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FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

Monday April 28 1980

No. 28,154

CONTINENTAL SELLING PRICES: AUSTRIA Sch 15; BELGIUM Fr 25; DENMARK Kr 5.00; FRANCE Fr 4; GERMANY DM 2.0; ITALY L 7.00; NETHERLANDS Fl 2.0; NORWAY Kr 5.00; PORTUGAL Esc 35; SPAIN Ptas 75; SWEDEN Kr 5.00; SWITZERLAND Fr 2.0; EIRE 20p; MALTA 20c.

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NEWS SUMMARY

GENERAL

Tenerife jet crash probe

Investigators of the Tenerife jet crash last Friday recovered the cockpit voice recorder.
The recorder could show the reason for the 11-minute communications silence before the Dan Air Boeing 727 hit a mountain killing all 146 on board.

Airliner explodes

Forty people were killed and 11 injured when a Thai airliner exploded in heavy rain and lightning while approaching Bangkok's Don Mueang Airport.

Army quits Chad

President Giscard d'Estaing said France would withdraw its 1,100 troops from Chad because they had terminated their mission of protection.

Bank fraud

A bank and bond market fraud running to at least DM 60m to DM 100m (£14.5m to £16.7m) was exposed by West German police. Six bank officials were arrested and a stockbroker is thought to have fled the country. Back Page.

6 diplomats freed

Guerrillas freed five diplomats held hostage in the Dominican Republic Embassy in Bogota, Colombia, and three flew to Cuba with a number of hostages, including the U.S. ambassador and the Vatican's envoy.

Reform plans

Proposals for unions to pay their Labour Party affiliation fees at constituency rather than national level are among the suggestions of the Union of Engineering Workers' ideas for the reform of the Party. Back Page.

Wage move likely

The Zimbabwe Government is expected this week to announce a national minimum wage for all employees of Zim\$50 per month (£24.50).

Cuban boat threat

Heavy seas in the Florida Straits threatened the boats of the continuing stream of Cuban refugees to the U.S. Immigration officials estimated that 8,000 refugees had arrived in Florida.

Iraq denies coup

Iraq dismissed reports of a military coup in which President Saddam Hussein was killed as "false and baseless."

Briefly

Afghanistan completed two years under Marxist rule, with an estimated 110,000 Soviet troops in the country.
Conference which could lead to the return of more than 150,000 refugees to Kampuchea is to be held next month.
President Tito's condition remained extremely serious.

PUBLISHER'S NOTICE

The Financial Times apologises for errors contained in this issue which are due to difficulties in the reading department.

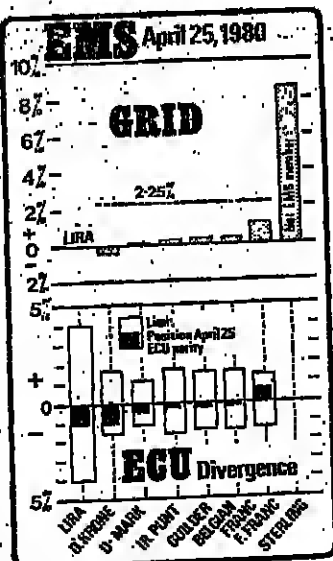
BUSINESS

Jaguar union in peace move

BL CARS last night concluded a peace formula with the union leaders at its Jaguar plant in Coventry which should avert the dismissal of 1,800 employees who went on strike over a proposed new grading structure. A mass meeting of workers is being called for tomorrow when they will be told the results of 16 hours of negotiations at the weekend. Back Page.

THE FRENCH FRANC

remained the strongest member of the European Monetary System throughout last week in spite of the volatile nature of Paris interest rates. On Tuesday, overnight money in the Paris money market rose to 12 1/2 per cent, the highest level this month, but by Friday had returned to 12 1/2 per cent, unchanged from the end of the previous week.
In Frankfurt, overnight money was firm, reflecting tight domestic liquidity, while longer term rates declined on U.S. rates eased. The D-Mark strengthened against the dollar, but showed little change within the EMS, remaining around the middle of the system.
The Italian lira was the weakest EMS currency on most days, although there was little difference between the lira and Danish kroner on Friday, with the krona at the bottom of the system on percentage change from central rate. The Belgian franc showed a marked improvement.



The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lire) may deviate more than 2 1/2% from the central rate. The lower chart gives each currency's divergence from its 'central rate' against the European Currency Unit (ECU), itself a basket of European currencies.

TRANSPORT programme

being prepared by Kuwait includes a £176m order for double-deck buses. BL vehicles are to be tested in competition with those produced by MAN of West Germany.

UNION of Shop, Distributive and Allied Workers

will today vote on demands for a 35-hour week and £80 minimum wage. Page 3.

OIL from the Wytch Farm field

in Dorset should boost Britain's offshore production to about 20,000 barrels a day by the mid-1980s, says a stockbroker's study. Page 3.

MINING groups Anglo American Corporation and De Beers Consolidated Mines

controlled by Harry Oppenheimer, will not increase their holding in Consolidated Gold Fields of London beyond 29.9 per cent, the trigger point for a mandatory offer. Page 12.

HOME CHARM sales

since January are 25 per cent up on the same period of last year, says its chairman, H. E. Fogel, who forecasts record sales and profits in 1980. Page 12.

Brzezinski warning as EEC leaders debate Iran

U.S. may still use military action to free hostages

BY JUREK MARTIN AND DAVID BUCHAN IN WASHINGTON

SENIOR Carter Administration officials yesterday refused to rule out the further use of military action to secure the release of the U.S. hostages in Tehran. Making no apologies for last week's abortive raid in which eight American servicemen died, Dr. Zbigniew Brzezinski, President Carter's National Security Adviser, warned Iran: "Do not scoff at American power. Do not scoff at American resolve."

Dr. Harold Brown, Defence Secretary, in a separate television interview repeated the possibility of further military measures. But both men said that America's allies and Congress would be informed in advance if the U.S. decided to employ what Dr. Brzezinski called "a sustained military operation" such as mining Iranian ports or blockading Iranian commerce.

Both added that the allies fully understood that the dictates of secrecy demanded no prior consultation before a rescue attempt, such as that launched last week.

Mr. Brown and Dr. Brzezinski emphasised the great importance the U.S. attaches to allied endorsement of economic and diplomatic sanctions against

Iran in order to bring about a peaceful resolution to the fate of the hostages.

Not surprisingly, both rejected suggestions that the bodies of the eight U.S. servicemen killed in the raid would be returned only in the U.S. abandoned its unilateral economic sanctions. The fact that Iran was willing to trade for bodies, Dr. Brzezinski said, was "an indication of the depths to which they have sunk."

Mr. Brown was equally dismissive of the Iranian threat to block all Gulf shipping through the Straits of Hormuz. Such an effort, he said, was "Continued on Back Page"

Editorial comment and feature, Page 10
Bani Sadr loses to militants

'WORLD SUMMIT' MOVES

The Iranian crisis was discussed last night by EEC Heads of Government, writes Giles Merritt in Luxembourg, amid persistent reports that a special world summit in Iran was being planned.

This would consist of the U.S., Canada, Japan and the "Big Five" of the EEC, the UK, West Germany, France and Italy.

Whether such a summit is called before the same leaders meet in Venice in June on the world economy will depend mainly on the outcome of the Luxembourg talks.

Though it was clear that a

fresh expression of support for the U.S. would be forthcoming, there were doubts on the extent of the support which the U.S. could expect.

The unilateral U.S. incursion into Iran last week has provoked resentment in the EEC.

It contrasted strongly with the emphasis that the U.S. had placed on need for a common EEC-U.S. position on economic sanctions against Iran.

The EEC leaders are expected to confirm the decision to apply sanctions against Iran if the hostages are not released by May 17.

revenues and industrial competitiveness, the CBI has said that a top priority must be a lowering of interest rates.

Although the CBI has said that before it demands for Government action will gradually be stepped up. It also wants action on the optional insurance surcharge and on business rates.

The TUC calls for a North Sea Oil Fund to channelled finance to industry, matched by equal contributions from financial institutions. It also makes a general attack on the Government's reliance on setting monetary targets and enters the debate about how low present policies will take to bring down the rate of inflation to single figures.

Argentina props up top banks

BY ROBERT LINDLEY IN BUENOS AIRES

ARGENTINA'S Central Bank has taken over control of three of the country's largest private banks and has spent \$107m (£47.4m) in the past month shoring up about 100 financial institutions.

The banks—the Banco de Los Andes, the Banco Odebrecht and the Banco Internacional—were put under the control of Government trustees on Friday night.

They are ranked first, seventh and ninth largest banks in Argentina on the size of their deposits.

The move, part of the Government's drastic attempt to give what it calls "a new dimension" to the country's shaky financial sector, came one month after the Central Bank had liquidated the Banco de Intercambio Regional (BIR), the country's second largest private bank.

BIR's liquidation, which followed the collapse of Promosur, Argentina's second largest finance company, appears to have caused a run on the country's banks.

It is thought that about \$700m of the total \$1.7bn laid out in support of the banking system was spent on Banco de Los Andes alone.

On Saturday, three top executives of the Banco de Los Andes, including its president, Sr. Hector Breco, and his brother, were arrested in Mendoza province. Details of the charges against them are not known.

The Government is also seeking the extradition of Sr. Jose Trozzo, the president of the

now defunct BIR, who is believed to be in the U.S.

The three banks taken over, together with their scores of branches throughout the country, were expected to be open for business as usual today under Central Bank trusteeship.

Further Central Bank intervention is not ruled out. Sr. Alejandro Reynal, the bank's vice-president, warned on Friday that steps would be taken to put a stop, once and for all, to "practices that break the rules."

The present crisis is presumed to have caused a considerable drain on the national treasury. The Central Bank guarantees at least 90 per cent of peso deposits in Argentina's financial institutions.

Industry seeks new leader, Page 3
Samuel Brittan on "concerted action" in shoring up shir action" in West Germany. Lombard, Page 8

Tax policy hits middle manager

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

MIDDLE managers, whose plight was frequently lamented by Conservative leaders before the last election, have been left least well-off compared with other groups as a result of the Budget, according to the Government's calculations.

The figures, published in a Parliamentary written answer, are likely to intensify controversy about the impact of the Government's tax policy.

A married couple with two children where the husband earns £10,000 a year—the typical middle manager—will receive an increase of 0.1 per cent in real net income in the current financial year as a result of the Budget.

This compares with a 1 per cent increase for a couple with earnings of £50,000 a year, a 1.8 per cent increase at £25,000, a 2.5 per cent increase at £20,000

and a 1.7 per cent increase at £15,000.

The contrasts reflect the impact of differing income levels of fixed cash increases in allowances and thresholds.

The calculations take account of changes in income tax and the rise in child benefit of 75p a week from November, adjusted for the rise in prices resulting from higher indirect taxes.

The figures are strongly disputed by some economists who argue that they show too favourable a picture. This is mainly because they do not present a full inflation adjustment, which would show the rise in the real tax burden.

Moreover, even in cash terms it is argued that the increase in the employee's national insurance contribution, not an-

nounced in the Budget but coming into effect this month, should be taken into account. If that were done, the number shown receiving even a small rise in real net income would fall substantially.

Mr. John Kay, research director of the Independent Institute for Fiscal Studies and a special adviser to the revenue sub-committee of the Treasury and Civil Service Committee of the Commons, has presented an even less favourable picture.

He has included what he describes as "intermediate taxes" resulting from the Budget, namely price increases and rises in council house rents and rates resulting from public spending cuts. If these are taken into account only families with earnings well above £25,000 a year are likely to receive any net gain from the Budget.

Charred bodies on display

By Simon Henderson in Tehran

THE CHARRED bodies of the American servicemen who died in the failed mission to rescue the hostages were put on display at a grotesque Press conference in the captured embassy grounds in Tehran yesterday.

The conference was called after the students had announced that some of the 50 hostages who have been held since last November were being transferred to other cities in Iran to thwart any new rescue attempt, and they had renewed their threat to put some on trial for spying.

It had previously been assumed that the bodies would be repatriated. President Bani Sadr said this would be allowed. But after being flown to Tehran, they were taken to the U.S. embassy.



President Valéry Giscard d'Estaing of France and Chancellor Helmut Schmidt of West Germany in discussion at the Luxembourg summit begins.

EEC heads seek compromise deal

BY MARGARET VAN HATTEM AND JOHN WYLES

EEC Government leaders were last night locked in a difficult attempt to sew up a package deal embracing the British budget problem and a Community farm price settlement.

The link between these two highly divisive issues, forged largely at the insistence of France, brought Community Agriculture Ministers to Luxembourg so that their discussion of farm prices could run parallel to those of the nine Government leaders on the UK's demand for a big reduction in its budget payment.

The plan to solve the row over Britain's budget contribution was based on consideration of a French compromise proposal which would place a definite ceiling on the UK's net payment to Brussels for at least three years.

ingly pre-occupied with the Iranian and Afghan crises. But there was considerable anxiety among European Commission officials that the evident desire for agreement on a farm price settlement and the British problem may gravely compromise the Community's financial future.

If the UK eventually softens its stand against price increases for surplus products in return for an acceptable cut in budget payments then the Community looks likely to hit its budget ceiling and thus run out of money before the end of next year.

The French proposal to limit Britain's net budget contribution to an annual £850m (€500m) would leave West Germany to pay for most of the 5 per cent farm price rise, to which the French are insisting.

On present trends, the UK will be paying a minimum of £1.1bn net this year, probably more in future years.

British officials found the plan "interesting" but lacking in detail after it was first outlined on Friday to Mrs. Margaret Thatcher, Britain's Prime Minister, at a meeting with Sig. Francesco Cossiga, the Italian Prime Minister and summit chairman.

The French wish to see significant farm price increases which would require major concessions from the UK.

Mr. Peter Walker, Britain's Agriculture Minister, has hitherto refused to agree price increases for products in surplus because of the cost to the Community's budget to which Britain is now the major net contributor.

The new French initiative would insulate the UK against the budgetary effects of farm price settlements.

As a price difference of this kind is something which President Giscard d'Estaing and Chancellor Helmut Schmidt usually seek to avoid.

Although apparently lacking in detail, the French proposal suggests pegging the UK's net contributions for three years, on the basis of its 1979 payments to Brussels which were either

Continued on Back Page

£ in New York

	Apr. 25	previous
spot	\$2,750.37/£	\$2,620.26/£
1 month	\$2,820.18/£	\$2,690.12/£
3 months	\$2,850.40/£	\$2,720.44/£
12 months	\$2,900.18/£	\$2,770.15/£

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OVERSEAS NEWS

Boost in Kuwait oil production ruled out

By Andrew Whitley in Kuwait

THE industrialised world's crude oil stocks could be drawn down by as much as 2.5m barrels a day for the rest of 1980 without either necessitating an increase in OPEC production levels or leaving those stocks "excessively low," according to Kuwait's Oil Minister, Sheikh Ali Khalifa al-Sabah.

The Minister defended Kuwait's decision not to change its production and export targets because of the Iranian crisis. Last week the United Arab Emirates said it was prepared to help oil consumers in Western Europe and Japan hit by a cut-off in Iranian supplies. But Sheikh Ali Khalifa said Kuwait's present production target of 1.5m b/d had been reached only after much soul-searching and the country was determined to stick to it for the "medium-term."

Kuwait has publicly criticised the abortive U.S. attempt to rescue the American hostage held in Tehran as "a violation of international law." Mr. Badol Aziz Hussain, the Minister of State and Government spokesman, said the failed rescue attempt had "complicated the matter and exposed the region to conflicts which are in no side's interests."

Privately, though, there is greater sympathy and understanding for the American dilemma.

Kuwait makes clear it is not prepared to challenge the foundation stone of the state by taking part in economic sanctions against Iran. In theory formal restrictions exist on the re-export of subsidised foodstuffs, but these controls are being blatantly ignored by Kuwaiti merchants.

Developments in the protracted Iran crisis are being followed avidly. Although there are fewer photographs of Ayatollah Khomeini on display in Kuwait's bazaar shops than there were six months ago, many thousands of this wealthy little State's citizens tune in each night to Tehran's Voice of the Islamic Revolution to follow the latest turn of events.

Indeed, a key question confronting Kuwait's rulers is how the country's minority Shi'ite Moslems and Iranian residents respond to this seductive voice of sedition.



Wreckage of the C-130 plane and helicopters lies in the Iran desert

Bani-Sadr loses out to militants

BY SIMON HENDERSON IN TEHRAN

ANY HOPE that something positive might emerge from President Carter's failed Iran rescue mission, faded yesterday when the militant students holding the U.S. Embassy staged a macabre news conference to put the bodies of the eight dead U.S. servicemen on display.

Until that point the spectacle of a defeated United States, had provided one of the most powerful hopes that a time for settlement, if not reconciliation, was approaching.

The public humiliation of the U.S. as a world power powerless to intervene against the Islamic course of the six-month-old crisis as a much more important reason for holding the hostages than the more publicised insistence on the return of the Shah and his wealth.

Optimism was briefly reinforced by President Bani-Sadr on Saturday when he told journalists that he had ordered that the bodies should be repatriated.

But once again, in the struggle appears to have been contradicted within hours by the students.

When an Iranian Air Force aircraft brought the bodies to Tehran they were received, not by the Swiss Embassy as expected, but by Ayatollah Khomeini, the feared prosecutor of the Islamic Revolutionary courts who has earned himself the title "Judge Blood."

The bodies yesterday lay in the captured U.S. embassy compound and foreign journalists were called for a news conference there by the students who are now quite skilled in

manipulating the world's media. From the side gate to the compound, where the Press had assembled, it was possible to see through the blanketed bodies lying in a row, surrounded by gunoting, smiling students.

How the Revolutionary Council would cope with any wish of the students to hold the bodies as a further bargaining counter in the crisis with the U.S. remains a hypothetical question. But the Islamic Republican Party — the political organisation of the hard-line clergy who oppose Mr. Bani-Sadr will probably support them.

The coming weeks offer little indication of the next steps in the crisis. The European Community ambassadors are returning to the country over the next two days and are expected to

make an early appointment with President Bani Sadr to press home the need for a solution before sanctions come into effect on May 17.

The Iranian President is probably now waiting for the second round of Parliamentary elections on May 9 before trying to assert himself.

Both America's failure to free the hostages is also closely tied to Mr. Bani-Sadr's inability to seize control of the levers of power.

Mr. Bani Sadr, despite being still respected as the President, has not been able for more than a month to show anything of the power that was bequeathed him when in Presidential elections earlier this year he won an overwhelming 75 per cent of the popular vote



Criticism mounts in Washington over rescue plan

BY DAVID BUCHAN IN WASHINGTON

THE POLITICAL inquest into President Carter's overall responsibility for the doomed Iranian rescue mission, and the questioned competence of the U.S. military in carrying it out, gathered steam over the weekend.

As shock and surprise wore off, the number has grown of those criticising multiple aspects of the detailed rescue plan that never got near Tehran and the hostages, and had to be scrapped after only its first stage in the desert.

Armed services committees in both the Senate and House of Representatives are due to hold hearings into the fiasco in the coming weeks. The operation itself, these investigations are also bound to raise implications from the failure: Does it confirm Congressional criticism from some quarters that the Pentagon is too busy buying the new weapons to care about maintaining the ones it already has?

The operation was called off, on the recommendation of the mission commander, which was the confirmed by President Carter and Mr. Harold Brown, the Defence Secretary, because flying and mechanical failures left the mission with less than six helicopters to proceed towards Tehran. Astonishingly, as many as three out of the eight helicopters failed in one way or another early on.

Some Congressmen have never felt happy with the results of the volunteer army since conscription was scrapped in the early 1970s and are already arguing that the Iran fiasco shows service pay is not high enough to attract people skilled in operating and fixing multi-million dollar military hardware.

"If the Israelis and the West Germans can carry off something like, why can't we?" was another criticism put directly to Mr. Brown after the operation.

His explanation was that flying 500 miles straight in helicopters was extraordinarily difficult, and "no other country could have attempted anything like this." But that has not

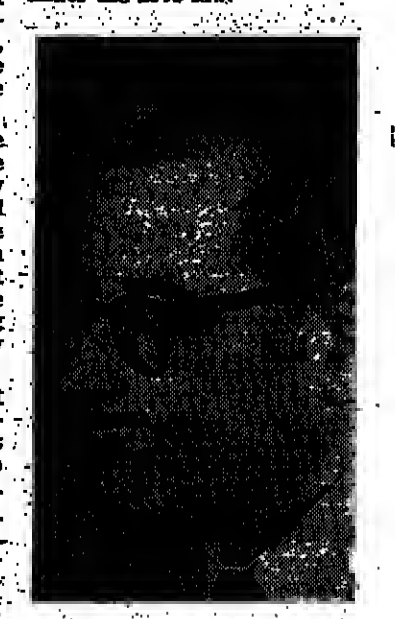
assuaged hurt American pride — evident over the weekend in television and radio programmes and in street conversations — in their military competence.

The White House sent Congress over the weekend a six-page detailed report on the unsuccessful mission, as part of the President's desire to "inform the Congress on such matters," Mr. Jody Powell, Press Secretary said.

The report was "consistent with the provisions of the War Powers Act," but that did not mean the President felt in any way compelled by the Act to consult with the Congress before launching the mission, Mr. Powell added.

It certainly ruffles with Congress that it was given no clue about the mission beforehand. Some on Capitol Hill, notably Senator Frank Church, chairman of the Senate Foreign Relations Committee, were quick on Friday to charge the President with breaking the law.

The Administration rebuttal is that secrecy on the Iran mission did not make it a possible instance within the meaning of the Act, nor should an essentially humanitarian mission be interpreted as military action under the 1973 law.



Mr. Harold Brown

Soviet Union takes advantage of Carter's humiliation

BY DAVID SATTER IN MOSCOW

AS THEY survey the failure of the U.S. rescue mission in Iran and reaction to its around the world, the Soviet leaders, who are presumably atheists, may be asking themselves what they ever did to deserve such good luck.

The Soviet Union in recent months has sought to win the friendship of Iran, create a split between the U.S. and the West, and discredit President Jimmy Carter, in an effort to neutralise the international outcry to their invasion of Afghanistan.

The failure of the mission to rescue the hostages has not only created new possibilities for the Soviet Union to make progress in gaining each of its previous

objectives, but may also give Moscow a potentially crucial lever in its drive to influence Iran.

The Soviet response has been an outpouring of derisory press comment to the effect that the U.S. mission proved that America is aggressive and unreliable. The Soviet authorities almost certainly do not draw this conclusion from the failed raid but they want to distract attention from Afghanistan and strengthen their credentials with Iran.

The Communist party newspaper Pravda at the weekend warned Mr. Carter to put an end to his "recklessness" and described U.S. policy toward Iran as one of "military pro-

cessions, threats, political and economic blackmail." The U.S. mission to rescue the hostages was denounced as "an act of gangsterism."

The newspaper said yesterday that the "provocative actions" of the U.S. against the "young Islamic republic" of Iran "by no means add to the prestige of the present American administration" and show the real worth of "hypocritical assurances" of "respect for human rights."

There has been a credible theory in Moscow that one of the reasons the Soviet Union felt safe in invading Afghanistan was the assumption that world reaction would eventually be cancelled out by the reaction

to inevitable military action against Iran.

In fact, this is nearly what has happened. Iran's Islamic revolution turned to the Soviet bloc for support and the Soviet suppression of the Islamic revolt in Afghanistan has been made much more manageable politically because of Iran's confrontation with the U.S.

Pravda said that the word "unpredictable" had been heard more and more frequently with reference to the Carter Administration and that the U.S. was using its Western European partners like "chess pieces."

The tone of the Soviet commentaries suggests that the Russians think Mr. Carter can be coerced over Iran.

The Soviet leaders know that the weakness of President Carter is the weakness of any democratic leader who cannot lightly sacrifice the lives of fellow citizens for reasons of state. But Moscow has an interest in preventing the crisis from getting out of hand. Western economic sanctions against Iran can only lead to increased Iranian economic dependence on the Soviet bloc, which will not be possible without political concessions.

The prospect, therefore, is for maximum propaganda support for Iran from the Soviets, but an avoidance of overt provocations lest the budding antagonism between the superpowers goes too far.

Guerrillas end siege at Bogota embassy

BY HUGH O'SHAUGHNESSY

THE 61-day siege at the Dominican embassy in Bogota which at one time involved the holding of 58 ambassadors, diplomats and other hostages by Colombian extremists, ended quietly yesterday.

The M-19 guerrillas who had seized the embassy on February 27 made a deal with the Colombian Government under which a Cuban aircraft took them and five envoys yesterday morning to Havana, the remaining hostages being released unharmed by the guerrillas in the Colombian capital.

Those forced to travel to Havana with their captors included Mr. Diego Asencio, the U.S. envoy, the Papal Nuncio, the Mexican and Brazilian envoys and the other, variously reported as the Swiss or Venezuelan Ambassador.

The M-19 guerrillas, thought to number 15, achieved much less than their original demands of freedom for 311 left-wing prisoners and a \$50m ransom, but do seem to have obtained guarantees that those held for political offences will

have proper trials in Colombia. There were reports, too, that some ransom had been paid after private subscription. Throughout the episode the guerrillas had been releasing captives every few days.

The Cubans Airlines Ilyushin which arrived at El Dorado airport, Bogota, on Sunday morning left at 8.20 am for Havana. The departure came after intensive negotiations between M-19, the Red Cross, and the Human Rights Commission of the Organisation of American States, and brought to an end one of the longest and certainly the most sensational diplomatic kidnappings in recent times.

The extremists were finally convinced by negotiators that their action had achieved its primary objective of focusing public attention on the political and human rights situation in Colombia.

In co-operating in the release, the Cuban Government demonstrated that some people were as anxious to go to Cuba as others have been to leave it.

EEC 'could have role in recycling'

By Jonathan Carr in Bonn

THE European Community may have a role to play in helping recycle the surplus funds of the oil-producing states, while boosting its fledgling reserve asset, the European Currency Unit (ECU) in the process.

This view has gained ground following the low key meeting in Hamburg last week of the International Monetary Fund's policy-making interim committee, which stressed the seriousness of the recycling problem without announcing major new initiatives.

The same gathering also put on ice the plan for a substitution account—which was intended to contribute to greater world currency stability while enhancing the role of the IMF's own reserve asset, the Special Drawing Right (SDR).

It is thus felt that the time may be ripe for more intensive discussion of what specific contribution Europe could make on both the recycling and the currency stability issues.

The Italian Treasury Minister, Sig. Filippo Pandolfi, who chaired the IMF meeting, said afterwards that it was not intended to create a new institution between the European community with its ECU and the IMF with its SDR. On the contrary, he felt the two sides could play complementary roles.

However, it is clear that the topic is delicate — not simply because of a possible overlap between IMF and European activities but also because of the implications for the dollar.

U.S. Treasury to fight Chrysler court injunction

BY IAN HARGREAVES IN NEW YORK

CHRYSLER, only days from a cash crisis, faces a new bout of uncertainty today because of a successful legal challenge, to the Government over its handling of the company's plans to qualify for federal loan guarantees.

On Friday, a federal district judge issued a temporary order barring the Government's Chrysler Loan Guarantees Board from meeting today to make a final decision on the stricken motor company's plan unless the board agrees to meet in public.

The successful suit, which the

treasury department will challenge in court this morning, was filed by the Public Citizen Litigation Group, a watchdog body which is part of the organisation run by Mr. Ralph Nader, the country's leading champion of consumer rights.

Indications from Treasury officials over the weekend were that the Government would fight the matter in the courts rather than accept that the meetings of the board, which has met about six times since it was set up by Congress at the turn of the year, are subject to the Sunshine Act on public disclosure.

Meanwhile, Government officials were scrambling over the weekend to complete documentation for their presentation to the board. The treasury is understood to be backing a plan which would grant a heavily slanted down Chrysler \$15bn in loan guarantees.

The company and the treasury between them have sought to tie down the reciprocal \$2bn in commitments to the motor company from its workers, lenders and regional governments.

The Minister said 11 of the businesses, dealing with motor vehicle, tractor and farm machinery assembly, and distribution, would come under the control of the expanded State Motor Corporation (SMC).

Mr. Chirant Mzindakaya, Deputy Industry Minister, announcing the move, said it was aimed at providing "proper management for the former Lombo businesses and strengthening the Government control of the motor sector."

Vehicle distribution and tex-

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Tanzania redistributes Lombo businesses

BY OUR DAR ES SALAAM CORRESPONDENT

BUSINESSES BELONGING to Lombo in Tanzania have been finally re-distributed to nationalised and semi-nationalised companies, it was announced yesterday.

Lombo's assets in Tanzania were seized in June 1978. Mr. Chirant Mzindakaya, Deputy Industry Minister, announcing the move, said it was aimed at providing "proper management for the former Lombo businesses and strengthening the Government control of the motor sector."

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ing the takeover. It also provided for the Ministry of Finance to assess the amount of compensation that should be paid.

An International Monetary Fund team have been invited to return to Tanzania early next month to re-start talks which stalled last year on a \$250m extended facility, officials said.

In November President Nyerere rejected IMF conditions for the facility and made an outspoken public attack on the Fund.

The IMF team returned to Washington. In January, Mr. Robert Macnamara, World Bank president, handed a letter from the Fund to Dr. Nyerere while on a visit here. The letter, officials said, attempted to refuse the row.

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Vehicle distribution and tex-

"WHO'S BIG, RELIABLE AND NEVER FORGETS?"



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هكزمن النمل

Swedish transport strike goes on

BY WILLIAM DUFFLORCE IN STOCKHOLM

THE BLOCKADE of Sweden imposed by State and local authority employees on Friday continued through the weekend. The official mediators took no action, the Government declined to intervene, and only today will a new attempt be made to resume talks over the pay dispute.

An even bigger labour conflict could erupt on Thursday when some 900,000 private sector employees are due to go on strike or to be locked out.

Only ambulance aircraft have been able to use Sweden's airports since midnight on Thurs-

day.

About 14,000 key public employees, including air controllers, harbour pilots and customs officials, are striking in support of a demand for a 12-13 per cent wage increase by four public sector unions.

Some 38 per cent of Africans will be living in cities, against 25 per cent now.

The OAU is advocating a regional development strategy based on four geographical centres in North, East, West and Central Africa, excluding South Africa completely. They are seeking agreement for co-operation on improvements to roads, railways, waterways and telecommunications, as well as greater trade between African countries to wean the continent away from its dependence on outside markets.

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$350.00 per annum. Second class postage paid at New York, N.Y., and at additional mailing centres.

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Despite the evident disunity, delegates are agreed that something must be done soon to correct the parlous state of African economies.

It is estimated that Africa's population could reach 813m by the year 2000—double the 1975 total. Also by then, about 39 per cent of the continent's total workforce will be unemployed or underemployed.

OAU delegates gloomy on future of Africa

BY MARK WEBSTER IN LAGOS

THE first Organisation of African Unity summit specifically to deal with the continent's economic problems opens in Lagos today, amid generally gloomy predictions.

"Africa is dying," Mr. Edem Kodjo, OAU Secretary-General, said at last week's Ministerial meeting in preparation for today's gathering of heads of state.

His statement reflects the pessimistic view shared by many delegates as the continent faces rapid population growth, high infant mortality, slow economic growth, rising unemployment, an increasing inability to feed itself, rising balance of payments deficit and heavy international indebtedness. Also, a row over

different attitudes within the OAU has slowed progress in reaching agreement.

Fundamental differences exist between the Francophone countries—especially those of the French Franc zone—and the Anglophone countries about what needs to be done.

Delegates have had trouble deciding if the final document for consideration by the heads of state should be based on the OAU's own recommendations or on a plan of action drawn up by the UN Economic Commission for Africa.

Political tension has developed because of the threat by Liberia's new head of state, Master-Sgt. Samuel Doe, to take over as chairman of the OAU,

following the overthrow of the former chairman, President William Tolbert.

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Cash

BY PETER RIDDER

OUTLOOK for the future of the pound is uncertain. The present situation is a result of the fact that the pound is overvalued. The pound is overvalued because of the fact that the pound is overvalued.

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Industrialists seek their new leader

John Elliott, Industrial Editor, on the changes at the CBI after the death of Sir John Methven

THE MAIN job of leading the Confederation of British Industry following the sudden death last week of Sir John Methven will be performed in the coming months by Sir Ray Pennock, chairman of British Insulated Callender's Cables and a former deputy chairman of ICI.

Sir Ray becomes president of the CBI in succession to Sir John Greenborough in three weeks' time.

In this capacity he will also preside over the hunt for a new director-general to succeed Sir John whose funeral takes place today. This search could take several months.

It will be difficult for the CBI to find someone to match the

skills and energy of Sir John. The search will initially be conducted among the top ranks of industry and associated institutions. But it seems unlikely that any of the company chairmen who help run the CBI's main committees would be prepared to leave their companies for full-time CBI work.

The director-general's job will be advertised, and head-hunters will also probably be hired. Spencer Stuart helped find Sir John Methven in 1976.

The broad salary range is thought to be £35,000 to £45,000

a year, although the CBI would clearly pay what it thought necessary to secure the right candidate.

Until a successor is appointed, Sir John Greenborough will help Sir Ray fulfil the public engagements normally shared by the president and the director-general.

The day-to-day administration of the CBI will be handled by the deputy directors general, Mr. Jimmy James, and Mr. Brian Rigby.

Mr. James will be responsible for the organisation, informa-

tion and company affairs directorates. Mr. Rigby, a former senior executive with Laporte and a likely candidate for Sir John's job, will be responsible for policy areas such as economics, social and international affairs, and small businesses.

The death of Sir John and the emergence of Sir Ray Pennock as president may also have a significant effect on CBI policies, although no major changes are likely to be made quickly.

Sir Ray has somewhat liberal views, especially on employment

policies. He believes, for example, that industrial performance can be improved by increased communication with employees and participation, than by introducing new labour laws.

A first priority will be to decide, in the next two months, the future of the CBI's proposed controversial strike insurance fund.

Medium-sized and smaller companies have shown interest in taking out insurance but large companies are less keen. Sir John Methven had argued that large companies should join the fund to help build employer solidarity and change the balance of power in industry.

Supply tugs ordered by Wimpey Marine

BY OUR SHIPPING CORRESPONDENT

WIMPEY MARINE, part of the Wimpey construction group, has ordered two of the most powerful offshore supply vessels to be built in the world.

It has placed an order for two anchor-handling supply tugs with Appleboro Shipbuilders, part of British Shipbuilders. The tugs are due for

times more powerful than the first generation of anchor-handling tugs, used in early stages of North Sea oil exploration.

Anchor-handling supply tugs tow semi-submersible drilling rigs between oilfields. They lay the rig's anchor to keep the rigs in a fixed position.

Competition for business is fierce and tugs have had to become more and more powerful to cope with exploration in increasingly deeper parts of the North Sea.

Norwegian supply-boat operators quickly saw the trend towards more powerful anchor-handling supply tugs.

According to a recent report by Derrick Offshore, "A European Review of Offshore Service Craft, 1980-83," the Norwegians built 7,000-8,000 bhp tugs in the mid-1970s and quickly began to dominate the market.

The Derrick report notes that the Norwegians have 52 anchor-handling supply vessels, of which nearly three quarters are more than 7,000 bhp. By contrast the UK has a fleet of 40 anchor-handling supply vessels, and only a third of these are more than 7,000 bhp.

Denmark's Maersk group runs a fleet of 20 such vessels, OSA of Germany 30, and Holland's Smits Lloyd 28.

Derrick Offshore estimates that the world fleet of anchor-handling supply vessels totals 189, of which 101 are based in the North Sea. About 58 per cent are between 3,000-6,000 bhp, and the remainder are more powerful.

UK ANCHOR-HANDLING/ SUPPLY VESSELS

	TOTAL	of which North Sea 7,000 bhp
Anchor-handling	40	2
Supply	12	7
Offshore	12	7
Maritime	12	7
Sea-Offshore	3	2
Wimpey Marine	5	2

* Plus tug on order

Sources: "A European Review of Offshore Service Craft, 1980-83," Derrick Offshore, 64/65, Grosvenor Street, London W1.

delivery in 1981. Each will be powered by four diesel engines, producing 12,720 bhp. They will have a maximum bollard pull of 155 tons.

The value of the total order has not been disclosed. It is believed to be worth between £10m-£15m. The type of diesel engines to be installed has not been revealed.

Wimpey Marine's new vessels will be between four and five

Hand tool makers face further difficult year

BY JAMES McDONALD

THE BRITISH hand-tool manufacturing industry, after a poor 1979, expects 1980 to be another difficult year. Exporting is expected to suffer from the strong pound while in the domestic market the consumer will have less to spend and will be attracted by an increasing volume of imports.

Last year, the industry's favourable balance of trade shrank from £30.5m in 1978 to £8.3m. Of the home market, estimated to be worth just under £200m, imports accounted for 46.6 per cent.

Mr. G. W. Ward, president of the Federation of British Hand Tool Manufacturers and executive director of James Neill

Holdings, told the federation's annual meeting on Friday: "There are not many markets outside the EEC where we are not facing a higher tariff rate than we apply on a reciprocal basis."

Manufacturers needed to gain a higher share of the UK domestic market and to take greater advantage of the EEC markets, particularly in France and Germany where there was a huge market for quality tools. Unfortunately, he admitted, "we just have not the productivity to match our high wages and beat the price barrier."

The industry must find some way this year of sustaining increased productivity, he said.

Insurers face tax snag

BY ERIC SHORT

THE LIFE OFFICES Association faces a crucial decision today on whether to protest the Finance Bill's proposed changes to the tax treatment of life insurance companies.

The Finance Bill proposes that in future unit trusts should not pay capital gains tax on their investments, but that instead unit-holders be liable for full capital gains tax liability when they cash in their holdings.

Where, however, investment is made in unit trusts by means of a life policy, the life company is technically the holder of the

units. So it is now liable for the full 30 per cent capital gains tax.

The life companies concerned hold a reserve for such tax liability, and make the appropriate charge to unit-holders against the amount paid on the cash-in of their policy.

Under the previous system unit trusts paid tax at 10 per cent and unit-holders were liable for the remaining 20 per cent.

Life companies have reserves to meet potential liability based on 20 per cent. Now they must increase the reserve to allow for a 30 per cent tax. On future cash-ins the unit-holder will face a higher deduction.

Cash shortage 'will ease'

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE OUTLOOK for company liquidity and for industry's financial position could be much less serious than is widely expected at present according to stockbrokers Phillips and Drew.

In their latest market review, the brokers suggest that this year should be much less difficult for company finances compared with 1979 because of the large scope for destocking.

Consequently the brokers suggest the increase in bank lending to industry will be less than last year.

Phillips and Drew estimates that the rise in the net bank borrowing will be £3.3bn this year compared with £4.4bn last year.

It is suggested that the deficit

of industrial and commercial companies (even after excluding North Sea activities) will decline from £4.4bn last year to £3bn in 1980.

The change is more than accounted for by an expected switch from a £2.8bn rise in stock volumes to destocking of £1.5bn.

The firm says this could "give a significant boost to sentiment in the gilt-edged and equity markets."

Consumer spending will fall sharply for the rest of this year compared with the buoyant level of the first quarter, according to a firm of business advisers.

Staniland Hall Associates, in the latest issue of its quarterly

Rail closure effects reported

By LYNN McLEIN

THE RESULT of closing local rail services has been a major switch to the use of cars rather than to local buses, says a report commissioned by British Rail.

The report discovered that: ● Less than half of former rail-users switch to buses after lines are closed;

● That figure drops to one third after a short time; and ● Only one in three continues using the main line network after their branch is closed.

As a result of the closures BR lost "substantial passenger business," the report says.

A total 47 rural rail services were closed in the past decade. Most were proposed in the Beeching Report, 1963, but, since then, successive Governments approved withdrawal of 265 passenger services—a cut of nearly a third.

Nearly three quarters of people directly affected by closures have cut back or stopped completely activities they engaged in before closures. Inconvenience, even hardship, was caused to many people, the report says.

Car-ownership increased as a direct result of closures. The Policy Studies Institute, which wrote the report, based on studies in ten areas where lines closed, said it was obvious that "once a car has been acquired, use of public transport—local bus services and the remaining rail lines—slumped."

Closures discouraged people from using rail networks beyond the end of closed lines. Travel on these remaining lines is much lower than before closures.

Dr. Mayer Hillman and Ms. Anne Whalley, who wrote the report for BR, said that only a third of those who used to travel beyond the end of their branch lines at least several times a year do so now and the suggested loss to BR had been substantial.

The report says alternative bus services provide for only a minority of travel, to remaining local railroads. Closures cut demand for travel to these stations so much that the few passengers create insufficient demand to warrant buses detouring to the stations.

More important, the report says that demand is so low that bus operations have no justification for varying established time-tables to match rail time-table changes.

The report suggests that trains which mainly serve rural communities should be considered as a mode of transport in their own right, with financial, managerial and operational standards which are not necessarily those of the primary rail network.

Sir Peter Parker, chairman of BR board, is trying to persuade the Government that railways should be considered in two parts—non-commercial, socially essential railways, such as rural and commuter services, and potentially commercial freight network and Inter-City services.

The report warns that the Transport Bill, designed, among other things, to encourage car-sharing, might reduce still further the viability of buses, and criticises local authorities for failing to monitor effects of rail closures.

* The Social Consequences of Rail Closures. Policy Studies Institute, 1-3, Castle Lane, London SW1E 6DR. £4.50.

Forecasts, "estimates the volume of consumption rose by 1.3 per cent between the October-December period of last year and the first three months of 1980.

It forecasts a decline of 2½ per cent in the current quarter. The low point is not expected to be reached until the first quarter of 1981 when spending is projected to be 3½ per cent lower than in the first quarter of this year.

Spending is projected to decline by 0.6 per cent in 1980 compared with last year.

Staniland Hall, in contrast to the Treasury, expect real disposable incomes to decline and personal savings to rise

Fast-breeders 'curb atomic proliferation'

FINANCIAL TIMES REPORTER

THE BUILDING of fast-breeder reactors should make it harder for smaller countries and for terrorist groups to acquire nuclear weapons, says Dr. Walter Marshall, deputy chairman of the UK Atomic Energy Authority.

Dr. Marshall, writing in the authority's journal, Atom, says fast-breeder reactors would make plutonium used in bombs more expensive.

He states that all reactors breed plutonium from uranium but points out that fast-breeders make it more slowly—despite their name—and use it to produce energy. Although fast-breeder reactors need large charges of plutonium to start up, the extra plutonium they produce can be kept within the power station and used for the preparation of new fuel.

Plutonium produced by existing nuclear reactors, on the other hand, has to be carefully safeguarded in spent fuel rods or else extracted and stored—a costly process. If it is re-used in the reactor it makes only a small addition to fuel stocks.

But Dr. Marshall says a fast-breeder will eventually produce enough extra plutonium to start up another fast reactor. This would take more than 30 years but in the meantime there would be a continuing demand for plutonium to refuel the original reactor and to start up any new ones.

Countries building fast reactors would, therefore, provide a market for the excess plutonium produced by those which had only thermal reactors.

Onshore oil production 'to reach 20,000 b/d'

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE Wytch Farm oil field in Dorset should boost Britain's onshore oil production to about 20,000 barrels a day by the mid-1980s, says a new study by stockbrokers Wood MacKenzie.

It adds that the rising price of oil, coupled with geological reappraisals, are generating renewed enthusiasm among oil companies for onshore exploration.

Provided sufficient acreage can be obtained, the next few years could open up a new chapter in onshore development.

Although small by comparison

with Britain's North Sea output of 1.6m b/d, a prediction of 20,000 b/d is a line with the current production rates at some of the smallest UK offshore fields.

Wood MacKenzie estimates that onshore production in 1980 will average 5,000 b/d, of which 3,400 b/d will come from Wytch Farm, the British Gas-BP field which came into production last year.

It estimates that with recoverable reserves of 80m barrels, Wytch Farm will produce more than twice as much as all other onshore fields discovered so far.

Governments warned over public investment neglect

BY OUR ECONOMICS CORRESPONDENT

GOVERNMENTS of both parties are strongly criticised this morning for neglecting much-needed, public-sector capital investment.

That charge is made in a report by Mr. W. A. P. Manser, economic adviser to Baring Brothers, merchant bankers. It is the first in a series of research studies commissioned from independent economists by the Federation of Civil Engineering Contractors.

Mr. Manser highlights the contrast between a decline of nearly a fifth in public-sector capital investment between 1972 and 1978 and a simultaneous rise of more than 26 per cent in private-sector investment.

He notes that the public

sector's financial resources are at all times earmarked in the first place for current spending rather than capital investment and "are most especially earmarked in this way when the economic situation requires a reduction in public-sector expenditure."

The report concludes that "public-sector projects appear to be carried out on the basis of ad hoc political choices, all overshadowed by a misallocation of finances."

There appears to be little conception within Government of its responsibility for the infrastructure of the country as a whole and for the need for a deliberate and co-ordinated approach to the discharge of this responsibility.

Engineering authority backed

By James McDonald

THE Engineering Employers' Federation, with 6,500 members companies employing about 30,000 chartered engineers, supports the creation of a statutory engineering authority but only if the new body is kept small and financially independent.

In a submission on the Finistron Report on engineering to the Department of Industry, the Federation today welcomes the report's analysis of the UK's economic decline, but says that this cannot be blamed entirely on the performance of the engineering industry.

Even if all the report's recommendations were implemented, many problems would remain whose resolution would still depend on Government action in other directions.

The proposed new authority, the federation says, should have its governing body limited to 15 members, with about half of them being federation nominees.

Although supporting the registration of professional engineers, the federation insists that that should not be a precondition of employment in manufacturing industry.

It criticises the package of proposals aimed at restructuring the education and training of professional engineers.

FT GROCERY PRICES INDEX

Fresh food dearer than expected

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

THE FINANCIAL TIMES Grocery Prices Index maintained its steady rise this year with a 1.4 per cent increase in April.

The April index stood at 125.94 compared with 124.18 in March. The rise in the cost of the FT shopping basket was mainly due to increases in the cost of fresh fruit and vegetables, meat, and canned goods.

The cost of the fresh fruit and vegetable section of the basket had been expected to fall, due to the recent spell of fine weather which should have made supplies plentiful.

However, as the British Farm Produce Council point out, "home-grown fruits and vegetables are not yet generally to be found."

The cost of fresh vegetables in the FT shopping basket early — and expensive — new potatoes being included.

The fresh meat sector of the basket has also risen, due to a sharp rise in the price of beef. There were rises of between 6p and 30p per pound of topside beef reported.

But the rise in canned goods for the second month running reflects the after-effects of the steel strike on tinned food supplies. Canned goods are normally the most price stable items in the basket since they are the groceries which are

Diluted beer check is under way

LOCAL AUTHORITIES are to step up checks on alleged watering of beer by licensees. Several counties are conducting full-scale investigations into beer adulteration.

Brewers and local councils are worried by fear that introduction of keg beer has not reduced adulteration as much as expected. Incidences of adulterated samples found by trading standards officers in tests has shown a steady increase in the past two years.

Areas particularly badly affected appear to be the West Midlands, West and South Yorkshire, Manchester, parts of Liverpool and East London. All types of beer have been watered, though evidence from West Yorkshire suggests that stronger beers have been tampered with more often than there.

Mr. Peter Green, chairman of the Institute of Trading Standards Administration, has forecast progressive stepping up of investigations into beer supplies. He believes that stricter regulations are inevitable, although he fears council spending cuts may have an effect on this type of work.

South Yorkshire is in the second of three years' investigation into beer supplies in public houses. Last year, of 873 samples 72 were found adulterated in some way.

Adulteration of beer is covered by the Trade Descriptions Act and the 1955 Food and Drugs Act. Trading standards officers say that malpractices tend to run in five-year cycles, and that beer-watering has re-started. Reintroduction of cash beer made it easier to interfere with the brew.

● MILITANT LINE: A call for a more militant attitude by textile employers' organisations in approaches to the Government to rescue the industry was made at the annual conference of the Federation of Textile Manufacturers' Associations at Blackpool at the weekend by Mr. Harry Stephenson, the president.

"The polite way has not worked," he told the 250 delegates. "We need a much more militant attitude. If the miners can black imports of coal, why can we not black imports of textiles?" It was impossible for the industry to compete with cheap imports.

● PRESS THREAT: Electronic news presentation, and not the new breed of giveaway newspapers, is the real enemy of the newspaper industry, Mr. Leon Reis said at the weekend. The provincial Press could suffer in the same way that the motor-cycle industry lost out to the Japanese while it fought among itself. Mr. Reis, editor of the free Surrey-Hants Star, told the Guild of British Newspaper Editors' conference in Cambridge.

● PRISON WARNING: Prisoners could soon be in an "appalling" state of overcrowding, with four men in a 13 ft by 8 ft Victorian cell for 23 hours a day, prison governors said. There are 44,880 inmates in jails designed to hold 37,000.

● PAY PROTEST: Demands of the public sector for more money to pay higher wages to an increasing number of employees are holding back capital expenditure and harming the nation, says a report today by the Federation of Civil Engineering Contractors.

Union warns of Tory 'pillaging'

BY JOHN LLOYD

A STRONG attack on a range of government policies was yesterday made at the Union of Shop, Distributive and Allied Workers' annual conference which opened in Bournemouth.

Mr. Sydney Tierney, president of Britain's sixth largest union, told delegates the government was attacking working people and pillaging trade union rights.

"We have only just begun to pay the price," he warned. However, his speech was careful to keep the way clear for the generally moderate policies on wages, hours, Labour Party democracy and new technology which the executive hopes to see adopted in the course of the week.

Mr. Tierney attacked: ● The Employment Bill as "unnecessary and unfair." It was "based on an industrial fantasy and it gives political licence to the further subjugation of those least able to defend themselves."

● The "economic sanction" of unemployment, which was designed to force obedience to government policies. "We are being driven to the edge of a precipice by a government which first seeks to weaken us. It gives us the push, then tells us it's our fault if we go over."

● Public expenditure cuts because they were "the way the less well off pay for tax discounts to the better off."

In elections to the 26-strong union delegation to the TUC and to the 18-strong delegation to the Labour Party conference, left-wingers claimed they had increased their representation, though the delegations are still dominated by moderates.

Mr. Tierney also attacked the left-wing MP who lost her seat at the last election, topped the list of members elected to the Labour Party conference delegation.

BBC cuts campaign

BY PAULINE CLARK, LABOUR STAFF

TWO LEADING media unions launched a stepped-up campaign this weekend against cuts in BBC staff and services, saying that industrial relations had reached their lowest point in the corporation.

The Association of Broadcasting Staff, representing more than half the 28,000 BBC staff, said that the latest £130m cuts decision would not be the last, in view of the rate of inflation.

As the National Union of Journalists and the association published a joint campaign paper pointing to "spectacular" BBC productivity in the past ten years, Mr. Eric Stoves, ABS chairman, said a fight has to be sustained "to save the BBC from itself."

He told delegates at the ABS annual conference at Hastings that while the 1970s had seen increasing problems at the BBC, with diminishing finance in real terms, the 1980s crisis set different parameters.

"On the one hand is the present Government imposing its restrictive policy of cash limits on the BBC—a Government which ruthlessly intends a massive shift of resources from the public to the private sector of the broadcasting industry."

"On the other hand there is an effective BBC management that has publicly acquiesced to this policy, and seems to be intent on frittering away the heritage bequeathed to it by its predecessors."

It was doubly unfortunate, he said, that at a time when the BBC and the ABS should be working together to solve financial problems, industrial relations had never been worse.

In their joint pamphlet calling for support in fighting the cuts the unions say the £34 TV licence fee is the lowest in Europe for networks not subsidised by advertising, so that between 1969 and 1979 BBC income had declined while output increased.

Scargill call for action

BY OUR LABOUR STAFF

MR. ARTHUR SCARGILL, Yorkshire miners' leader, has called for a "massive response" from miners and all workers in Britain to the TUC's "Day of Action" against Government economic policy on May 14.

The aim, he said, was to force an early general election and the return of a Labour Government. Workers who did not take part would be seen, by implication, as supporting the present Prime Minister.

Mr. Scargill made his call at Preswick, Scotland, during a week-end visit to the mining area of South Ayrshire, where he was campaigning on behalf of Labour candidates in the May 14 local elections.

● Mr. Les Wood, general secretary of the Union of Construction, Allied Trades and Technicians, said the union would give its full support to the TUC "Day of Action."

Records for American art

THE AMERICAN recent demand for American paintings was maintained at Sotheby Parkes Bernet in New York on Friday. An auction devoted to them totalled \$8,963,750 (£3,054,276). There were many artist records.

Other records were the \$250,000 for another Western scene, "The war party" by Charles Russell, and the \$205,000 for "October sunset, Newport" by Frederick Hassam; this was also a new high for an American Impressionist painting.

The \$175,000 for "Autumn Leaves" painted in 1927 by Georgia O'Keeffe, was not only an artist's record but is also believed to be the highest price ever paid for a picture by a woman painter.

The \$165,000 which secured Winslow Homer's "Orange trees and gate" is a record for any Western painting.

SALEROOM

BY ANTHONY THORNCROFT

Application has been made to the Council of The Stock Exchange for the whole of the ordinary share capital of the Company issued and now to be issued to be admitted to the Official List. On 31st March, 1980 the Company entered into an Agreement ("the Acquisition Agreement") to acquire the whole of the issued share capital of The Regent Autocar Company, Limited ("Regent"). The Acquisition Agreement is now conditional only upon the granting by the Council of The Stock Exchange of the application referred to above. This document has been prepared on the basis that Regent has already become a wholly-owned subsidiary of the Company and that certain matters which have been agreed to take effect thereon have already taken effect. Accordingly, references herein to subsidiaries of the Company include Regent and its subsidiaries. The Company and its present subsidiaries and Regent and its subsidiaries are sometimes herein referred to as "the Enlarged Group". On completion of the acquisition of Regent, the present Directors, except Mr. J. V. Wooliam, will resign and the Board of Directors will be reconstituted as shown below. Accordingly, references herein to "the Directors" are references to the Board as reconstituted. This document includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to the Enlarged Group. The Directors have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the Directors accept responsibility accordingly.

LONDON AND LIVERPOOL TRUST LIMITED

(Incorporated in England under the Companies Acts 1948 to 1967) (Registered in England No. 1103303)

SHARE CAPITAL

Authorised
£800,000

in ordinary shares of 10p each

Issued and now
to be issued
fully paid

£601,667.50

BORROWINGS

On 7th April, 1980, Regent and its subsidiaries ("the Regent Group") had outstanding secured bank borrowings of £691,438, secured loans of £214,663, unsecured loans of £43,850 and hire purchase commitments of £134,032. Save as mentioned herein and apart from current, deposit and other accounts payable in the ordinary course of the business of Stewart Salmon and Company Limited and apart from intra-group borrowings and intra-group guarantees, neither the Company nor any of its subsidiaries had at that date any loan capital (including term loans) outstanding, or created but unused, or any other borrowings or indebtedness in the nature of borrowings, including bank overdrafts and liabilities under acceptances (other than normal trade bills) or acceptance credits, mortgages, charges, hire purchase commitments, or guarantees or other material contingent liabilities.

This document is issued in connection with a
Placing by

Keyser Ullmann Limited

of

1,000,000 ordinary shares of 10p each of the Company at 29p per share

The ordinary shares now being placed will not rank for the second interim dividend for the year ended 31st March, 1980 referred to below but will in all other respects rank *pari passu* with the existing ordinary share capital of the Company.

A proportion of the shares the subject of the placing has been allocated to the market. From this allocation, shares will be made available to brokers making application on behalf of their clients on the date of publication of this document.

Directors

RONALD AUSTIN SHUCK
Chadwick Grange, Chadwick Lane, Knowla, Solihull,
West Midlands B93 0IS
(Chairman and Chief Executive)

JEFFERY HAL BONAS
The Old Rectory, Stanton, Near Broadway, Gloucestershire WR12 7NE

ALAN TODD
34, Lakeside, Wickham Road, Beckenham, Kent BR3 2LX

JOHN VICTOR WOOLIAM
3, South Hill Grove, Oxtot, Birkenhead, Merseyside

Secretary and Registered Office

JOHN TODD

6, Caer Street, Swansea, SA1 3PS

Financial Advisers

KEYSER ULLMANN LIMITED
25, Milk Street, London EC2V 8JE

Stockbrokers

ROY JAMES & CO.
Stock Exchange Buildings
33, Great Charles Street, Queensway, Birmingham B3 3JS

Bankers

To the Company: BARCLAYS BANK LIMITED
251, Regent Street, London W1R 8AB
To Regent: BARCLAYS BANK LIMITED
10, High Street, Solihull, West Midlands B91 3TE

Solicitors

To the Company: SLAUGHTER AND MAY
35, Basinghall Street, London EC2V 5DB

To the Company: MARTIN BOSTON & CO.
70, Gloucester Place, London W1H 4AJ

To Regent: EVERSHED & TOMKINSON
10, Newhall Street, Birmingham B3 3LX

Auditors to the Company and Reporting Accountants

SPICER AND PEGLER (Chartered Accountants)
St. Mary Axe House, 56/60, St. Mary Axe, London EC3A 8BJ

Registrars and Transfer Office

KEYSER ULLMANN REGISTRARS LIMITED
3, Bevis Marks, London EC3A 7HY

HISTORY AND BUSINESS

1. The Company

The Company was incorporated in England as a private company on 22nd March, 1973 and was converted into a public company on 4th April, 1973. A listing for the whole of its share capital was obtained in April, 1973. The Company was formed to invest principally in public listed companies having a market capitalisation of £15 million or less. The Company has been approved by the Inland Revenue as an investment trust for the purposes of the Income and Corporation Taxes Act 1970 (as amended) for all periods up to 31st March, 1979, but it is unlikely that it will be so treated in respect of the periods since that date. In March, 1975, a subsidiary of the Company, now called Stewart Salmon and Company Limited ("Stewart Salmon"), acquired the banking undertaking previously carried on by another company under that name. In July, 1977, Schleier Investment Management Services Limited, a subsidiary of SEI Limited, was appointed as investment advisers to the Company and the investment policy was changed with a view to the concentration of the investment portfolio in investment and financial trusts.

At present, the investment portfolio of the Company comprises investments principally in investment and financial trusts in the United Kingdom and the balance in United Kingdom government securities. The activities of Stewart Salmon, which is being managed by Portman Estates of Hoveover Square Limited, also a subsidiary of SEI Limited, have been curtailed; no application has been made to obtain a licence for Stewart Salmon under the Banking Act 1979.

On 3rd March, 1980 the listing of the ordinary share capital of the Company was temporarily suspended by the Council of The Stock Exchange at the request of the Board of Directors. Details of the proposed acquisition of the share capital of Regent were sent to the Council of The Stock Exchange on 21st March, 1980 and on 22nd April, 1980 a resolution approving the acquisition was passed by the Company in general meeting. Details of the Acquisition Agreement are set out in paragraph 3 of "Statutory and General Information" below.

2. The Regent Group

Regent was incorporated in England on 14th July, 1923 as a private company to take over an existing business of motor engineers and agents carried on at its premises at Leicester Road, Market Harborough, Leicestershire. Regent established a garage business at Coventry Road, Market Harborough in the 1930s and commenced an engineering business there in 1940. It acquired a further garage at Kibworth, Leicestershire in 1946. In August 1978 Regent purchased the business and assets of the company then named Hiatt & Co. Company Limited and in March, 1979 it acquired 51.6 per cent of the share capital of Toney Cox Limited ("Toney Cox").

The business of the Regent Group may be split into two divisions as follows:—

Engineering division

This division comprises the business acquired from Hiatt & Co. Company Limited, now carried on by Regent under the name "Hiatt & Co.", and the Coventry Road engineering business. Hiatt & Co. which operates from premises in Birmingham, Tamworth and Sheffield, manufactures and distributes a range of police and security equipment; other products include lead-headed wall nails, agricultural and veterinary equipment and karabiners. The Coventry Road business carries out specialised precision machine engineering.

Motor division

This division comprises (a) main dealerships for BL cars including Austin, Morris, Triumph and Rover, a retail dealership for Land Rovers and a distributorship for Aston Martin, all of which are conducted from the Leicester Road premises in Market Harborough; (b) a dealership for BMW cars which are sold from the Kibworth premises; and (c) a retail dealership operated by Cox for cars from premises in Birmingham. Agreements in principle have been reached to convert the Leicester dealership into a main dealership. A new subsidiary in the course of formation under the name Toney Cox Car Sales Limited in which Regent will have a 52 per cent interest and which will in future conduct from premises in Sparkhill, Birmingham the new and second-hand car sales business at present conducted by Cox.

Servicing facilities are provided at all locations and petrol is sold by Regent from two sites in Market Harborough and one in Kibworth. Regent has recently established a Unipart franchise at Market Harborough.

BOARD OF DIRECTORS

On completion of the acquisition of Regent the Board of the Company will be Mr. R. A. Shuck, the Chairman of Regent, Mr. J. H. Bonas, the Managing Director of Regent, Mr. A. Todd and Mr. J. V. Wooliam.

Mr. Shuck, aged 42, who will be Chairman and Chief Executive of the Company, is a director of a number of private companies whose activities include the manufacture and marketing of proprietary engineering products, and was Chairman and Chief Executive of three publicly listed companies namely Cornwell Property (Holdings) Limited, Maidenhead Investments Holdings Limited and MFI Limited (now called Forward Technology Industries Limited). He became Chairman of Regent in March, 1978.

Mr. Bonas, aged 38, has been Managing Director of Regent since March, 1978. He has a background of experience in industrial and commercial matters and will become a full time executive director of the Company.

Mr. A. Todd, aged 60, has wide experience of industrial and financial management with specific overseas involvement; he will continue as an executive director of the Company.

Mr. Wooliam, aged 52, who has been Chairman of the Company since March, 1974, will continue as a non-executive director of the Company.

MANAGEMENT AND STAFF

In addition to Mr. Bonas the executive directors of Regent are as follows: Mr. C. Reeves, aged 46, the Financial Director, who joined Regent in 1962; Mr. B. C. Cripps, aged 44, who joined Regent in 1967 and has been Sales Director (Motor Division) since 1968; Mr. C. T. Cox, aged 44, who was appointed to the Board of Regent in October, 1978, and has been a director of the company since its incorporation in 1972; Mr. H. H. La Trobe, aged 57, who was for many years Managing Director of the company which owned the business of Hiatt & Co. until he sold his controlling interest in 1973. Following the acquisition by Regent of the Hiatt & Co. business in 1978 Mr. La Trobe was appointed to the Board of Regent to manage the Hiatt & Co. business.

Neither Mr. Shuck nor Mr. Bonas has any written contract of service with Regent. Mr. Reeves, Mr. Cripps and Mr. La Trobe have contracts of service with Regent. In the case of Mr. Reeves and Mr. Cripps for a fixed term of five years from 15th March, 1978, and in the case of Mr. La Trobe for a term of five years from 1st January, 1979, and thereafter subject to three months' notice on either side. Mr. Cox has a service agreement with Cox for a fixed term of five years from 21st March, 1978.

The Directors of Regent are supported by a staff of 193 of whom 97 are employed in the Engineering division and 96 in the Motor division. The Company and its subsidiaries, other than the Regent Group, have no employees.

PROFITS AND ASSETS

It has been the practice of the Company to publish consolidated financial information including for this purpose its wholly-owned subsidiary, London and Liverpool Finance Limited. Financial information relating to Stewart Salmon, also a wholly-owned subsidiary of the Company, has been excluded from such consolidation under the provisions of Section 151 (2) of the Companies Act 1948. There is set out below under the heading "Financial Information relating to the Company" information based on the consolidated profit and loss accounts of the Company and its consolidated subsidiary for the five years ended 31st March, 1979 and the consolidated balance sheet at that date. Separate financial information based on the profit and loss accounts of Stewart Salmon for the period from 11th December, 1974 (the date of its incorporation) to 31st March, 1979 and its balance sheet at 31st March, 1979 are shown separately under that heading. There is set out below under the heading "Accounts Report on the Regent Group" a report by Spicer and Pegler, Chartered Accountants, the auditors of the Company, on the profits and on the source and application of funds of the Regent Group for the five years ended 30th September, 1979 and the consolidated balance sheet of the Regent Group at that date.

The consolidated profits before tax of the Company and its consolidated subsidiary for the years to 31st March, 1979 amounted to £41,000.

The consolidated profits before tax of the Regent Group for the year to 30th September, 1979 amounted to £185,000 as compared with £70,000 in the previous year. The substantial increase in profits arose mainly as a result of a full year's contribution from Hiatt & Co. which achieved profits before tax of £119,000. In the previous year Hiatt & Co. was only included for the seven weeks from the date of its acquisition, and contributed profits before tax of £23,000.

At 31st March, 1980 the consolidated net tangible assets of the Company (taking quoted investments at middle market value but without attributing any value to the investment in the share capital of Stewart Salmon), based on unaudited management figures, were £246,400. This figure is after deducting the second interim dividend referred to below, but it does not take into account corporation tax which would be payable on capital gains realised if the investment portfolio were sold (estimated at £10,000).

At 30th September, 1979, as shown in the Accounts Report, the consolidated net tangible assets of the Regent Group amounted to £232,000.

There is set out below a pro forma statement of the net tangible assets of the Enlarged Group which shows on the basis stated therein net tangible assets of £1,028,000. This figure reflects the net tangible assets of the Company at 31st March, 1979, which amounted to £217,000 (taking quoted investments at cost). If for this figure there were substituted the figure of £246,400 mentioned above, the consolidated net tangible assets of the Enlarged Group would be £1,057,400 or 17.6p per share in the enlarged share capital.

DIVIDENDS

The Company is paying a second interim dividend of 0.7p per share net in respect of the year ended 31st March, 1980 on the 3,250,000 ordinary shares of 10p each in issue prior to the acquisition of Regent which, together with the first interim dividend of 0.14p per share already paid, totals 0.84p net, equivalent with a tax credit of three-sevenths to 1.2p gross. The second interim dividend is to be paid on 28th April, 1980 to shareholders on the Register of Members on 21st April, 1980. The 2,785,675 ordinary shares of 10p each of the Company to be issued to the vendors of Regent credited as fully paid for this dividend. It is not intended to recommend any further dividend in respect of the year ended 31st March, 1980. The vendors of Regent will have received an interim dividend totalling £27,900 gross in respect of Regent's current financial year beginning 1st October, 1979 prior to the acquisition of Regent by the Company; they will not be entitled to any further dividend on their Regent shares.

The decisions of the Directors in relation to dividends for the year ending 31st March, 1981 must await results for that year but, if the consolidated profits for the year ending 31st March, 1981 in total were equal to those achieved by the Company in the year ended 31st March, 1979 and those achieved by the Regent Group in the year ended 30th September, 1979, the Directors would expect to recommend net dividends totalling not less than 1.4p per share in respect of the year ending 31st March, 1981 which, with the tax credit at the present rate, would be equivalent to 2p gross per share. It is expected that an interim dividend in respect of the year will be paid in or about February, 1981.

THE FUTURE

The Directors are confident that the diversified interests of the Regent Group together with the financial resources of the Company will provide a sound base for further expansion both by internal growth and acquisition. The Directors intend to realise the current investment portfolio of the Company in due course.

FINANCIAL INFORMATION RELATING TO THE COMPANY

The following information regarding the Company and its consolidated subsidiary and concerning Stewart Salmon is based on audited accounts for the years or periods stated.

1. Consolidated Profit and Loss Accounts

	1975	1976	1977	1978	1979
	£000's	£000's	£000's	£000's	£000's
Income					
Investments	3	8	15	37	40
Short term deposits	19	6	6	5	3
Dividends on treasury bills	28	13	9	—	4
Share dealing	(1)	3	—	—	—
Expenses					
Administration	47	31	34	42	62
Short term deposits	7	9	11	10	11
Profits before taxation	40	22	28	32	41
Taxation	20	9	8	13	14
Profit after taxation	20	13	15	18	27
Extraordinary items	—	—	—	—	8
Profit after taxation and extraordinary items	20	13	15	18	35
Dividends	15	9	11	16	20
Retained profits	5	4	4	2	15

2. Consolidated Balance Sheet at 31st March, 1979

	1975	1976	1977	1978	1979
	£000's	£000's	£000's	£000's	£000's
Current Assets					
Investment in Stewart Salmon not consolidated	—	—	—	—	438
Current Assets					
Short term deposits	105	12	12	12	12
Cash at bank	33	33	33	33	33
Debtors	46	46	46	46	46
Amounts due from Stewart Salmon not consolidated	14	14	14	14	14
Taxation recoverable	—	—	—	—	—
Current Liabilities					
Proposed dividend	16	16	16	16	16
Creditors	3	3	3	3	3
Current taxation	7	7	7	7	7
Net Current Assets	184	184	184	184	184
Financed by:					
Issued share capital	325	325	325	325	325
Share premium account	31D	31D	31D	31D	31D
Reserves	22	22	22	22	22
Capital deficit (note)	(41)	(41)	(41)	(41)	(41)
	617	617	617	617	617

Note: The balance on capital deficit account constitutes accumulated losses less profits on the disposal of investments and upon the revaluation of the Company's interest in Stewart Salmon.

2. Profit and Loss Accounts of Stewart Salmon

	Period from 11th December, 1974 to 31st March, 1976	Year ended 31st March 1977	Year ended 31st March 1978	Year ended 31st March 1979
	£000's	£000's	£000's	£000's
Income				
Interest receivable	26	21	8	18
Commission and fees received	11	8	1	—
Dividends received (gross)	—	1	—	—
Profit on share dealing (loss)	(2)	(3)	1	—
Rent receivable	—	—	—	11
Less interest payable	36	28	8	29
	19	14	4	14
Management expenses	17	14	4	15
Payment to terminate service agreement	31	31	26	22
	—	15	—	—
Loss for the period	(14)	(32)	(22)	(7)
Taxation recoverable	7	2	8	3
Deficit for:	(7)	(30)	(16)	(4)

4. Balance Sheet at 31st March, 1979 of Stewart Salmon

	1975	1976	1977	1978	1979
	£000's	£000's	£000's	£000's	£000's
Current assets					
Cash at bank	82	82	82	82	82
Money at call and short notice	—	—	—	—	—
British Government Stocks	79	79	79	79	79
Advances to customers and other accounts receivable	185	185	185	185	185
Current liabilities					
Current deposit and other accounts payable	111	111	111	111	111
Amount due to the Company	—	—	—	—	—
Amount due to fellow subsidiary	4	4	4	4	4
Net current assets	185	185	185	185	185
Financed by:					
Issued share capital	7	7	7	7	7
Reserves	85	85	85	85	85
	92	92	92	92	92

ACCOUNTANTS REPORT ON THE REGENT GROUP

The following is a copy of a report on the Regent Group received from the Company's auditors, Spicer and Pegler, Chartered Accountants.

The Directors, London and Liverpool Trust Limited, 6 Caer Street, Swansea SA1 3PS.

Spicer and Pegler, St. Mary Axe House, 56/60 St. Mary Axe, London EC3A 8BJ.

31st March, 1980

Gentlemen,

We have examined the audited accounts of The Regent Autocar Company, Limited ("Regent") for the five years ended 30th September, 1979 and of its subsidiary, Toney Cox Limited (together the "Regent Group") from the effective date of acquisition.

The business and assets of the company then called Hiatt & Co. Company Limited were acquired by Regent on 11th August, 1978 and this business now operates under the name of Hiatt & Co. as a division of Regent. A controlling interest in Toney Cox Limited was acquired on 21st March, 1979 but with effect from 1st October, 1978.

The auditors of the Regent Group throughout the period under review have been as follows:—

Regent and Regent Group

1st October, 1974—30th September, 1977

1st October, 1977—30th September, 1978

1st October, 1978—30th September, 1979

Toney Cox Limited

1st October, 1979—30th September, 1979

H. H. Shierwood & Co., Birmingham.

The summarised profit and loss accounts, balance sheets and statements of source and application of funds set out below are based on the audited accounts after making such adjustments as we consider appropriate. They have been prepared under the historical cost convention modified by the inclusion of goodwill at valuation.

1. Accounting policies

The figures in respect of earlier years have been restated, where necessary, in accordance with the principal accounting policies currently employed by the Regent Group.

(a) Depreciation

Depreciation is not provided on freehold buildings: the effect of this non-compliance with the Statement of Standard Accounting Practice Number 12 is considered by the directors of Regent as not material in the context of the profits or net assets of the Regent Group for the period under review.

In respect of other fixed assets, depreciation is provided as follows:—

Short leasehold property 10% on cost

Plant and equipment 12.5% on reducing balance

Motor vehicles 10% on reducing balance

Reference to annual movement on disposal value.

(b) Stocks and work in progress

Stocks and work in progress are stated at the lower of cost and net realisable value. Cost comprises materials, direct labour and attributable production overheads.

Cars for resale are stated at the lower of cost and net realisable value.

Notes—

(1) The above figures include the following amounts of Hiatt and Co.:

	7 weeks to 30th September 1979 £000's	Year to 30th September 1979 £000's
Turnover	23	118
Cost of sales	50	625
Trading profit	—	—
Other income	23	118
Profit before taxation	23	118
Profit after taxation	23	118

(2) Amounts represent amounts due to third parties excluding value added tax.

(3) Current tax includes:

	1979 £000's	Year ended 30th September 1979 £000's	1979 £000's	1979 £000's
Interest	15	19	25	22
Bank and bill purchase	10	9	5	6
Loan	9	—	—	14
Fixed plant and machinery	9	10	14	18
Deposits	24	38	47	41
	—	—	—	118

(4) Taxation

	1979 £000's	Year ended 30th September 1979 £000's	1979 £000's	1979 £000's
Current taxation	18	(13)	(10)	11
Transfer to (from) deferred taxation	18	(13)	(10)	11
	—	—	—	100

Although the Regent Group has made profits during the period, no corporation tax has been payable due to available tax losses and stock appreciation relief. The taxation changes include a transfer from deferred taxation in 1978 and 1979 and a reduced transfer to deferred taxation in 1979. This results from the accounting policy of the Regent Group which recognises tax losses, created mainly by stock appreciation relief (available for set-off against future taxable profits), while not providing for the liability for taxation of the stock appreciation relief itself for periods prior to 30th September, 1979.

(5) The extraordinary item in 1978 comprised payments to retiring executives amounting to £8,020 and general reorganisation expenses amounting to £250.

(6) Dividends

	1979 £	Year ended 30th September 1979 £	1979 £	1979 £
4.2 percent cumulative preference shares	328	328	328	328
Ordinary shares	2,800	2,112	—	30,000*

*This represents a dividend of £1.576 per share on the 16,000 ordinary shares of Regent.

3. Balance sheet

The audited balance sheets of the Regent Group and Regent at 30th September, 1979 are set out below.

	Note	Regent Group £000's	Regent £000's
Fixed assets			
Goodwill	(a)	514	430
Investment in subsidiary	(b)	—	5
Current assets			
Stocks and work in progress	(c)	621	585
Debtors		445	418
Bank and cash		36	1
		1,102	979
Current liabilities			
Creditors	(d)	348	294
Short-term loans		104	60
Bank overdraft (current)		465	427
Taxation		7	7
Dividends		30	30
		944	818
Net current assets		158	161
Long-term loans	(e)	46	682
Deferred taxation	(f)	86	128
		966	554
Financed by:			
Share capital	(g)	40	40
Reserves	(h)	518	514
Minority interest		553	554

Notes:

(a) Fixed assets

	Regent Group £000's	Regent £000's
Cost or valuation		
Freehold property	15	15
Short leasehold property	—	—
Plant and equipment	170	144
Motor vehicles	30	72
	271	231
Depreciation		
Freehold property	365	365
Plant and equipment	35	35
	671	631
Accumulated depreciation	57	81
Amounts due on two purchases	674	550
	514	60

The principal freehold properties were valued on an open market basis as at 30th September, 1979 by James Andrew & Partners, Chartered Surveyors and Estate Agents. Certain plant and equipment obtained on the acquisition of Hiatt and Co. was valued at an open market price. The surplus arising on these valuations over book value has been credited to capital reserves.

(b) Goodwill and costs of legal and consultancy costs incurred on the acquisition of the business and assets of Hiatt and Co.

(c) Investment in subsidiary represents Regent's 51.8 per cent interest in Toney Cox Limited.

(d) Stocks and work in progress

	Regent Group £000's	Regent £000's
Raw materials	66	66
Work in progress	45	45
Finished goods	183	159
Cost of sales	276	247
Petrol	51	48
	621	585

(e) Long-term loans

	Regent Group £000's	Regent £000's
Borrowings Group—43 per cent, (repaid in January, 1980)	60	60
Other loans—no set payment or interest terms	44	80
	104	140

Borrowings Group loan was guaranteed by Barclays Bank Limited. All other loans are unsecured.

(f) Deferred taxation

Regent has a long term loan of £46,000 from Lombard North Central Limited. There is a £30,000 secured facility and the balance of £16,000 represents a loan of £40,000 granted in 1973 and repayable by equal quarterly instalments of £1,000 each. Interest is charged currently at 2 per cent above finance house rates. The loans are secured by way of a second charge which is fixed and floating on all assets of Regent and on the premises of Regent Bank Limited behind the £45,000.

(g) The provision for deferred taxation at 30th September, 1979 comprised:

	Regent Group £000's	Regent £000's
Accumulated capital allowances	73	73
Stock appreciation relief	78	73
Unutilised tax losses carried forward	(58)	(50)
	93	96
Advance corporation tax recoverable	7	(7)
	86	82

(h) If provision had been made in full for all possible taxation liabilities, the deferred tax account would comprise the following:

	Regent Group £000's	Regent £000's
Accumulated capital allowances	73	73
Stock appreciation relief	150	147
Roll-over relief	4	6
Surplus arising on revaluation of fixed assets	(56)	(50)
Unutilised tax losses carried forward	255	251
Advance corporation tax recoverable	(7)	(7)
	248	244

(i) Share capital

The authorised and issued share capital of Regent at 30th September, 1979 comprised:

	£
Authorized:	
7,800 4.2 percent cumulative preference shares of £1 each	7,800
16,000 5 percent non-cumulative preference shares of £1 each	16,000
16,000 ordinary shares of £1 each	16,000
	39,800
Issued and fully paid:	
7,800 4.2 percent cumulative preference shares of £1 each	7,800
16,000 5 percent non-cumulative preference shares of £1 each	16,000
16,000 ordinary shares of £1 each	16,000
	39,800

On 10th January, 1979, Regent increased its authorised ordinary share capital from 25,000 ordinary shares of £1 each to 32,000 ordinary shares of £1 each, converted its 16,000 issued and fully paid ordinary shares into 16,000 5 percent non-cumulative preference shares of £1 each and issued the 16,000 ordinary shares credited as fully paid by way of capitalisation of retained profits.

(j) Reserves

	Regent Group £000's	Regent £000's
Capital reserve	223	223
Revenue reserves	295	291
	518	514

(k) Capital commitments

The Regent Group had, as at 30th September, 1979, contracted for future capital expenditure amounting to £129,000 which was not provided in the accounts. Of this amount, £120,000 related to the purchase of the freehold of the premises occupied by Hiatt and Co. at Great Barr, Birmingham, which purchase was completed on 30th October, 1979. The property was valued by Widdowson & Co., Chartered Surveyors, at £130,000 on 12th February, 1980 on an open market basis.

4. Statement of source and application of funds

A summary of the adjusted source and application of funds of the Regent Group for the five years ended 30th September, 1979 is set out below.

	1979 £000's	1979 £000's	1979 £000's	1979 £000's	1979 £000's
Source of funds					
Profit before taxation, extraordinary items and minority interest	27	15	11	70	285
Items not involving the movement of funds	—	—	—	—	—
Depreciation	9	10	14	11	28
(Profit) on sale of fixed assets	—	—	—	—	(1)
Funds generated from operations	36	25	25	81	240
Funds from other sources	—	—	—	—	—
Proceeds from sale of fixed assets	1	3	—	2	3
Loan in connection with the purchase of Hiatt and Co. (note (j))	—	—	—	125	1
Other loans	—	—	—	25	—
Minority interest in Toney Cox Limited at date of acquisition (note (i))	—	—	—	—	5
Deferred taxation in Toney Cox Limited at date of acquisition	—	—	—	—	(3)
	37	28	25	284	247
Application of funds					
Loan repayments	(9)	(2)	(2)	(2)	(77)
Taxation paid	(25)	(19)	(25)	(17)	(12)
Purchase of fixed assets	—	—	—	—	—
Purchase of goodwill	—	—	—	—	—
Payment to executives and general reorganisation expenses	—	—	—	—	—
	—	—	—	—	—
(Increase)/decrease in working capital	6	1	(3)	183	5
Applied as follows:					
Stocks and work in progress	(5)	(2)	(2)	(2)	219
Debtors	(5)	(2)	(2)	(2)	231
Cash	(9)	25	88	272	45
(Increase)/decrease in creditors	(11)	(9)	(9)	(9)	(228)
Bank overdrafts	25	(19)	(19)	14	(252)
	6	1	(3)	183	5

Notes:

(1) The net assets of Hiatt and Co. acquired by Regent during the year ended 30th September, 1979 were:

	£000's
Fixed assets	237
Net current assets	175

(2) The net assets of Toney Cox Limited attributable to the controlling interest acquired for cash by Regent during the year ended 30th September, 1979 were:

	£000's
Fixed assets	20
Net current liabilities	(10)
	10
Less: Minority interest	(5)
	5

5. Accounts

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Yours faithfully,
SPICER AND PEGLER
Chartered Accountants

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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

TEXTILES

Samples produced at less cost

ONE OF the problems in a number of industries is the costly task of sampling. Often this means that production equipment has to be switched off the job of making the product simply to make a very small hatch that represents someone's else's idea. This is complex and extremely costly.

In the textile trade the problem is particularly acute when equipment, particularly for say, spinning, comprises a series of production elements ganged together within a single frame. With a growing tendency towards recovering and recycling raw materials, the textile manufacturer may often be confronted with a series of different lots of raw materials and in different colours.

To run a sample blend in order to evaluate a shade based on a particular colour mix is virtually impossible on production equipment, only because the size of the batch is so great.

Now, this problem has, in part, been solved by the intro-

duction of a very compact, inexpensive, simple processing line that can run samples of as little as 1 kg of fibre, while samples of even 100 gm can be run if processing is handled very carefully.

The miniature processing line was developed from what was essentially an instructional piece of equipment by Halcrow Chadwick of Marsh Mills, Cleckheaton BD19 5BD (0274 870321). Most of the equipment has a processing width of 300 mm, but the mini-card is built either as 300 or 600 mm processing width.

If waste material is to be processed then it will first be fed through a Fearnought of different lots of raw materials and in different colours. Subsequently the material is fed through a plucker which still further opens the material, but which is much gentler in its action. Finally it is carded.

The card is a very compact little machine which is built with several options. If a yarn is to be spun then it will deliver

a series of separated slivers into a four-tier tape condenser that will give sliver hobbins that can be put up on the conventional spinning machines and run alongside production in the mill.

It may be that only sliver is required in which event this is delivered into a can, while should the line be used for non-woven fabric evaluation a complete full width web may be doctored on to a wheel or drum placed in front of the card after the tape condenser has been racked forwards. After a predetermined number of revolutions the drum and card are stopped and the layered web is then removed.

The Halcrow-Chadwick line is able to process fibres from 19 to 152mm staple length which is about 1/8 in. and it has been described as a "semi-woven" line in that it originated as a tool for the woolen manufacturers, but is now coming to be considered for very much more critical applications such as colour blend evaluation and in examining different blends for nonwoven textiles.

It has been built so that virtually every parameter can be varied at will in order to discover the effect on production.

COMPONENTS

Keyboards withstand rough use

MADE BY RCA and available in the UK from Norbain Displays are keyboard units designed for demanding environments.

They have a virtually continuous top surface which provides a dust and liquid proof construction which, together with the high noise immunity of the circuits used within, makes them suitable for use in hostile environments.

Known as COSMAC VIP, these alphanumeric keyboards are ASCII encoded and have flexible membrane keys available as a 58-key "qwerty" configuration, with or without an additional 16-key numeric pad for fast numeric entry. A finger-positioning overlay combined with a positive action and aural tone feedback give good operator "feel".

Norbain believes that this low cost high volume production unit will find use in a wide variety of industrial and consumer applications including personal, business and industrial computers. The larger unit with extra numerical pad measures 16.5 x 7.0 x 2.0 in and weighs 3.5 lb.

More from Norbain at Arkwright Road, Reading, Berks RG2 0LT (0734 864411).

SAFETY AND SECURITY

No access to moving parts

AMONG the more common causes of industrial accidents is "overrun" of moving parts of machinery.

Winkworth claims that its new time delay bolt, which acts as a "hard stop" eliminates the possibility of such accidents. Used either by itself or in conjunction with an existing limit switch it can be used with most modern guarding screens, lids or cages.

To remove the guard, the operator turns the screw handle on the time delay bolt. The initial turn activates an internal limit switch which breaks the electrical circuit. The bolt, however, must be turned further before it can be withdrawn enough to release the guard.

The delay between the activating of the limit switch and the release of the guard allows the moving parts of the machine to come to rest before the operator has access to them.

Winkworth says it has experienced on applying the bolt which, most types of guards or lids. Typical of these are the sliding guards on machine tools. By fixing the bolt so that the bar is in the path of the sliding guard the operator cannot gain access to the tooling area until the bolt has been removed.

Another example quoted is the lids of mixing machines. By the addition of a cam to the hinge, the lid cannot be raised until the bar of the bolt is removed from the cam. This

method is, however, only suitable for small lids or covers. When used on the lids of larger mixing machines the bolt is applied as a locking device over the front or side of the lid. If the lid is hinged, the bolt should be used in conjunction with a limit switch at the hinge point. By so doing, the operator cannot screw the bolt in with the lid open and having completed a circuit, run the machine.

If used on machines or mixers with lids that are not hinged, a magnetic safety switch can be used and wired in with the time delay bolt.

More details can be obtained from Winkworth Machinery, 1 Bridge Street, Staines, Middlesex TW18 4PX (0794 55951).

Watches freezer temperature

ALTHOUGH AIMED at the commercial user, a device from Ranco Controls that warns when freezer temperatures have become unacceptably high is also expected to achieve domestic sales.

Called Freezalarm, the unit is able to give visual and audible warning of high temperatures while allowing the normal

temperature cycling resulting from defrosting to continue.

Indicator lights show normal (green) or alarm (red) and in the latter case a two-tone warning sound is emitted and a separate relay is energised which can be used to operate a remote alarm or an automatic telephone dial-out unit.

Alarm temperature is pre-set

by means of a screwdriver adjustment on the front of the unit and typically would be set at 6 deg C above the freezer cabinet temperature. A delay timer prevents a frost-free cycle alarm and this is similarly adjustable.

Ranco Controls Europe is at Stadium Way, Reading RG3 6BX (0752 777166).

Warns of trouble ahead

A MULTI-PURPOSE analyser and logger unit from Ashby Associates of North Road, Timbury Bath BA3 1JJ (0781 70159) is essentially an electronic event recorder which can be programmed to take predetermined action whenever a change of state occurs in one of the sensors to which it is connected.

Up to 999 circuits can be accommodated and they may comprise fire or intruder alarms, industrial monitoring devices of all kinds, or sensors connected to production machinery.

All of these events are recorded and printed out on paper tape. In large industrial complexes several remotely sited loggers can be linked to one master unit at a central point and any installation can be connected to Securicor's nationwide network of control rooms.

The company sees applications in fuel conservation: with appropriate sensors, a glance at the print-out will show where lights are being left on unnecessarily, or determine the characteristics of a central heating system.

Extracts the fumes

AN EXHAUST extractor that enables vehicle engines to be safely run while the vehicle is in a confined garage or workshop is announced by John Plymouth, 51 High Street, Banbury, Oxon (0295 2503).

It consists of a suction head that is clipped on to the vehicle exhaust, a flexible neoprene rubber hose, and an extractor fan. Complete assembly is suspended from an articulated suspension arm, which can also

carry an air line, power supply and lighting.

Suspension design means that there is no danger of the vehicle accidentally running over the extractor, says the company — a spring balance automatically lifts the suction head to above head height when not in use.

There are four models, the largest giving a maximum horizontal reach of up to six metres, enough for a floor area of up to ten vehicles.

AUTOMATION

Indicates faults

SINGLE MACHINES or a complete plant can be sequenced and faults identified by a micro-processor-based programmable control system put on the market by Fielding and Platt, P.O. Box 10, Atlas Works, Gloucester GL1 5RF (0432 28611).

Originally developed by the company for the control of products that it makes itself, the organisation has now been established for undertaking sequential design and engineering, procurement, site installation and commissioning of such systems for industry at large.

Exercising control according to a set program or programs, the unit can also feed data such as units produced per machine and downtime back to a main-frame computer, together with reasons for stoppages. The equipment will also show where the problems are occurring.

All the data is shown on a VDU in plain English and can be repeated by a printer if desired.

COMPUTING

Bank takes on more equipment

COMPUTING equipment worth about £3m is to be supplied by NCR to Clydesdale Bank over the next two years, basically in the form of three V-9575M machines, one of which has already been installed in the bank's computing centre in Glasgow.

Clydesdale is moving over to the machines from the two Century 315 and two 351 computers currently in use and will be able to use its existing Century 33 programs without simulation, says NCR.

The bank will also be setting up an advanced distributed intelligence system with six regional resource centres in Glasgow, Edinburgh, Aberdeen and London. Each centre will have two NCR 7750 systems, using dual switchable 8250 computers, one controlling four to eight work stations for document processing and data capture and the other for communicating accounting information to the central machine.

System will grow

HONEYWELL HAS taken a tilt at the smaller business systems market with the announcement of the DPS 4, a multi-processor system which can be "grown" by connecting further processors to a maximum of 12, offering massive power or high availability.

An entry level computer consisting of four processors, 256K bytes of memory, 50 megabytes of disc, video console, two work stations and printer costs just under £30,000.

For the new small user the DPS 4 is available with an integrated range of ready-to-use software and offers facilities for sales order processing, stock accounting, sales ledger and analysis, purchase ledger, purchase order control and general ledger.

The machine runs under the control of a newly developed operating system, offering both multi-programming of up to 15 jobs and multi-processing ability. Operators use menu-style terminal screens and can interactively create, display, and print files, directly define and produce reports, enter data, modify records and make file enquiries.

Honeywell Information Systems, Great West Road, Brentford, Middx (01-868 9191).

Atlas Copco
compressed air
systems.
A force put to
work for you.

Atlas Copco
Air System Technology
in Scandinavia & Canada

TRANSPORT

Will carry light goods

OFFERED FOR use by garment makers and traders, bakeries, florists, furniture and fine art dealers as well as the electronics industry, for which soft-sprung version is available, is a tractor/semi-trailer combination which does not need an HGV licence. It is to be supplied by Tudor Vehicle Imports (UK), Gidderstone, Spyr, Gidderstone, Morley, West Yorks (0532 521047). The Romanian-built vehicle incorporates a number of British components and comes with a choice of 2.5 litre, 83 bhp ARO petrol engine, or 5.1 litre, 72 bhp ARO diesel, and an all-synchromesh four-speed gearbox.

A Davis Magnet fifth-wheel coupling is fitted to the modified Tudor chassis which can be supplied with either a standard three-line braking system or with electric braking operated by two Linde controllers linked hydraulically to the tractor service brake circuit.

PROCESSING

Hot or cold air

WHERE CONTROLLABLE flameless heat is required for shrinking tubing, processing of plastic, printed circuit board drying, etc. in the electronics industry, one answer could be a heat gun offered by Eraser International, Unit M, Portway Industrial Estate, Andover, Hants. (0264 51347). A switch control enables the 1000W to provide hot or cold air. Standard model produces hot air at 650 degrees F and two colour coded nozzles are available to provide temperatures at 500 and 800 degrees F. Element and nozzle changing takes about 20 seconds.

Electrically operated, the gun has deflector adaptors which clip on the nozzle for shrinking tubing and providing a "pin point" heat source for soldering, etc.

In general industry it could be used for welding plastics, paint stripping, glue curing, etc.

Colour on fabrics

IN THE years since the Second World War there have been a number of technical innovations in screen printing of textiles and today probably the bulk of this type of printing is carried out on what are known as rotary screen printing machines.

Instead of the old style flat screen which is virtually a stencil, the rotary screen is a very fine, engraved cylinder which rotates and applies ink through perforations and so gives the design to the fabric running beneath it.

Normally a machine of this kind will have say eight different rotary screens positioned in a row and these run synchronously over the cloth to build up a multi-coloured print.

Except that such machines are flat they very closely resemble the older type of printing machine which depended on very finely engraved copper rollers, but with a roller printing machine the rollers were

positioned around the circumference of a bowl which is essentially a large diameter central roller or drum.

Now a machine that very closely resembles a roller printing machine, but which uses a rotary screen rather than a roller, has been developed in Czechoslovakia. This is built as an 8-colour printer and it has a repeat length of some 640 mm (say 25 in.) and it is able to print fabrics from 900 to 1,800 mm (35-71 in.) wide at speeds between 10 and 100 metres/minute. The appeal of this new idea is that an eight-colour machine occupies much less space in the works than a similar capacity machine printing along a flat surface.

The new rotary screen printing machine is the Elitex 4488-05 unit (British agent: Omnipol Trading and Shopping Company (London), 34-36 Gray's Inn Road, London WC1. (01-242 8640).

Building and Civil Engineering

£18m UK gas pipelines

BRITISH GAS has awarded a contract worth £9.5m to Nacap of Doncaster for the construction of 76 km of 42-in. diameter gas pipeline between Aberdeen and Airthroath.

Over 500 men will be employed during peak construction of the work scheduled to take nine months. These will include about 100 British specialists from the company, and the balance of workforce

will be recruited locally in Scotland.

A member of the Royal Bos Kallis Westminster Group NV, the company is currently carrying out reinstatement of 20 km gas pipeline in South Wales.

Job of laying a 7.7 km 42-in. gas line across the Tay estuary for British Gas is worth £2m to Land and Marina Engineering, another member of the group.

This involves a 1,200 tonne winch pull to position the main

section of the crossing which is 4.3 km long. Two dredgers from sister company Westminster Dredging will be working on the trench dredging and backfilling operations which call in general for three metres of cover increasing to 4.5 metres in the channel section.

Construction programme calls for completion of the works by mid-October this year and work on the project has already started.

£5m jetty contract

CHRISTIANI and Nielsen has been awarded a £5m contract by Shell UK, Exploration and Production, operator for Shell and Essex at Mossnorrans-Braefoot Bay NGL (natural gas liquids) project in Fife.

The contract calls for the building of a jetty which is to be a steel and concrete structure with a reinforced concrete deck. Work will start soon and be completed in 1981. Pipework for the jetty will be constructed by Ralph M. Parsons, the main contractor for the project.

Mixed bag of orders

OVER £2m worth of contracts have been awarded to companies in the London and Northern Group for work in the north of England and Ireland.

One half of this figure covers warehouses and factory extensions for Ashley Accessories, alterations to treatment works for North Western Water Authority, and construction of a fitting shop at Carlisle for Clarke Chapman (all to be undertaken by Border Engineering Contractors); phase two of University House, Lancaster, is to be carried out by Border, William Huddleston and Sons under a £234,000 award by the Council of the University of Lancaster.

W. and J. Taggart (Quarries) has been awarded a contract for asphalt footways at Belfast north and Newton Abney in Northern Ireland for the D o E worth £303,000; and G. W. Lazenby has won contracts worth about £163,000 for schools in Whitcham mand Peterlee, Co. Durham.

Big job for Crendon Concrete

IN ASSOCIATION with the Arab Technical Construction Co. (Arabtec) of Dubai, Crendon Concrete (Overseas) has won a big contract in the United Arab Emirates.

The contract covers design, manufacture and erection of precast wall and flooring panels for the Hall of Residence for female students at United Arab Emirates University at Al Ain.

Main contractor is Emirates Precast and value of the contract is about U.S.\$10m. The work has to be done in seven months.

Awards for housing

FOUR CONTRACTS together worth about £10m have just been awarded by the Milton Keynes Development Corporation.

John Mowlem will start work this month on 89 dwellings at Furzton JA ranging from two-person bungalows for old people to two-storey, six person houses under a contract worth about £1.6m, and the company will also carry out a £550,000 contract for housing at central Milton Keynes.

Robert Marriott has secured work worth £4.2m to build 134 dwellings and a sheltered housing scheme at Oldbrook, near the city centre while another scheme at Oldbrook is worth about £3.6m to the John Willmott Group. The latter calls for 180 two and three storey houses of traditional construction.

Panels are constructed when reinforced concrete is poured into the mould to form a 58 mm base, and the polystyrene grid is placed on top. At this stage, window frames and door openings can be incorporated into the panel with special formers.

The 50mm thick LBC facing bricks are located and fixed on to the pebbagard. Any pattern, including berringtons, can be catered for to the design of the building.

A mould lid is then clamped into position and pivoted through 90 degrees, and a liquid grout pumped into the mould to form consistent mortar joints. The panel is removed from the mould after 24 hours and held in the curing yard ready for transportation to site and installation.

Twenty panels can be installed in an average eight hours

Monk gets £9m motorway award

CHESHIRE County Council has accepted a tender from A. Monk and Co. for the construction of an extension to the M531 motorway.

Valued at £9.6m the contract calls for 4.5 km of dual carriageway motorway and 2.7 km of link and slip roads.

Commencing at the Stoak interchange at the intersection of the Hapsford to Lea-by-Bacford motorway section

A5117 interchange to Stoak, it is routed south to the A56 Chester to Warrington road at Hoole Village. There is to be a ground-level roundabout at Hoole on the A56 and several side road diversions.

The contract includes the dualising of the existing A56 from its junction with the M531 extension, to the roundabout at the junction with the A41. Earthworks include 360,000

cubic metres of imported material.

Nine structures are included in the project—four under-bridges, two over-bridges and three sign gantries.

Among ancillary works there is to be drainage and protection of existing services and oil pipelines, fencing and drainage, traffic signs, street lighting and communications.

Completion is expected in the late summer of 1982.

Keeping up appearances

FOR ARCHITECTS and local authorities who insist on a traditional brickwork appearance, is a quick, inexpensive system which is said to display all the characteristics of conventional brickwork yet is a sandwich classing system formed from bricks designed to fix onto a polystyrene pag grid.

The polystyrene offers insulation values which comply with Building Regulation requirements with good U values and acts as an accurate location grid for the bricks, ensuring a consistent mortar joint, says London Brick Buildings, Banbury House, Royal Leamington Spa, Warwick (0828 27131).

A reinforced concrete face is bonded to the polystyrene grid which provides the internal surface requiring no further treatment than a coat of paint when the structure is completed.

The panels are made in a standard mould giving a maximum panel size of 4.8 metres wide by 2.4 metres high. Smaller panels are 3.6, 2.4 and 1.2 metres wide. Each panel sandwich has 180 mm thickness.

Damp proofing is achieved through two coats of Aquaproof on the concrete base, and one coat on the bottom of the panel. The panel itself is hedged on mortar.

Panels are constructed when reinforced concrete is poured into the mould to form a 58 mm base, and the polystyrene grid is placed on top. At this stage, window frames and door openings can be incorporated into the panel with special formers.

The 50mm thick LBC facing bricks are located and fixed on to the pebbagard. Any pattern, including berringtons, can be catered for to the design of the building.

A mould lid is then clamped into position and pivoted through 90 degrees, and a liquid grout pumped into the mould to form consistent mortar joints. The panel is removed from the mould after 24 hours and held in the curing yard ready for transportation to site and installation.

Twenty panels can be installed in an average eight hours

shift. A similar surface area in traditional brickwork is estimated to take six days to complete, plus extra time for plastering and drying.

Lifting and loading lugs are built into the panel to facilitate easy handling of the product which may be combined with the new two-storey, Modular 4.8 and 2.4 buildings for use in commercial and industrial applications.

Dual-role power unit

A SELF-CONTAINED, portable unit which will provide simultaneous use of hydraulic and electrical power has been produced by the Construction Equipment Division at Williams and James (Engineers).

It is based on the company's Facetracker hydraulic power pack and concrete breaker, but is equipped with an alternator to provide a power source for a wide range of jobs.

It can be used for road breaking operations and at the same time provide floodlighting or traffic light control. Electrical output can also be used to run pipe welding equipment, or power tools, while the hydraulic power can be diverted to run hammer drills, submersible pumps, chain saws, disc cutters and so on.

The unit is equipped with a 16 hp engine which is mounted the 2.5 kV alternator which provides power via two 110 volt-10 amp sockets.

Called the W & J Masterpac the unit has three wheels for easy movement on site, and the chassis is also equipped with fixing lugs so that users can remove the wheels and mount the unit in their own vehicle or trailer.

More from the company at Chequers Bridge, Gloucester GL1 4LL (0432 36661).

A study into the potential use of stone in new building by Hutton and Roston on behalf of the Stone Federation and the DoE is published today by HMSO at £5.

IN BRIEF

British Gas has awarded a feasibility study contract to Land and Marine Engineering to determine the routing and pipeline design for transmission of gas between the Eastington terminal and the Rough Field, for reservoir storage.

A £362,000 contract, has been awarded to Walter Lawrence by the Property Services Agency for new works on behalf of the Royal Engineers and Royal Army Ordnance Corps at the Ordnance Support Unit, Theford, Norfolk.

Site investigations, geophysical surveys, etc., to be undertaken during the next three months by Osiris-Cesco are valued at over £700,000. Work is located all over the world including West Africa, Middle East, Australia and the UK.

Three contracts, together worth about £2m have been awarded to E. J. Lovell (Southern) for work on an office block for the Architectural Planning Partnership, alterations for Prudential Assurance, and car park and road for Key Markets.

Hunting Surveys has won a major BP Development contract to carry out a comprehensive programme of hydrographic and shallow geophysical surveys in the North Sea and the Continental shelf of the British Isles during 1980.

Duke and Ockenden (member of Mowlem Group) has an order worth £350,000 to supply air tractor-mounted Dando 250s to be used mainly for open cast exploration in the Midlands by Drill Sure.

Three contracts, together worth about £2m have been awarded to E. J. Lovell (Southern) for work on an office block for the Architectural Planning Partnership, alterations for Prudential Assurance, and car park and road for Key Markets.

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Philip J. Sinclair & Company
117 Baker Street, London W1M 2EE. Telephone: 01-496 9571. Telex: 288455

City offices contract

TROLLOPE & COLLS has started work on a £3m office redevelopment in Bow Lane, London, EC4, for Watling Street Properties.

The Well Court Development, as it is known, entails the demolition of several existing properties of varying area and retaining and restoring some of the facades. Extensive underpinning will support retaining walls and basement in readiness for rebuilding a four storey office block above.

The contract calls for a structural steel frame on piled foundations with precast concrete floors. The building will be serviced by two lifts and three staircases, there will be a restaurant, canteen and kitchen; plant rooms will be located at roof level.

The architect is the Fitzroy Robinson Partnership. Completion is due in August, 1982.

##

Alarmist duo charts a safe market policy —and wins City backing

"THE BEST thing you can do at the prototype stage of a new product is to go out and show it to the end user; find out where you have gone wrong and put it right. Then you can start to sell it."

This is the view of Barry White, co-founder with John Munford of a security alarms manufacturing company that bears their names. It is a philosophy which has been showing good results in the five years since "Munford and White" was set up. After an initial loss of £8,000 on sales of £143,000 in the first 14 months of operation the company has expanded steadily and 1979-80 is expected to show sales of £270,000, with a healthy profit margin of 25 per cent producing pre-tax profits of £217,000.

The performance, and apparent potential, of the company have proved attractive to Charterhouse Development Capital, an offshoot of the Charterhouse Group finance house, which has just bought an 8 per cent stake in Munford and White. CDC—whose shareholders also include major institutions—has taken a strike very much smaller than it would normally consider. But as this was all that was on offer (Barry White wanted to raise some capital for personal reasons) it decided it would make the investment in the belief that Munford and White's growth potential offered worthwhile expectations of income and, more particularly, capital gain.

White feels his point about product development was proved by his and Munford's early experience. For their first two years sales of the alarms were handled by a sole distributor which meant they had little direct contact with their market. Though their sales progressed, they felt it would be in their interest to broaden their marketing base by selling directly. They developed a new range of alarms which was not in direct competition with those handled by their distributor. It was at this stage that "I went out to meet the end-user," says White, and he believes that this helps that company to produce immediately acceptable new products.

The market for their products is diverse—from private houses to factories—and the range includes technologies of ultrasonic, ray and microwave. Intruder detector alarms. It is a field where there is pressure for increased sophistication both from competitors and from technical developments which the British Standards Institute requires to be included.

It seems likely that its ability to comply with these standards is one of its good assets with customers such as Chubb, LCA Alarms and Securicor.

The company has now taken out several patents on its designs, but Munford acknowledges that this is a costly process. He also maintains that some of its products have been copied abroad—"but what can a small company do about this?" he asks.

Both Munford's and White's backgrounds seem ideally suited to a partnership in a company such as the one they have now created. White, with a physics degree, began working in electronics with Bristol Aircraft. He subsequently became involved in the 1960s—in other companies—with both security equipment and electronics for vending equipment, and set up



John Munford (left) and Barry White: happy to have a Charterhouse Director on their board

his own company in 1964 to make vending machine coin counting equipment. Munford, whom he already knew, joined him for a few years in this venture before leaving to set up a company which he eventually sold.

Munford's background is in mechanical engineering, including a period in the early 1960s as chief draughtsman at Dawe Instruments (where he first met White). Over the years he has alternated between working for companies and working for himself. Prior to setting up Munford and White, he had established his own company which was involved in both fabricating and design. His earlier experience had included drawing up mechanical designs for the alarm industry.

White generally develops the concepts for the different types of alarm—what it should do and how it can be done electronically—while Munford concentrates on the best way to manufacture the product.

Because each recognises his own particular specialised contribution, they decided to bring in a commercial director and a "chief tester" at an early stage. This recognition of different disciplines—which is often missing from young, entrepreneurial-based companies—has extended to the link-up with Charterhouse. For, although CDC's stake is small, it has a director who provides financial advice on the Munford and White Board. "We're very happy in this respect," comments White.

CDC would like to increase the size of its investment in Munford and White, although this is unlikely to happen in the short-term, given that the company has been able to fund all of its business expansion from internally-generated resources. But what about when Munford and White wish to realise a substantial slice of their capital? So far, they have both considered, but rejected, the idea of selling out to another (though it seems likely that at some stage, given the right offer, they would find it difficult to resist). More likely, they would opt for a partial flotation in the long term, avoiding a full public share offer and settling for a Section 188 (2) listing.

Nicholas Leslie

Management abstracts

Internal Labour Markets in Japan. S. Jacoby in *Industrial Relations* (U.S.), Spring 79: p. 124 (12 pages).

Investigates the origins of Japan's labour markets; examines the theory that "senko" (permanent employment, seniority-based wage and promotion schemes) is a continuation of the country's cultural traditions; discusses the notion that labour retention is occasioned by the need to train workers in firms based on specific technologies. Alternatively argues that "senko-based" personnel policies stem from management's desire to weaken the "ovakata" (a pre-factory form of organisation of mobile craftsmen) and to ensure a firm-trained, stable and loyal workforce resistant to unions. Emphasises the importance of the constraints imposed on choice of personnel policies by firms' structures and the product market.

Top Secretaries: Rarer than Ever. D. Gottschall in *Manager Magazine* (Fed. Rep. of Germany), October 1979: p. 46 (4 pages, illus. in German, English version available). Analyses the shortage of capable top management secretaries and considers what is being done to redress the imbalance of supply and demand.

Small Companies' Need for Audit. Accountancy (U.K.), December 1979: p. 97 (8 pages). The text of a document issued by the Consultative Committee of Accountants

Bodies, which summarises the case for and against changing the audit requirement for small companies, examines the alternative of the review and discusses how it might be introduced.

Trends in Quality Assurance. H. D. Seghezi in *EOQC Quality* (Switzerland), No. 4/79: p. 14 (24 pages, diagrams).

Points to ways in which quality differs from other factors (delivery and price) in a supplier's performance, and suggests how its special position affects the way it is managed; identifies trends in quality control, including pushing its focus back from finished product inspection to process control and increasing individual operators' responsibility vis-a-vis specialist inspectors.

The Implementation of Change. L. K. Taylor in *Industrial Participation* (U.K.), Autumn 79: p. 21 (34 pages).

Advocates management/union co-operation in the face of technological innovation, and in the planning and implementation of change; draws on named examples of what are said to be successful change programmes.

Evolution to a Matrix Organisation. H. F. Kolodny in *The Academy of Management Review* (U.S.), Oct. 79: p. 543 (11 pages, charts, table).

Traces how theoretical definitions of matrix organisation have developed, and reviews the literature on the evolutionary stages of matrix structures in management; identifies stages through which they pass, the support systems necessary for their operation, the characteristics their members develop, and the determinants of the evolutionary process.

BRITISH COMPANIES are very introverted about financial forecasting. They look primarily at their own past performance, rely on their own internal intelligence to assess the immediate future, and largely ignore outside sources of information—certainly the economic projections of government.

Their forecasting methods are basic and their objectives relate far more to assessing short-term cash requirements and profitability than to gauging their needs for capital investment and growth.

Optimistic

The majority of companies that do financial forecasting also appear remarkably optimistic and self-assured given that they do only single figure forecasts, ignoring the need to cater for a range of contingencies by establishing high, medium and low forecasts based on differing assessments.

These points emerge from a study by the Institute of Cost and Management Accountants into the financial planning and control practices among UK companies. The findings are drawn from the responses of 550 companies—both quoted and unquoted—out of a total of 1,692 which were approached. The companies ranged in size from less than £1m to over £50m of assets.

The companies fell into four broad industrial groups: mechanical engineering; clothing; building and construction; and food, drink and tobacco. The purpose of having this spread was to take account of differences in product and

volatility of business activity. The characteristics associated with each industrial group was—respectively—capital goods, domestic goods, cyclical, stable.

The survey revealed strong hostility to the concept of companies being required to publish profit forecasts. Of the companies surveyed, 65 per cent were against such a requirement. Among publicly quoted companies the hostility was even greater, with 74 per cent against such a move.

Two basic reasons were given for this opposition. First, that forecasts tended to be inaccurate and uncertain (52 per cent said this), and that they may mislead the users of the forecasts (28 per cent). Other suggested reasons were that it is not the purpose of accounts to provide forecasts, that such a requirement may inhibit management and decision-making, and that users of forecasts would find them too difficult to understand.

More than a quarter of respondents prepared forecasts to establish their likely cash requirements and liquidity. While just under a quarter sought to ascertain what their profitability and return on capital would be. But only one-tenth gave "setting objectives and targets" as a reason for forecasts, and a similarly low number had investment and growth in mind when assessing future financial performance.

While almost all of the companies prepared some form of profit estimate for periods

ranging from one month to three years, only three-quarters made similar assessments of their likely balance sheet only. There was also a significant difference between the industry groups in the ratios of those forecasting and those not. While 94 per cent of the mechanical engineering concerns prepared balance sheet forecasts, only 66 per cent of clothing companies did so. The percentage for both the construction and food, drink and tobacco sectors was 78.

Not surprisingly, perhaps, the larger the company, the more likely it is to prepare forecasts. The percentage of companies putting together estimates rises progressively from 60 per cent to 98 per cent for companies ranging in size from those with assets of less than £1m to those with over £50 of assets.

Predictable

What is surprising, though, is that as many as 12 per cent of companies with between £10m and £25m of assets should not do any balance sheet forecasting, and likewise 3 per cent with between £25m and £50m of assets.

The time scale of forecasts varied according to a reasonably predictable pattern. For example, profit forecasts for a maximum of one year or less, were prepared by 73 per cent of clothing companies, 44 per cent of food and drink, 38 per cent of construction and 23 per

cent of mechanical engineering companies.

For forecasts of between one and three years, the respective percentages were 19, 21, 39 and 30 per cent and for over three years were 8, 35, 25 and 47 per cent.

They made their approach to short-term forecasts by first preparing their longer-term estimates and then breaking them down. This was particularly so with profit and loss estimates and balance sheet and capital expenditure forecasts.

However, with cash budget projects the approach was roughly equal between a breakdown of longer-term forecasts, preparation of short-term forecasts before adding them together to establish a longer-term estimate, and preparation of independent short-term and longer-term forecasts, with a subsequent reconciliation of the two.

Rather incongruously, given that inflation and other uncertainties have for several years been a key factor of business life, just over three-quarters of the companies relied on preparing a single forecast with no subsequent adjustment to the original data. Relatively few used a type of estimate that allowed for uncertainty in forecasts, says the report. And "in total only 5 per cent of forecasting companies stated that they estimated for different possible outcomes."

The most common approach to forecasting—practised by

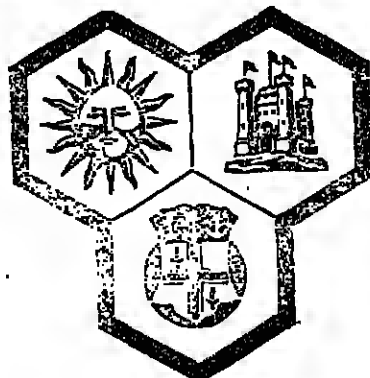
66 per cent of companies—was based upon formal analysis of several factors expected to have an important effect upon future performance. The main factors included sales volume and demand, costs, production capacity and utilisation, labour availability and costs, the general economic and political situation and finance availability and cost and general liquidity.

Records

Yet in establishing these factors, companies relied on little but their own information and supposition. Their most important sources of information were records of past performance and special investigations by company staff. Of moderate to slight importance were information from employer groups (not too encouraging for the CBI) and independent reports on the state of the economy and its prospects (a bit depressing for the business schools).

Even less importance was attached to government pronouncements on the economy and to information emanating from government departments or publicly financed bodies. Financial Planning and Control. A Survey of Practices by UK Companies. By Colin J. Jones. The Institute of Cost and Management Accountants, 88 Portland Place, London W1N 4AB, price £5.50.

Nicholas Leslie



SUN ALLIANCE INSURANCE GROUP

Highlights from the Statement by the Chairman — Lord Aldington

General insurance in 1979 produced massive underwriting losses for major British Offices. Because of the nature of our business, we, with an underwriting loss of £26.4m, have fared worse than many of our competitors. Three major causes combined to produce heavy losses and two of these hit us, as the largest insurer of private houses in the United Kingdom, with especial severity. First, there was the sudden and alarming resurgence in rates of inflation. Such sudden rises are costly and dangerous to insurance companies. Secondly, cold weather during the winter of early 1979 in the United Kingdom and serious floods in December caused heavy losses. We estimate that exceptional weather claims on our Home business amounted to £12m. Extreme weather losses suffered overseas are estimated to have cost us £4m. Thirdly, the intensely competitive state of insurance markets throughout the world has seriously squeezed margins. This has happened quite often in the past but the dangers inherent in the process during a period of rampant inflation are self-evident and alarming. Marine and Aviation results for the 1977 underwriting year produced an acceptable profit. The useful increase in life profits and rising rents and dividends together with higher interest rates

helped to offset the underwriting losses.

The Group's total profit before tax amounted to £49.2m compared with £59.5m in 1978. Following the abolition of dividend limitation the Directors have resolved to declare a total dividend of 28p per share compared with a dividend of 22.50p for 1978—an increase of 24.4%. We have retained in the business £17.2m out of the year's earnings, less than in 1978 and 1977, but our solvency margin remains strong at 72% of the premium income, which in sterling terms grew by 4.9% over 1978, or 9.2% after allowing for changes in the rates of exchange. Insurance should be healthily competitive but irrational competition caused by the surplus capacity round the world has troubled us seriously for a number of years now. Despite the repeated warnings of leaders in our business there are still too few signs of any general acceptance of the need to charge premiums that are adequate for the risks accepted. It will not be easy to achieve a sound level of underwriting profit over the years whilst high inflation lasts. We shall continue to strive to reduce our costs by greater efficiency using the latest methods. It is not unreasonable that our industry should ask the Government to give insurance companies an element of tax relief in inflationary times on some basis comparable with that of "stock relief" available to industrial companies.

HOME

Fire

We are still having to make considerable premium adjustments in our efforts to retain desirable business. Reduced rating levels coupled with an exceptional number of large claims have inevitably affected the underwriting profit which is substantially below the 1978 result. The continuing large number of deliberately caused fires is a matter for serious concern.

Accident

Although very satisfactory results were achieved from some classes, the severe underwriting losses from liability business caused a marked deterioration in the account as a whole. Professional Indemnity claims increased significantly both in number and cost and all liability insurances were adversely affected by the escalation in the damages awarded for personal injury.

Motor

Premium rates were increased during the year but the costs and frequency of claims accelerated even more rapidly. Apart from the effects of inflation, results were adversely affected by the sharp rise in the number of road accidents during the severe winter weather in January and February and the imposition of the higher rate of V.A.T.

Personal

For the third time in four years extreme weather conditions have badly hit our results. Premium rates for domestic building insurances have remained unchanged for over half a century despite the many important extensions in cover that have been given in recent years. Substantial losses have made an increase in the rates inevitable and this is now being implemented.

Engineering

Our specialist engineering subsidiary, the National Vulcan, has again earned a profit.

OVERSEAS

Europe

Despite the determined measures to improve our results in Germany, the Securitas suffered a further significant, though reduced, underwriting loss. In Denmark our companies made progress towards correcting the earlier adverse trends. Poor fire experience was largely responsible for the loss on our operations in Holland and we suffered a loss on our French account. Stigot remedial action in Belgium led to a much improved result and our branch in Italy maintained its profitable development.

U.S.A.

United States underwriting appears to be moving once again into a downwards cycle, and there was a considerably reduced profit at the end of a difficult year. We are grateful to our Managers, Chubb & Son, for their efforts and during the year we took the opportunity of increasing our holding in the share capital of The Cimbo Corporation to almost 10%.

Canada

Although in line with market experience it is disappointing that our Canadian operation produced a significant loss.

Australia

With no real improvement in the general market situation, my warning last year of a decline in the profitability of our important Australian business has been justified all too soon. There is an urgent need to return to acceptable standards of underwriting.

Summary of Results

	1979 £m	1978 £m
Premium Income		
General Business	546.1	520.7
Long-term Business	136.5	120.7
	682.6	641.4
Underwriting Result —		
General Business	(26.4)	(4.9)
Long-term Insurance Profits	4.9	4.0
Investment Income	70.3	59.8
Other Income	0.4	0.6
Profit before Taxation	49.2	59.5
Taxation	17.8	26.1
Profit after Taxation	31.4	33.4
Minority Interests	0.4	0.3
Profit attributable to Shareholders	31.0	33.1
Dividends	13.8	11.2
Profit Retained	17.2	21.9
Earnings per Share	62.9p	67.1p

The Annual General Meeting of Sun Alliance and London Insurance Limited will be held on 28th May 1980 at the Head Office, Bartholomew Lane, London EC2N 2AB.

Other Territories

Our operations in New Zealand produced a substantial underwriting loss. In the Caribbean, hurricanes took a serious toll and in Africa our account suffered very heavily from the rioting in Liberia. Profitable expansion continued in the Middle East, and there was encouraging growth in South East Asia. A satisfactory increase in premium income was achieved by Protea in South Africa and a modest underwriting profit was earned. The substantial Overseas account written in London produced satisfactory results.

REINSURANCE

There has been no easing of the difficulties of earning underwriting profits and there was a loss compared with the marginal profit last year.

MARINE & AVIATION

The 1977 account was closed at the end of 1979 and we have transferred £2.5m to the Profit and Loss Account. In 1979 Marine Insurance markets were confronted with the worst hull casualty situation ever recorded in peace time. During the year remedial action was taken to improve hull rates and the London Market must continue to give a lead if this section of the business is to be put on a sound basis.

LONG-TERM INSURANCE

Individual Pension Arrangement business was buoyant and there was a welcome improvement in the sale of ordinary life assurance policies; our new annual premium linked contract also had a good start. However, the amount of new mortgage-related business was disappointing. Sales of our Personal Pensions business received a modest setback too. Taken overall, the increase in the amount of new annual premiums was satisfactory. An actuarial valuation of the main Life Fund enabled a distribution of £22.7m to be made, and bonuses were maintained at the increased rates declared at the end of 1978. The total contribution to Profit and Loss Account amounted to £4.5m compared with £4m in 1978.

INVESTMENT

1979 was a poor year for the U.K. economy. The rate of inflation rose sharply and short term interest rates reached record levels by the year-end with M.L.R. standing at 17%.

Throughout the year, rising oil prices gave sterling a considerable measure of strength, whilst the abolition of exchange controls resulted in the disappearance of the investment currency premium. Both factors reduced the sterling valuation of certain overseas securities.

The overall surplus of market over book values in the General Funds was £133m. Investment income increased by 17.6% to £70.3m; excluding the effects of exchange movements, the underlying growth was 20.7%. The surplus over book values in the Long-term Funds was £147m.

PROPERTY

The year was one of continued strength in U.K. property markets with substantial increases in rental and capital values.

A number of major development projects were completed and let during the year and we currently have a development programme running to some £50m.

Conclusion

always room for improvement in insurance, as in any other sphere, but this will be most effectively achieved by the individual companies competing to offer the highest standards of service and ensuring that premiums are fairly spread between policyholders.

The disappointing outcome for the year masks the considerable efforts that have been made throughout the organisation and the successful achievements in many areas.

Our staff have continued to work hard, and I thank them all sincerely.

Mythical German Holy Grail

BY SAMUEL BRITTAN

THE TENDENCY to romanticise other countries is pleasanter than the chauvinistic vilification of everything that goes on elsewhere. But it can still be a misleading guide to action.

A case in point is the German system of "concerted action" involving the government, unions and management. Mr Denis Healey frequently extols it as an ideal incomes policy working, without formal controls or the rigidities of previous British experiments. Sir Geoffrey Howe has looked at it as a model for educating trade unionists in the folly of pursuing excessive pay increases.

A detailed study of "Trade Unions, National Politics and Economic Management" by a group of German and British academics, soon to be published by the Anglo-German Foundation, suggests however that there is very little with which to be "getting on". The vogue for concerted action is a characteristic example of confusing a minor institutional device with the more deep-seated reasons for the divergent performances of different countries.

Concededly, the German system worked well in 1967-79. In the 1970s it "lost most of its significance and status". The German trade union federation, the DGB, withdrew in 1977 as a protest against the employers' organisation's fight against the "wage-setting" system. But neither its withdrawal, nor its subsequent return (without the label, last year, when the Constitutional Court ruled against the employers' made any discernible difference to the economy.

The heyday of concerted action coincided with the entry of a Social Democrat Chancellor, Prof. Dr. Willy Brandt, into a coalition government. The idea was to mobilise the main interest groups to try to achieve the magic quadrilateral of full employment, stable prices, a sound balance of payments and rapid growth.

In 1967-68, the meetings and statements of principle may well have had something to do with the lag of real wages behind the growth of the economy—although the 1966-67 research was probably even more important. But the failure of the German Government and Council of experts to predict the

rapidity and extent of the recovery soon took most of the supposed "objectivity and rationality" out of the exercise.

Pay restraint broke down in 1968 with a metal industry settlement at the then very high figure of 11 per cent. In 1970 there was a postwar record rise of 12 per cent in nominal wages and 8 per cent rise in real wages. By then union leaders were openly cynical of their ability to influence policy through these meetings, and anxious to stress that "concerted action" had not effect on their bargaining strategies.

Herr Helmut Schmidt who displaced Prof. Dr. Schiller as Economics Minister in 1972, and afterwards became Chancellor, was much less committed to the whole idea. Expectations were lowered and meetings became routine.

The authors of the study—who had full access to the TUC and DGB and are obviously sympathetic to union aims—attribute the "fairly successful" German adjustment to the economic recession and inflation of the mid-1970s to "a combination of government, monetary and fiscal policies with a fairly centralised structure of collective bargaining and a high degree of consensus on the distribution of income."

Two points arise. First, one must be careful of jumping from the "concerted action" to "centralised trade union wage structure" as an alternative panacea. It is all too easy to envisage how pay centralisation in countries other than Germany might obstruct rather than encourage the adjustment of wages to market realities.

Secondly, quite independently of any tripartite forum, the German Government is required by law to provide economic orientation data, which quite often includes a low key pay policy. One can argue about whether this does any good; but in countries with different habits a low norm would be ignored, and a realistic one would be taken as a minimum, actually forcing up settlements.

Certainly British Ministers should talk and argue in a less up-tight way with union leaders. But looking for tripartite institutions to bring down wage settlements is just another example of a quest for a non-existent Holy Grail.

Contingency fees have no appeal in England

ENGLISH LAW has never sanctioned an arrangement by which a lawyer is remunerated on the basis of a contingency fee—that is that he gets paid the fee if he wins but gets nothing if the case is lost. An agreement by which the lawyer receives a cut of the proceeds of litigation has always been regarded as champertous and unenforceable. But in other countries, notably the United States, have permitted their lawyers to earn their fees by taking a percentage of any money awarded by the courts. This divergence in approach to the financing of litigation was never more starkly illustrated than in a case last week before the Court of Appeal.

In *Costanzo v. Brown & Root (UK) Ltd.* a Portuguese worker who had been rendered a quadriplegic in an accident on a North Sea oil rig started an action in this country and against his employers, a multinational company. The company admitted liability but contested the amount of damages. Interim payments of £27,250 were made in the course of the written pleadings, the estimate being that the claim was worth about £150,000.

On to the scene came a firm of lawyers from Houston, Texas. They told the Portuguese worker, now back in his home land, that they could get him \$5m from the American courts. If the man agreed to stop his English proceedings and make his claim in Texas, he should gain a power of attorney providing for the lawyers' reward

of 40 per cent of the damages recovered. The question before the Court of Appeal was whether the worker could discontinue his English action. The English solicitors served a notice of discontinuance, but Mr. Justice Parker not only struck out the notice so that the English action remained in being, but also granted an injunction restraining the worker from launching the proceedings in the United States. Evidently the judge felt strongly that the bargain struck with the American lawyers was grossly improper and offensive to English eyes.

In the Court of Appeal he was supported by Lord Denning who, dissenting, found the champertous agreement an affront to a just and right procedure.

Once a litigant had embarked upon an action, bringing his adversary into court and proceeding in the action to a point of no return, Lord Denning thought that the plaintiff could no longer be the complete master of the litigation: the court was entitled to say whether he might change tack, and if so, under what conditions. But Lords Justices Shaw and Brandon did not agree.

Their approach was essentially pragmatic. The case was a matter of money, not of morality. An amount of money could ever compensate someone so devastatingly injured. Who could deny someone who had been reduced to a human wreck the right to seek money

amends in the most favourable environment possible. His misfortune was the better off-set by the fortuitous circumstance that one jurisdiction offered a large amount of money than another. At least the sufferer would have the satisfaction of knowing that his claim would augment the family's financial prospects. Provided that the interim payment of £27,250 were repaid (which the American lawyers had agreed to do out of their own pockets)

THE WEEK IN THE COURTS

BY JUSTINIAN

the worker should be allowed to continue his proceedings in Texas and be permitted to discontinue his English action.

Shamed no doubt by the comparatively low level of damages for personal injuries in this country (Scotland awards even lower damages) the majority of the Court conceded the worker's right to pick and choose his forum and when it suited him. The fact that out of any enhanced award in Texas the American lawyers would make large, if not inordinate pickings did not detract from the worker's right to search for the maximum compensation.

What was the purpose of English law to the champertous agents, that attitude should not spill over into a jurisdiction

finuance of the English action was in their client's best interests? And in accepting the American lawyers' view were they not indirectly becoming parties to a Champertous agreement?

The crucial question is whether the system of contingency fees is so objectionable that we should continue to reject it to supplement legal aid. Everything points to no change. The public policy that led the judges in the 19th century to reject champertous agreements has long been endorsed by Parliament in a series of Solicitors Acts from 1870 to 1974. Solicitors may make any agreement with their clients as to their remuneration with one exception. No validity is given to any agreement by

which a solicitor stipulates for payment only in the event of success in legal proceedings.

In 1967, following proposals by the Law Commission, Parliament abolished criminal and civil liabilities for champerty and maintenance—champer being a species of maintenance which forbade anybody sponsoring another's litigation in which the former had no interest. But the 1967 Criminal Law Act made one important reservation. It stated that abolition of the criminal and civil liability of champerty and maintenance "shall not affect any rule of law as to the cases in which a contract is to be treated as contrary to public policy or otherwise illegal."

An attempt to argue that this effectively allowed the contingency fee system to operate was firmly rejected by the Court of Appeal in 1975 in the famous proceedings, brought single-handedly by Mr. Mair against Kurt Wallenstein.

The argument in favour of allowing a contingency fee system is that such fees would enable ordinary people, who would not otherwise be able to afford litigation, to take their claims to court. Legal aid may sustain the poor, and the rich can look after themselves; but the middle classes are not poor enough to qualify for legal aid, nor sufficiently affluent to risk the cost of legal proceedings.

Lawyers, it is claimed, who accepted work on a contingency basis would have a stake in winning their cases and

would, therefore, be more committed and diligent in the preparation and presentation of the case.

The Royal Commission on Legal Services found that the overwhelming weight of evidence it received was opposed to the introduction of contingency fees.

A client might lose by the arrangement in two ways. A proportion—often substantial if the *Costanzo* case is anything to go by—of any damages recovered goes into the lawyer's pocket, and since the lawyer pays all the costs of the case in return for this proportion of the damages he would be exposed to the strong temptation to settle the claim before incurring the heavy expense of preparing for trial; the client thus would be at the lawyer's mercy and might have to settle for less than he ought to get. Alternatively, the client, having nothing to lose, might insist on pursuing a hopeless or irresponsible claim in the faint hope of getting something.

The Commissioners regarded these fears as exaggerated to such a degree that they recommended a system which they thought would not work well in this country where parties to litigation recover their costs if they win. (In America, each party bears his own costs regardless of the outcome of the case.) The Royal Commission concluded that such a system would benefit only a limited class of litigants and would reward some and penalise others.

The Times Law Report, April 22, 1980.

Nureyev favoured in 2,000 gns.

TWO THOUSAND GUINEAS ante-post betting has now dwindled to sketchy support for just two horses—Nureyev and St. Johnathan and predictably there are two consolidating their position at the head of the market, while the remainder, believe Kew Palace will be the medium.

Willie Carson was far from disappointed by the showing of his mount in the Clerical and Medical Greenham at Newbury and was subsequently quick to point out that the Jeremy Tree-trained colt needed the run far more than most of his opponents. The outspoke former champion has somewhat qualified his enthusiasm for Known Fact's prospect—originally commented: "This one will win the 2,000 Guineas," he now states: "Don't worry we'll be in the frame." Confidence is growing at Beckhampton. Known Fact, a good looking bay son of In Reality, has been showing great zest in recent work with other three-year-old inmates of Tree's Berkshire stable, and it has not gone unnoticed.

Although Joe Mercer has fulfilled expectations by plumping for Saison in the 1,000 guineas on Thursday, the

ENTERTAINMENT GUIDE

general consensus of opinion—certainly among the racing fraternity—is that he might have been better advised to stick by the proven Evita. Evita has achieved far more in public than her much vaunted stable companion.

Saison hits the betting on the filly's classic at 2-1 while Our Hope and Millingdale Millie: 9-1 Fyrial and Mrs. Penny: and 12-1 Cluck and Lightning.

BATH
2.00—Alpine Blood
2.30—Royal Dances
3.00—Grand Metternich
3.30—Genealogy
4.00—Sandford Rose
4.30—New Jerusalem

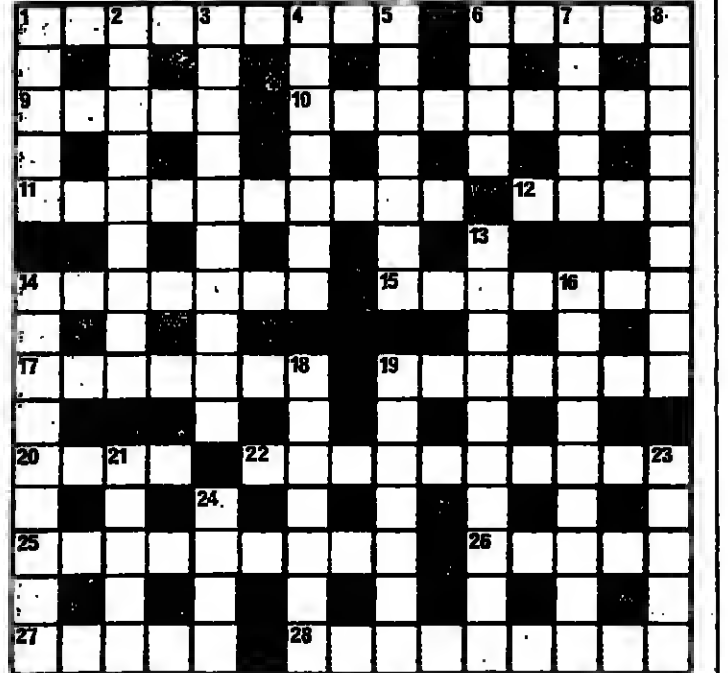
WOLVERHAMPTON
2.15—Ecton
2.45—Lelko
3.15—Tary
3.45—Falkland Palace

TV Radio

BBC 1
+ Indicates programme in black and white

6.40-7.55 am Open University (Ultra high frequency only). 9.52 For Schools, Colleges. 11.25 You and Me. 11.40 For Schools, Colleges. 12.45 pm Midday News. 1.00 Pebble Mill at One. 1.45 Over the Moon. 2.01 For Schools, Colleges. 3.15 Songs of Praise from Portstewart, Northern Ireland. 3.35 Regional News for England (except London). 3.55 Play School (as BBC2, 11.00 am). 4.20 Chuggers Plays Pop. 4.40 Godzill. 5.00 John Craven's Newsround. 5.05 Blue Peter. 5.35 Captain Pugwash. 5.40 News.

F.T. CROSSWORD PUZZLE No. 4,261



- ACROSS
- Empty, click inside and swaying to and fro (9)
 - Sober way to help (5)
 - Wrinkled as clothing may be (5)
 - Eats in rows and pandemonium (9)
 - Prepare soldier as protector of old cyclist's clothing (5-5)
 - Jump that's frequently spun (4)
 - Began again to total in a rush (7)
 - Imbue the French spire (7)
 - Airman left in deep mud? It's a wonder (7)
 - Able to pay all debts and explain book (7)
 - Page a party (4)
 - Star sounds almost like what Indians produce by chewing (10)
 - Urgent meaning to worker (9)
 - I pry around in row (5)
 - Not going to church but nick (5)
 - Buffoonery making Arab produce music (9)
- DOWN
- State cover is legally adequate (5)
 - Swindle stupid leader of racketeers that's capable of taking charge (9)
 - Flower in woman's overall (5-5)
 - A place for football on the beach (7)
 - In the direction of notice in hospital (7)
 - Clothes to fit and please (4)
 - Ring that may be square (5)
 - Little Sidney turning up in underwear or undress (9)
 - Information brought up over nice leg broken for want of proper care (10)
 - Forgiveness for soldiers on military operation (9)
 - Preliminary pillar due to be re-designed (9)
 - Look at whip that's made of hair (7)
 - Loud-voiced person producing roar on hill (7)
 - Drank up in storehouse (5)
 - Each of a number, the night before a festival, joins the extremes of revelry (5)
 - Robust part of popular chorus (4)
 - The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

Northern Ireland—3.53-3.55 pm Northern Ireland News. 5.55-6.20 News. 6.20-6.30 News. 6.30-6.40 News. 6.40-6.50 News. 6.50-7.00 News. 7.00-7.10 News. 7.10-7.20 News. 7.20-7.30 News. 7.30-7.40 News. 7.40-7.50 News. 7.50-8.00 News. 8.00-8.10 News. 8.10-8.20 News. 8.20-8.30 News. 8.30-8.40 News. 8.40-8.50 News. 8.50-9.00 News. 9.00-9.10 News. 9.10-9.20 News. 9.20-9.30 News. 9.30-9.40 News. 9.40-9.50 News. 9.50-10.00 News. 10.00-10.10 News. 10.10-10.20 News. 10.20-10.30 News. 10.30-10.40 News. 10.40-10.50 News. 10.50-11.00 News. 11.00-11.10 News. 11.10-11.20 News. 11.20-11.30 News. 11.30-11.40 News. 11.40-11.50 News. 11.50-12.00 News. 12.00-12.10 News. 12.10-12.20 News. 12.20-12.30 News. 12.30-12.40 News. 12.40-12.50 News. 12.50-1.00 News. 1.00-1.10 News. 1.10-1.20 News. 1.20-1.30 News. 1.30-1.40 News. 1.40-1.50 News. 1.50-2.00 News. 2.00-2.10 News. 2.10-2.20 News. 2.20-2.30 News. 2.30-2.40 News. 2.40-2.50 News. 2.50-3.00 News. 3.00-3.10 News. 3.10-3.20 News. 3.20-3.30 News. 3.30-3.40 News. 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Bristol Old Vic

Bristol cream

by B. A. YOUNG

Richard Cottrell crowns his successful five year incumbency as artistic director of the Bristol Old Vic, with a fascinating *Edward II* at the New Vic, the small studio theatre. (He will be succeeded as artistic director by John David, a former student at the Bristol Old Vic Theatre School.)

Marlowe's account of the King's affair with Gaveston and the sinister machinations of Mortimer to win both Queen and Kingdom is played at a great pace on a metal grid with the audience all round (John McMurray is the designer). Scenic chaos on the stage with never a pause for breath. The players wear grey sweaters and breeches with only enough costume on top to identify the characters, a genuinely Elizabethan procedure. Twenty seven parts are played by 14 actors with little attempt at disguise: the lines say clearly enough who is who.

In fact, Mr. Cottrell has taken advantage of his small company to produce some savage ironies by introducing familiar faces. Edward thinks he recognises Gaveston to the person of a labourer as he is led away to captivity; later one of the soldiers guarding him at Killingworth is the double of Gaveston's successor Spencer. Most save of all, Clive Wood who plays Gaveston, also plays Lighborn, Vice polishing vice in a very explicit rendering of the King's horrible execution.

There is no camp about this homosexual relationship. Both Gaveston and Robert of Mortimer's King are tough young fighters as tough as Achilles and Patroclus whatever their private amusements. Stuart Wilson gives a first-class Mortimer growing visibly more wicked as his schemes reach fruition; and Meg Davies is fine as Queen Isabella mixing regal dignity with sexual weakness. The speaking of the verse is admirable by the whole company.

In *All My Sons*, at the Theatre Royal, Arthur Miller sets himself to write a play "as untheatrical as possible." Anything suggesting a creative artist was to be removed from the script. As far as dialogue and characterisation are concerned he has managed; the "metaphors images and figures

of speech" are there, but they are properly attributable to the people who speak them.

On the other hand, he sets himself a mighty theatrical situation to work on. Young Chris, heir to his father Joe Keller's engineering works, wants to marry Annie Deever. But Chris's mother believes that his older brother Larry, reported missing in the war, is still alive and will come home and Annie was engaged to him. Moreover, Annie's father, formerly old Joe's father, is in jail for having sold 40 cylinders heads to the U.S. Air Force and there is a suspicion that it was Joe's fault not his partner's. No one can say there is anything untheatrical about the development of what is indeed a gripping story with its hidden clue revealed at the last moment: but Miller's failure in his objective may be readily forgiven since his failure gives us an exciting play.

It is admirably acted on John Elvery's naturalistic garden scene with the Keller's pretty claspboard house upstage. David Waller thunders out his belief that dishonesty may be accepted if it helps to hand on a goodly heritage to his son and Terence Wilton puts Chris's case for morality with an appropriate lack of restraint. Louise Jameson as Annie and Joe Barrie as Chris's mother provide similarly opposed views from the distaff side. John Dove is the director.

Leonard Rossiter's ome somehow drops out of the sentence to which I praised his performance in *Mork and Mork* on Saturday. Let me praise it again now: Leonard Rossiter as John Garrard is outstandingly good even if not apparently, unfortunately.

'Nabucco' at Bristol

The Bristol Opera Company is to present Verdi's *Nabucco* (in English) at the Victoria Rooms Theatre, Clifton, from Wednesday, April 30 to May 3, starting at 7.30 pm.

The producer will be Andrew Shore who has taken leading singing roles with Opera for All and Keel Opera as well as being involved in the production side with various companies.

The Soho Housing Association

by GILLIAN DARLEY

IT COMES as a surprise to discover within a couple of hundred yards of Piccadilly Circus tenement blocks without bathrooms. Similarly, it is surprising to learn that no new or renovated family housing has been provided in Soho by the council (Westminster) since the war. Clearly there was work to be done and the Soho Society grasped the nettle in 1973 with a co-ownership project, this in turn became a fairer housing association, the Soho Housing Association, which has at the moment projects costing £2.5m at every stage from complete to outline schemes.

There is special housing need in Soho. Despite its more infamous trades, 50 per cent of exports in the Westminster area are from Soho and 25 per cent of manufacturing industry in the borough is in this small square. It is no dying inner city area but a thriving core; equally the restaurant and theatre trade employ large numbers of people who must live on the spot. Increasingly, as evening public transport contracts, it is essential to their jobs. A very large number of the Housing Association tenants are Italians which leads to unusually strong family ties and a high incidence of multi-generation households.

The first project to be completed in the programme of works for the Housing Association was the rehabilitation of a sturdy mansion block in Meard Street. It was opened by Prince Philip, in February. Architects Peter Miskoon and Associates ingeniously adapted the 12 sub-standard flats (again no bathrooms) to high standards, for remarkably low cost, and even managed to incorporate a toddler's playground on the roof. This benefits from riever touches such as the dual use of the fire escape stairs as a slide, the seating for watching adults wrapped around the chimney stacks, and plenty of plant pots so that the place is a promising roof garden as well. Given the

advantage taken of such roofs in New York or any Italian city it is curious to look over the Soho skyline (which affords marvellous views on every point of the compass) and see how little exploited this area remains. The Royalty Mansions playground is the first for small children in Soho.

The Housing Association has under way an ambitious phased scheme for a block bounded by Brewer Street and Archer Street; from the present 140 desperately sub-standard units, 68 will emerge (and another roof garden). Westwood Plet Poole and Smart, architects for this scheme are demolishing one inner block to provide open space and better daylighting for the remaining blocks. Pro-nounced unit some years ago by the council, they turn out to be robust buildings eminently suitable for adaptation. An attractive feature is a series of glazed balconies which will be restored. There are problems in carrying out works on such a constricted site (especially demolition) but "superb" contractors have leapt many of these hurdles. For the Housing Association the principle problem is the complex one of decanting tenants; however, on the whole, they are remarkably co-operative and resilient to hitches and temporary discomfort.

The third scheme "oo the ground," a mixture of new housing to a terrace of Bridge Lane taking up some of the housing loss of the former scheme) and rehabilitation of listed 1720s housing in Great Pultney Street is being carried out by Feilden and Mawson. The latter is undoubtedly the trickiest; adaptation of early Georgian houses with much of their interiors intact, to small flat and maisonette units, with the best will in the world, awkward, expensive and difficult to reconcile with the character of the housing.

Two of the houses are finished and phase two, now under way, has benefited from the experi-



Georgian houses in Great Pultney Street

ence. Yet with oo Clerk of Works on site there have been mistakes and accidents to irreparable fittings and some rooms have retained their proportions and characters, others have gone.

Listed buildings present special problems and allow for special solutions and there needs to be much more research into this area, with more exchange of information between architects practised in such work. Other schemes that the Soho Housing Association is drawing up include two mixed use projects. The resolution of this complex position is crucial to central urban development and the lower City Commercial Premises Association is a body working along

Wigmore Hall

Ann Woodward

by ANDREW CLEMENTS

A graduate of the Curtis Institute and the Yale Music School, Ann Woodward made her London debut oo Saturday afternoon at the Wigmore Hall. Violists do not have an extensive choice of material for solo recitals, but even so Miss Woodward's selection was bold and valuable; works by contemporary American composers, all but one of them (Ernest Bloch) still composing.

But enterprise and crusading zeal are not always well rewarded. Although there was ample proof that Miss Woodward is an accomplished and intelligent player (if prone to moments of insecurity) the content of her recital was too uniform for comfortable assimilation. The curious brand of rehearsed romanticism that informs the music of so many of the older generation of American composers—represented here by Ross Lee Finney and George Rochberg—falls too easily on the ear: the sound events are grateful enough, but undemanding.

Rochberg's latter-day conversion from thorny auralist to soft-centred Mahlerite seems particularly hard to accept. We heard the British premiere of

his Viala Sonata, written last year, and tawdry stuff it was, with an exceptionally mawkish central Adagio. Finney studied first with Nadia Boulanger and later with Alban Berg—an unlikely succession of teachers. He is an earnest seeker after fusions of total worklog and aerial techniques, though in his second viola sonata of 1953, the product seems routinely characterised by lyricism.

What positive shapes there were in this recital had been offered first. Elliott Carter's *Pastorale* is not especially suitable as an opener; its writing is too dense and the demands made of the viola too unidomatic to create the most favourable impression. Yet its fertility seems endless; the rhythmic variety, and sudden changes of gear and mood chafe against the modal ambitions of the first melody. It demonstrates the dilemma of Carter's music in the 1940s quite precisely, that opposite pulls of creating a popular music and of writing the music that expressed what he wants to express. But out of the tension a taut essay emerges, and its obvious talent cast a very unfavourable light on the rest of Saturday afternoon's programme.

Julia Cload

by DAVID MURRAY

Miss Cload's piano recital oo Friday proved interesting beyond her programme of familiar masterworks. She searched into them—even oo occasion worried at them—with dedicated intensity, and a quite personal form of keyboard address. Above all she prized her restraint: not portentous dramatic silences, but simply the points where phrases end, which she marked as if with a didactic pencil. No simple fadeaway, no pedal-wave behind always a clean cut. The effect was not dry, but it gave a special insulated significance to each phrase. In the Bach Chromatic Fantasy and Fugue, she assumed that this was Miss Cload's way of rendering the harpsichord rhetoric for the piano—and very striking too, fixing the attention oo the power of Bach's invention instead of on the pianist's prowess.

With Beethoven's E-flat Sonata op. 31, no. 3, it became clear that it was not Miss Cload's Bach manner, but her maconic about rotort. From the opening phrases, all the written rests were taken absolutely literally—discouraging because so uncommon—and everything between them spelled out with intelligent plainness and with a

shaping personality is hardly noticed here; but in Shostakovich's piano quintet, it creates more of a problem. The final of the quintet (in parts sounding uncanonically like refracted Dvorak) suits the conscious policy well. But the opening Lento and the Scherzo in particular needed evidence of a firmer hand, though the fugue was a delightfully shaped and shaded; and there are moments of high spirit throughout the work whose vulgarities deserve honest recognition.

The programme had opened with a trio for violin, cello and horn in F major by Dazil, pleasant and unremarkable. Some nimble horn playing from Alan Civil apart, it was played somewhat carelessly; novelties demand the same thorough preparation as more familiar fare, if they are to be justified for their own sake.

ANDREW CLEMENTS

St. John's, Smith Square

Music Group of London

If there is a difference to emphasis when a piano quintet is played by five independent instrumentalists, rather than by an established string quartet with guest pianist, the Music Group of London would be likely to reveal it. Almost alone of ensembles working in the mainstream of chamber music it draws its personnel from a wide range of backgrounds; if there is a core it is the piano trio of Hugh Bean, Eileen Croxford and David Parkhouse. Otherwise the players come together only for concerts by the Music Group.

Lo Schubert's Octet, which closed last Thursday's concert in St. John's, the approach allows an easy, relaxed performance—too relaxed at times for the mood of intonation—though does not concern itself with higher truths but is content to produce unaffected music-making. The lack of a dominant

Book of the Year Award

A new "Book of the Year" award will be made at this year's Whitbread Literary Awards, increasing the prize money to a total of £10,000 from £4,500.

The authors in the three categories of "Best Book," "Best Biography or Autobiography," and "Best Children's Book," will each receive £2,500 and, in addition, one of these three winning works will be chosen "Book of the Year."

The author will receive a

Bursary scheme for piano tuner/technicians

The Arts Council is again to finance an advanced training scheme for piano tuner/technicians wishing to work in the specialist field of concert performances. For the second time Steinway and Sons have offered to provide the year's training free of charge and the Arts Council will provide a bursary to help the selected

trainee with personal costs. Closing date for entries is Friday, May 30.

The scheme is open to all tuner/technicians, including full-time training course; applicants seeking help for basic training will not be considered. The first bursary was awarded to Martin Locke in 1979.

Bicentennial fellowships

The five British candidates who have been awarded fellowships under the United Kingdom/United States Bicentennial Fellowships scheme, now to its fifth year, are Tony Loogsoo, Philip Martin, Snoo Wilsoo, Clive Sinclair and Patrick Ward.

The fellowships which are worth £9,730, provide for the exchange of up to five Britons and five Americans annually to the creative and performed arts.

Ferrier Memorial Scholarship prizes

The final of the Kathleen Ferrier Memorial Scholarship (celebrating this year its 25th anniversary) took place at the Wigmore Hall last Friday, in the presence of the Duchess of Kent.

The adjudicators were Bruce Boyce, Joan Chissell, Sir Keith Falkner, Alfreda Hodgson and Dr. Gerald Moore, chairman of the panel, who announced the following results: Kathleen Ferrier Prize (1st prize, £2,000): Fenelope Walker, contralto; Decca-Kathleen Ferrier Prize (2nd prize, £1,000): Stewart Buchanan, baritone.

Wigmore Hall

Syntagma Musicum

by FRANK DOBBINS

A large audience greeted the Amsterdam group's Wigmore Hall concert on Thursday night and were rewarded with a fine performance of 15th and 16th century motets and part songs by Dufay and some of his successors. The success stemmed principally from the vocal skills of Rita Dams and Marius van Altena supported by so instrumental quietist which generally coordinated the polyphonic lines of the music with clarity and equilibrium. The sackbut and bass viol which accompanied the vocal duo in the opening double motet by Dufay may not represent an entirely authentic combination, but they provided an admirable foil to the lucid lines of the vocal duo. The flute and recorder which joined in other motets and chansons by the same composer were less impressive and the three crumhorns which played alone in "Hélas et quant vous verrez" were painfully ill-tuned.

Good intonation, lucid phrasing and rhythmic accuracy are all essential for the complex lines of Dufay's music to combine effectively. The singers possessed these qualities in abundance and their performances were consistently distinguished even in the event of the fall of Constantople where the low tessitura of the top part could hardly have been

natural for the mezzo-soprano. They achieved a delightful, sprightly interpretation of "Je veul chanter et Ce moy de may" and combining with lyrical sweetness to the eloquent setting of Petrarch's "Vergine bella. Complex melismas and cross-rhythms offered them no problems in the sparkling version of "L'altra bellezza" which concluded the first half of the programme.

The second half was devoted principally to four settings of "Alma redemptoris mater," all using common melodic material and representing a chronological evolution of musical styles: the first anonymous version dating from the early 15th-century included English tropes, the second reflected the artistry of another English composer, John Dunstable, who exerted a considerable influence on Dufay whose richer harmonies were excelled by those of his Flemish successor Josquin.

The concert concluded with a selection of part songs by Oronche Isaac, Pierre de Ronsard and Compère which illustrated the verve and humour of which the Dutch are sometimes capable. Newsdier's rather dull and mechanical transcription of *Tondernaken* at last offered the listener an opportunity to display his ability to play more than one part while Compère's chanson "Aloos qui nous fait barbe" provided a fitting and spirited conclusion for the wind and voices.



Meg Davies and Stuart Wilson in 'Edward II'

RUGBY BY PETER ROBBINS

Creativity loses to containment

SCHWEPPEs, clearly pleased with its sponsorship of the Welsh Rugby Union Cup, has just announced it will continue its investment for a further three years.

The sponsorship figure is to be raised to £90,000 and will be index linked.

This competition is one of the easiest to administer because major Welsh clubs are close together and the final is now well established as the third most important Welsh rugby event.

The closeness of the clubs has been a great advantage, particularly since the advent of organised coaching and especially for the national team.

But it is a positive disadvantage when both team and individual tactics are so well known that an attitude of prevention rather than creativity prevails among clubs.

It was this very attitude that spoiled Saturday's final between Bridgend, the holders, and Swansea.

Bridgend won 15-9, although with only minutes left the teams were level with three penalties each. Then Davies, Bridgend's mobile hooker, took his second

strike against the head. Gerald Williams broke on the blind side, and Owen scored the winning try which Feowick converted.

Having seen Swansea beat Newport in a breathtakingly fast semi-final, it was disappointing to see the team so obviously out of sorts.

David Richards was much missed at fly-half, not because Dacey played badly but because Richards engenders confidence and instills a sense of order into the centres.

Meredith and Jenkins in the Swansea centre did make late breaks, but Swansea's game is based on creating an overlap from second-phase possession.

It was in this phase that Bridgend won the game. They effectively killed Swansea's possession at the breakdown, thanks to the excellent work of Jones, Ellis and Gareth Williams in their back row. Wheel had a quiet day and with the Swansea front row experiencing considerable problems, the onus was on the back row.

When Bridgend had a prolonged period of pressure just

oo half time, Keyworth, Cheeseman, and Roberts mounted a heroic defence to keep them out. Brynmor Williams also played an exemplary part.

Unfortunately Swift's defence on Owen was not in the same class, and the Bridgeod left-winger had already beaten him twice oo the inside before scoring that winning try.

It was a major surprise that Bridgend dominated the Swansea pack and the champions were particularly adept at the rolling maul.

Bridgend also used the four-man line-out in which Gareth Williams had the better of the Swansea opposition.

Yet that was only part of the young flanker's contribution. He catalysed the others with his on-stop running and controlled aggression. He covered tirelessly and was still going well at the end of a fast game. Such talent presages a bright future, and Ellis, the No. 8, was never far behind him in any phase.

It was strange that Bridgend did not score during a ten-minute siege of the Swansea line just before half time. It was Wales-Scotland all over

again, and Gerald Williams and Ellis could and should have let the ball out once or twice from a succession of scrums. That is the most difficult position to score from when the blind side is restricted as it was.

In spite of that tactical lapse, Williams had a splendid game and oo can only marvel at the apparently endless supply of class scrum halves in Wales.

Bridgend's fly-half Pearce also showed class but, as things were, Bridgend were not desperately interested in using the other three-quarters in attack.

J. P. R. Williams infiltrated the line to put his brother away on the right, and also attempted the odd sortie upfield. But it did not have the same dash or physical commitment.

Comebacks are always risky and, although JPR was security itself in all he did, I would have preferred to remember him as he was, not as he is.

One might say the same of Fenwick. No one can deny his contribution to his club or country's success over the years but I suspect the time has now come for him to make way.

TENNIS BY JOHN BARRETT

Showbiz spectaculars hold the stage

WE HAVE reached the point in the tennis calendar when the rirly rewarded "showbiz" events hold centre stage.

This week in Dallas the eight singles finalists of the World Championship of Tennis will share \$300,000, and the eight doubles players a further \$50,000. Far away, on the edge of the Arabian desert, eight more of the world's leading professionals will benefit by \$50,000 at the BP Dubai Classic.

Next week, there are two clashing events—the Ambre Solaire Nations Cup in Düsseldorf for eight national teams of up to three players each, and the WCT Tournament of Champions at Forest Hills, New York, for some 32 tournament winners—which together will offer a staggering \$900,000 in prize money and bonuses.

These spectaculars are an important and necessary part of the modern professional game, provided that they remain in those weeks designated for them by the Men's International Professional Tennis Council, which, as we shall see, is not always the case.

The WCT finals in Dallas, which this year celebrate their

tenth anniversary as the first event in the new 17,600-seat Reunion Arena, have probably contributed more to the growth of professional tennis since 1968 than any other single event.

Staged with flair and imagination by WCT directors, Lamar Hunt (brother of silver speculator Bunker) and his nephew Al Hill, and directed by former British No. 1 Michael Davies, this annual play-off among the points leaders of the WCT tour has set new standards for professional presentation.

This year's field is the youngest in the history of the event, with an average age of 22 years, and includes five of the brightest prospects in the game, who join the established stars, John McEnroe, himself only 21, Jimmy Connors, and the talented Indian Vijay Amritraj.

Heinz Günthardt (21), of Switzerland, and the 20-year-old Czech Ivan Lendl were the world's leading juniors in 1977 and 1978. They are both now established among the top echelon of the men's game. Günthardt won the Rotter-

dam tournament, beating the world No. 6, Gaeo Mayer (USA) in the final and Lendl won the last of the eight WCT titles in Houston with a first-class win against Eddie Dibba, a former finalist in Dallas.

John Sadri, a 23-year-old right-hander from Charlotte, Carolina, has been causing a stir with the power of his service, which helped him to reach the final of the Australian Championships in December where he extended Guillermo Vilas, and to win the New Zealand title, and has earned him the scalps of Gerulaitis, Smith, and Solomon.

The 22-year-old South African Johan Kriek impressed me greatly in the U.S. Open last September with his speed and flexibility. His victory over Gerulaitis in Milan put paid to the American former WCT champion's chance of repeating his 1978 win.

At last, Dallas-born Bill Scanlon, a 22-year-old former U.S. inter-collegiate champion, seems likely to fulfil his considerable potential. He finished second to McEnroe on the points table, which underlines his consistency and has beaten Vilas, Gottfried

(twice), and Solomon. McEnroe, then, has no easy ride this week, and will be pushed to hte limits by this eager band of young challengers to retain the title he won spectacularly last year with back-to-back wins over Connors and Borg, who has out put the WCT finals on his priority list this year.

The BP Dubai Classic, played on the format of the Grand Prix Masters, is essentially a pioneering event. There is a strong field, with three leading Americans—Victor Amaya (a winner last week over Tanner), the 1970 Wimbledon semi-finalist Pat Dupre, and the Grand Prix doubles winner Sherwood Stewart, two Australians, Mark Edmondson and Rod Frawley, who has had a tremendous run this last six months, plus three Europeans, Mark Cox (GB), Patrice Dominguez (France), and the Yugoslav No. 1, Zeljko Franulovic.

This is the first \$50,000 tournament to the Gulf, and from the interest it has aroused locally it would seem to be an ideal advert for the game.

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 4BY

Telegrams: FinancTime, London PS4. Telex: 8354671, 833397

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Monday April 28 1980

The West, Iran and the Gulf

IN THE immediate aftermath of the abortive attempt to rescue the American hostages, the unity of the alliance must be the fundamental concern of Western leaders. But the European Community summit in Luxembourg should also urgently address itself to the damage that armed intervention, albeit on a limited scale and for a just cause, has done to the already deteriorating relations of the U.S. and the West as a whole with the Arab and other Islamic states of the region. Not the least, the leaders of the Nine should examine ways to improve them and not be beset in expressing its recommendations forcibly to the Administration.

Violation

All the states in the turbulent swathe of territory stretching from the Bosphorus to the Karakoram Mountains have condemned or criticised the gross violation of international law by Iran. The exception is Syria, which for its own reasons related to the Arab-Israeli conflict, has kept silent on the subject. Some doubt, secretly would have liked to see the daring American mission succeed. However, if it had, they could not have applauded the operation openly. Apart from Oman which agreed to make military facilities available to the U.S. earlier this year (but has not publicly confirmed as much), every country in the region is formally opposed to any military intervention in the Gulf. These countries were unresponsive to the promise made by President Carter in January to defend them following the Soviet invasion of Afghanistan.

Both the launching of the American rescue operation and its failure may well reinforce the trend towards non-alignment that was fully evident a year ago when Saudi Arabia and Jordan decided by keeping within the fold of majority Arab consensus and rejected the Egyptian-Israeli peace treaty. Three months ago the Islamic solemnly declared its opposition to intervention and interference in the region by either super-power.

The general outcome of the meeting was that stability and security would be achieved by solidarity and neutrality, now a well-established principle that has in no way been undermined by the bitter quarrel between Iran and Iraq. Part of the price for the strongest possible solution condemning the

Soviet invasion of Afghanistan was one expressing concern over U.S. pressure on Iran. Thus, Islamic solidarity aside, all the countries of the region deplore the prospect of concerted economic sanctions, arguing that tightening the screws can only increase instability in the region to the detriment of existing regimes and to the advantage of the Soviet Union. The U.S. and West badly need stability in the region and the support of the Islamic countries there, particularly those in the Gulf whose oil is the life-blood of the world's economy. Their relations with them, however, have been increasingly distorted by the Middle East conflict, which politically has been aggravated rather than solved by the bilateral Israeli-Egyptian peace treaty, and the failure in any way to satisfy the aspirations of the Palestinian people or remedy its deep grievances. The Islamabad Conference showed the problem of Jerusalem to be more important to the participants than the Soviet rape of Afghanistan. It is significant that King Hussein of Jordan, a close friend of the West for more than two decades, last week should have described Jordan's relations with the U.S. as being worse now than at any point in his 37-year reign. Criticism of Soviet action in Afghanistan would win no Muslim support, while Jerusalem remained under Israeli control, he warned.

Leverage

The only effective way to repair the crumbling bridges between the West and the Muslim countries is for President Carter to consolidate his one foreign policy success, the Peace treaty, by bringing about a form of Palestinian self-determination giving some satisfaction to a people who are either under military occupation or refugees. The bitherto desultory talks on autonomy for the inhabitants of the West Bank and Gaza Strip not only seem unlikely to be concluded by the May 26 deadline but as yet have shown no prospect of resulting in any self-rule worthy of the name. Regardless of his electoral campaign, President Carter should now exercise the potential leverage that the U.S. undoubtedly has over Israel to bring about a comprehensive peace settlement in the Middle East which Arab and Muslim states other than Egypt can in some way endorse.

Not obscene, but ill-deserved

THE RENEWED Labour assault on the "obscene" profits of the clearing banks in Parliament last week was a little disingenuous; the old Wilson enthusiasm for mergers of all kinds did a good deal to foster the oligopoly which has helped to protect clearing bank profits. Nevertheless, the Government's reaction was reserved; the idea of penalising the clearing banks in some way has been shelved, but not altogether rejected. This reaction, despite the temptation to score off the Opposition, shows good sense. There are sound reasons for concern over the performance of the banks—and equally sound reasons for supposing that a tax would be the most irrelevant answer to the problems that exist.

Protection

What needs to be said clearly is that the inflated profits recently declared by the clearing banks are neither "necessary" nor a normal expression of the business cycle—arguments which have been advanced by the Bank of England. It is certainly desirable that a bank, like any other enterprise, should earn enough to finance the maintenance of its working capital; but banks have no special claim to protection in their efforts to do so, especially if their success is at the expense of other, harder pressed corporations in the industrial sector. In any case, the growth of banking profits has been well in excess of the rate of inflation, not just this year, but for several years. There is no conceivable case for a protective attitude to bank profits.

This is not in itself any argument for criticising such profits; but there are other arguments. The reason why the profits of the English clearing banks rise so steeply when interest rates are high is nothing to do with the nature of banking—in the U.S. the financial squeeze has imposed large losses on the banks. It is largely due to the chairman of Barclays frankly acknowledged in his annual statement to their so-called "endowment"—the fact that they pay no interest on current retail deposits (though large clients enjoy interest-bearing overnight facilities).

This is largely an English phenomenon. The canny Scots have long since learned to economise on non-rewarding holdings, and to mobilise deposit accounts for current settlements. As interest rates rise, the scale of this endowment increases far faster than the cost of servicing current accounts.

It is not perhaps surprising, in these circumstances, that the clearing banks have been losing retail deposits to rival institutions—notably to the building societies, some of which are now installing cash dispensers to serve what are essentially current depositors. What is more surprising is that, despite the trading advantage offered by low-cost deposits, the clearing banks have also been losing a significant slice of their lending market. Foreign banks now service nearly a third of the British corporate market—another example of "import" penetration on a scale unknown elsewhere. At the same time the services offered are clearly not as attractive as they might be; Britain has almost the highest unbanked population in the developed world.

All this suggests that the Government should legitimately be concerned about the structure of retail banking, especially in England. It is far too late to consider unduly any of the mergers which now dominate the market, but it is not too late to declare a welcome for any new competitors in the market. Potential competitors include some foreign banks who wish to enter the retail market, and the building societies, which need not be prevented from offering a wider range of services.

Discipline

At the end of the day competition would not reduce the interest rates which are necessary to check inflation, but it would pass a larger proportion of this flow of income into the hands of the thrifty, reinforcing monetary discipline while helping to maintain incomes. Financial intermediaries are the natural channel for this transfer; they have no claim to collect for their own benefit, a one-way tax on borrowing.

THE Gulf of Perception between Europe and the U.S. can rarely have been wider. In Hamburg on Friday, selection of sophisticated European Finance Ministers and senior officials attending the IMF meeting, were collectively throwing up their hands as news of the abortive U.S. raid into Iran unfolded.

Their comments were pained and worried: did Carter not know the risks he was running for world peace? Are 53 American lives worth a global holocaust? Should the allies not have been consulted in advance rather than led down a primrose path into believing that their support of diplomatic and economic sanctions meant that the U.S. would, for the moment, eschew any form of military option? Is the American military really as incompetent as initial accounts of the raid suggested? And what does this mean for the security of Europe, not to mention the oil producing Gulf, against the proven might of the Soviet Union?

Some of these concerns are apparent in Washington. But they must be sharply contrasted with a mood which is by no means as critical of President Carter, grim though it nonetheless is. Although the full details of why the adventure was called off have not been told, the tendency among many in Washington is to ascribe it to bad luck. Americans have been growing progressively more insistent in their demands that the President "do something" about the nearly half-year long incarceration of the embassy staff in Tehran and, at least temporarily, seem as much satisfied by the fact that he tried as the undeniable fact that he failed.

The important Michigan Democratic Party caucuses on Saturday certainly provided no instant clues that the public was turning against the President. He and Senator Kennedy finished in a virtual dead heat. Admittedly the closed caucuses, attracting only 16,000 odd pure test of public opinion, which might have been obtainable in a fully-fledged primary. But it tended to confirm the proposition that it is very hard to determine how each stage of the Iranian drama will affect the electoral process. That the Presidential race has itself become another Iranian hostage is undeniable; it now looks as though it will continue to be so all the way until November 4, election day in the U.S. and the first anniversary of the taking of the hostages.

But some of the wilder rumours heard in Europe last week—that President Carter might even withdraw from the race—find no echo here. Back in 1961, President Kennedy noted after the Bay of Pigs disaster that had he been Head of Government in a parliamentary system he would have been forced to resign from office. Some of his brothers more ardent supporters (Congressman Henry Reuss of Wisconsin, for one) were suggesting over



A dead American and part of the aircraft wreckage after the abortive Tabbas raid.

the weekend that this is precisely what Mr. Carter should do now. But nobody expects this to happen, least of all those who are contending for the White House. The reserved, even statesmanlike comments from Messrs. Kennedy, Reagan and Bush reflect both their sense that national unity is as important as their own presidential ambitions as well as their obvious caution not to be seen to be misreading the political fallout from this latest Iranian adventure. Mr. Reagan, above all others, still has time to exploit Iran in the months before the November election.

Mr. Carter is leaning on a tight group led by Dr. Zbigniew Brzezinski

A key element in both the public and political reaction—and, without doubt, in the eventual drawing together of the tattered shreds of American foreign policy—will be the investigations into what went wrong last week at Tabbas. U.S. institutions—above all the Congress and the media—tend to have a more consuming interest in the retrospective whos, whats, whys and wheres of such an incident than in what it means for the future of America's role in the world. (The Watergate scandals are a classic example of this.)

It is apparent that the full story has yet to be told. It may be assumed that the admittance of the U.S. to the investigation is both legitimate and understandable, if the full truth, and nothing but the truth, meant compromising the safety of those in Tehran (Americans and/or Iranians) who were to assist in the raid on the Embassy compound.

But all recent history suggests that American patience about not knowing the full story is not infinite, and when they come detailed revelations about the raid could produce, both collective and individual damage to the Carter Administration.

This process is hardly going to help the Western allies as they try both to interpret and perhaps influence the subsequent course of American foreign policy. In the short term, though it is impossible to say how long this will last, some elements are clear. The U.S. still clearly expects its allies to endorse the programme of diplomatic and commercial sanctions against Iran drawn up by European Foreign Ministers a week ago. If the EEC heads of Government fail to do this, then the West will be thrown into an unholy crisis of confidence—which the U.S. is convinced its friends are determined to avoid, whatever their private reservations.

Put another, more cynical way, the U.S. Government is of the opinion that if the allies want to exert influence over American action then they can only do it from the inside—as it were, by co-operation—and not from the outside by dissociating themselves from American policy.

It must also be apparent by now that though the allies may see the Soviet invasion of Afghanistan as a much more serious problem than the American confrontation with Iran, the distinction between the two in U.S. eyes is less obvious. This is partly because of the emotion generated here over the plight of the hostages, but it also reflects a more sustainable view that no marriage between Iran and the Soviet Union would ever endure. This is simply because the gulf between the Islamic clergy and the Soviet Union is inherently

too wide. In other words, U.S. policy will continue to be directed at the central proposition that it is in Iran's long-term interest to resolve detention of the hostages. Some officials even argue that last week's raid demonstrated that the U.S. still has the capability of striking deep into Iran, without being detected, and that one failure does not mean that subsequent attempts would end up so disastrously.

Yet there is clearly a certain amount of pie-in-the-sky optimism about this. Confidence in American military prowess has undoubtedly been weakened by last week's failure. Even allowing for the fact that the full story has not been told, it does seem clear that the operation was inadequately planned and executed. That great manifestation of technological warfare, the combat helicopter, was shown up as a fallible instrument of attack in the Iranian desert as graphically as it ever was in the jungles of Vietnam. This is not the first occasion in recent years that military execution has been defective: the Mayaguez incident in 1975, and the attempt to free American prisoners of war from the Sontay prison outside Hanoi in 1970 immediately spring to mind—but the latest instance comes at a time when American policy in the Gulf area is predicated on the existence of an attack force capable of striking efficiently wherever trouble arises.

The so-called Carter doctrine towards the region unveiled earlier this year devotes maximum attention to building up a rapid deployment force: in recent months, U.S. policy has been concerned with establishing base facilities from which such a force might operate. Admittedly, this force is not due to possess full combat readiness until 1985 but it had

been the unspoken assumption in the interim period that the U.S. would not be heretofore of conventional military capability. That assumption must now be questioned in the wake of the Iranian failure—and officials here concede—must cause great unease in those Gulf states which still trust in the efficacy of the American military shield. It will not be easy for the U.S. to convince friendly Arab nations that their trust is not misplaced. On the other hand, some officials believe that, at least privately, the Saudi Arabians and other oil producing States will not be displeased that the U.S. showed its willingness to use military muscle, even if the action itself failed.

Another concern of the allies is the structure of decision making in Washington

Another central concern of America's allies is the structure of whole foreign policy decision-making process in Washington. This was brought into acute focus in the middle of last week by press reports of a special White House meeting, at which senior aides were asked for their opinions on the military options open to the U.S. in Iran. Much derided at the time, it is possible to see the leaked new stories of this event as part of a calculated attempt by those very few officials who knew about the raid to jolt the Iranians into a sense of false security. It is now clear that the decision to proceed with the rescue attempt was authorised some weeks ago: thereafter public comments by the Administration lost some of their bellicosity. The allied

sanctions programme agreed in Luxembourg a week ago may further have contributed to what CIA agents know as "disinformation" (though the European nations it seems, were unwilling participants in the process) in so far as it implied that the U.S. wanted first to apply conventional non-military pressure.

Yet, even allowing for the artfulness with which the President and his inner circle may have pursued this course, one central fact remains. This is that Mr. Carter seems to be leaning increasingly for advice on a tight group led by Dr. Zbigniew Brzezinski, his National Security Adviser, and progressively eschewing the more moderate advice he is getting from his conventional Secretary of State, Mr. Cyrus Vance, who it has emerged, was actually away on holiday when the decision to go through with the rescue attempt was made.

Dr. Brzezinski is not a popular figure in Washington, any more than he is in European capitals. Senator Henry Jackson warned over the weekend of the dangers inherent in "born again hawks," implying clearly that Mr. Carter's eminence grise was his National Security Adviser. Only a few days ago, one Congressional committee held hearings on the proposition that the National Security Adviser should, like Cabinet members, be approved by Congress—not merely appointed by the President.

Moreover, as his fondling of a aide in the Khyber Pass a few months back so graphically demonstrated, he seems to possess the un-military man's perennial fascination with, and faith in, the efficacy of the military option.

This confidence, has presumably, been temporarily dented. It is hard to see how the U.S. can launch another para-military operation now that the hostages have been dispersed around Iran. There is some hope here that this very act will make it harder for the militants to maintain secure control of their captives; but it is also accepted that nothing in Iran is predictable these days, which is why the U.S. is ruling nothing out in the future.

As Lord Carrington will undoubtedly find out when he comes to Washington this week, there is no inclination on the part of Americans, be they in Government or out of it, to apologise for what happened last week or even to regret the incident. The whole hostage saga has struck deep into the American psyche. It is influencing the political process in a way which previous elections have not been—even though international crises have a way of cropping up to coincide with American elections. The debate on tactics, consequences and motives is intense already and likely to grow more so. It is an internal melodrama that America's friends in the world must realise has not necessarily reached its final act.

MEN AND MATTERS

Stable cleaner branches out

I found Alan Cruber leaning on a shovel in the Savoy coffee lounge. The shovel, metaphorical of course, was the one he used to tackle the mucking out of that latter-day Augean stable, Equity Funding. Readers will remember the stink which followed the collapse of this U.S. insurance company which sold some 56,000 bogus policies to reinsurers.

Now pristine, odourless and transmogrified into the Orion Capital Corporation, the company's major U.S. banks and financial institutions within fall-out range of the so-called "billion dollar bubble," has entered its first full-scale overseas venture. Cruber, chairman and chief executive, was in London to tie up the ends of a reinsurance consortium involving his company and British, West German and Japanese interests. But with four years of blameless growth at Orion behind him, I found him still more than happy to reflect on the task he took on in the aftermath of the Equity scandal.

A company doctor of some renown, he was headhunted in 1975 from the fringes of the Rockefeller empire and instructed to make what he could of the remnants of the fraud-ridden Equity corporation. Robert Loeffler, the trustee appointed after the collapse in 1973, had no wish to take on the job.

"We did not have a river to divert through the Augean stables," Cruber told me. "I had to use a shovel. What he found beneath the mire was two 'clean' life insurance companies on which to build."

Orion, springing from well-fertilised ground, has grown cautiously and steadily. It has just celebrated its fourth "birthday" with earnings of more than \$14m—more than double year. Caution, however, is still those of its first operational catchword. "I am a little schizophrenic about what we should do," said Cruber. "When

you are pushing for performance it is easy to take risks in this business. We want to be dynamic and progressive, but we feel a duty to keep well out of trouble."

Now out of jail, but still not out of the wood, is Stanley Goldblum, the man who began the whole Equity affair in 1960. He went to prison with a \$300m judgment against him. This was reduced to a trifling \$100m when he was adjudged insolvent, but it can still be voided should he be found to have concealed assets. And to consolidate his downfall, Cruber told me that on seeing how well the Watergate gang did from their memoirs, the courts added a clause forcing Goldblum to forfeit to Orion any income he might make from writing about his extraordinary career at Equity Funding. A pity, really, since the process by which this remarkable ex-butcher taught the U.S. financial world that two and two made five could be an education to us all.

Among friends?

The rehabilitation of Richard M. Nixon continues apace. Several Government ministers, I hear, were among members of the Conservative Philosophy Group who gathered at his feet in the home of Jonathan Aitken last night.

Back in fashion

Robert de Keyser is not the most popular man at W. L. Pawson, the Leeds-based clothing group. Since September, when he ousted from a subsidiary board, he has tempted away a handsome slice of its management talent to help him launch his own rag trade empire. Pawson directors Michael Bins and Michael Bancroft, plus production brain Jack Martin, have thrown in their lot with him.

This old-boys' quartet, in company with son of former Cunard chairman, Sir Aubrey Brockle-



"Mrs. T. wants you to get over there, see what Jimmy's doing and tell him he mustn't..."

bank and de Keyser's brother-in-law Michael Sinclair, is now busy making waves in the storm-tossed clothing industry. These stem from the acquisition—for virtually a kiss and a promise—of two moribund companies: Rembrandt Designer Collections and Airfix Footwear.

Rembrandt came their way in February, courtesy of Toray Industries, when de Keyser and Brocklebank each paid £475 for 190,000 shares apiece. In March they bought Meccano's loss-making shoe interest "for a nominal sum." Now, my spies tell me, the self-styled "consortium" is interested in buying more companies in similar trouble. Not so, de Keyser says. He claims he has six figures in the Rembrandt account and is ready to buy going concerns.

Not a man to waste time, he made more than half the Rembrandt staff redundant within weeks of the takeover. The Airfix payroll is also being substantially reduced. "I employ very simple methods," he says. "No plush offices. Profit from cash flow. Expenditure kept to the minimum. I am having a notice in my office that says: 'Overheads walk in here on two legs'."

Not interested in drafting fancy designs that make the colour magazines and flop in the shops, he says he will stay with what sells best—middle of the road fashions—and plough profits from the fallow ground between Pat and Eastern cheap imports and the posh end of the home industry.

In spite of his good family connections in the UDS mall order trade, others in the industry are sceptical. Still, even though the fashion business is going through one of the worst patches in its history, he still managed to collect some £100,000 in orders at recent shows. Some improvement on the £40,000 taken by Rembrandt last year. There seems a long way to go, however, before he can convert last year's £300,000 loss at Rembrandt and Airfix's £200,000 deficit to a financial foundation strong enough to support his longer-term plans to stitch together comprehensive clothing group fit to be floated on the Stock Exchange.

Coppers count

They are nothing if not meticulous down at the Police Complaints Board. The latest accounts show beneath the entry for the Home Office running costs grant a curious "other receipts" heading against which stands the total of £2. The board tells me this was payment from a former official for a private call on the office phone. The board plainly needs every penny it can get. Last year it dealt with more than 14,000 complaints against the police on a budget of £396,000—an average of £28 a time.

Picking a fight

"We tried to plan our holiday last night. We started off with a choice of two places and by bedtime the wife had narrowed it down to six."

Observer

NOW HELP US TELL AMERICA ABOUT SAUDI ARABIA

Today's Financial Times survey is going to appear a second time—in World Business Weekly on June 9th.

World Business Weekly is a close relative of the FT—it is published each Monday in New York as a 64-page magazine containing news items and background on world business trends. Material from the Financial Times is selected and re-edited for the internationally-minded business community of North and South America.

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On June 9th a specially condensed and adapted version of today's Survey will tell America all about Saudi Arabia.

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FINANCIAL TIMES OF LONDON
World Business Weekly

FINANCIAL TIMES SURVEY

Monday April 28 1980

Saudi Arabia

THIS SURVEY attempts to answer the key questions about the Western world's biggest oil supplier.

The initial articles, on pages II to IV, assess the stability of Saudi Arabia, its foreign policy and its ability to defend itself. Pages VI to X analyse the economy, with emphasis on the forthcoming new five-year development plan, the way the Government spreads wealth among individual Saudis and how it invests its financial surplus abroad.

Individual sectors of the economy are studied in detail from pages XI to XIX, starting with the vast downstream petroleum industry projects.

Between pages XX and XXIII the survey examines the Saudi Arabia few visitors see—the provinces and the rural areas away from the three main urban centres.

The remaining five pages, XXIV to XXVIII, look at Saudi society and its development and the crucial role of Islam. On page XXVII appears the full story of last winter's Mecca siege which first raised doubts about the Kingdom's stability.

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SAUDI ARABIA II

THE self-confidence of the Saudi Arabian Government has been shaken by last winter's seizure of the Grand Mosque of Mecca by Moslem fanatics. The Government is trying to remove causes of popular dissatisfaction, but its room for manoeuvre is limited.

Challenge to internal stability

The photograph of King Khalid, below, and the majority of pictures used in this survey are by Saudi International Media Systems, Riyadh. Photographers: J. Smallwood and L. Pierce.

NO ONE should underestimate the crucial importance of Saudi Arabia to the West, and the disastrous results that any erosion of its stability would have. Yet, that stability now faces greater internal and external challenges than for more than a decade.

This extraordinary country is by far the world's biggest oil exporter and, largely to oblige the Western countries, is still producing 9.5m barrels of oil a day—1m b/d above its theoretical ceiling and far in excess of its financial needs.

It is responsible for perhaps \$60bn worth of liquid or semi-liquid funds held in the West but manages them in a way which is intensely conservative and, from the Western point of view, responsible. It is profoundly anti-Communist and can normally be relied on to provide funds on a large scale to back regimes sympathetic to the West, as in Turkey, Pakistan and, until recently, Egypt. And it consumes 4 per cent of the OECD countries' exports.

So, if a regime less sympathetic to the West took over in Saudi Arabia it would not only have appalling economic consequences, but it would very likely precipitate the collapse of the traditional regimes of the oil states of the Gulf and Oman, as well.

Anxiety about Saudi Arabia's stability developed after last November's seizure of the Grand Mosque at Mecca, the holiest site in Islam, by a band of mainly Saudi Moslem extremists. This action, which turned into a two-week siege, was both a demonstration of opposition to the Saudi regime and a concerted attempt to overthrow it through one which relied on divine intervention to achieve its aims and bring about the millennium. Divine

intervention apparently lacking and the mosque not being the seat of government the attempt ultimately failed.

But it did indicate that the policy of large scale government spending combined with the preservation of religious orthodoxy was not being totally effective; that the intelligence services had been remiss; and that the army and National Guard were poorly led, ill-coordinated and less than competent. And it focussed attention on other underlying internal problems.

Shia riots

Riots by Saudi Arabia's significant Shia minority in the crucial oil-producing Eastern Province coincided with the siege. Not long after, came the Soviet invasion of Afghanistan, bringing Soviet forces dramatically closer to the Arabian peninsula and the Gulf, and reinforcing perennial fears in Saudi Arabia about Russian encroachment (Russians are entrenched in South Yemen and Ethiopia). The Arab world has been split, and Saudi Arabia put in an excruciating position, by Egypt's peace treaty with Israel—rigorously promoted by the Kingdom's chief ally, the U.S.

Uniquely, of all the countries in the world, Saudi Arabia is named after a family. The House of Saud is the common element uniting what are still the widely scattered settlements of a largely desert country, put under one Government by the father of the current ruling generation of Saudi princes, King Abdul-Aziz Ibn Saud. Heterogeneous groups have been united by marriage to the Saudis, who now number about 5,000.

King Khalid is not an autocrat in the sense that the Shah of Iran was, but rather the

august chairman of a grouping of his 30-odd full and half brothers, of whom the senior active members are Prince Fahd, the Crown Prince and, effectively, the chief executive, Prince Abdullah, commander of the National Guard, and Prince Sultan, Minister of Defence.

The family, historically allied with the leaders of the austere Wahhabi sect of Islam, rules in close association with the religious leaders or *ulema*, by whom all legislation is approved, but though the Koran is the constitution Saudi Arabia is not a theocracy.

This traditional structure has had to stand the strain of oil wealth on the colossal scale caused by the 1973/74 and 1979 oil price rises. It has made Saudi Arabia a country of world importance and caused a staggering economic transformation, putting a fair number of Saudis among the world's billionaires.

The kingdom has achieved some striking successes in economic development, but there has also been tremendous waste, which—according to one estimate—has eaten up 60 per cent of every dollar spent in the past few years. And wealth has caused profound, though hard to quantify, distortions in a simply put, poorly educated society.

Much of the uncertainty that now afflicts Saudi Arabia is the result of the disorientation caused by the social and physical metamorphosis of the country in the past six years.

The Mecca outrage was one manifestation of this confusion. Its leader, Juhaiman al-Otaibi had been well known before the incident as a fanatical preacher against the increasing secularisation, and Westernisation of Saudi Arabia and the alleged godlessness of the Royal

Family, which he said at Mecca, was "beyond redemption." Despite the regime's intensive efforts to appease them, the *ulema* had some discreet sympathy with the rebels.

Ranged against the religious traditionalists are the so-called technocrats, young, Western-educated (though not necessarily Western in outlook) businessmen and administrators, who detest the craving for more restrictions of the religious leaders and believe that the Government already takes far too much notice of the *ulema*.

But, significantly, they would agree with the religious opposition in condemning inequality, the continuing poverty of many Saudis and the gross hypocrisy of many of the rich and famous.

Commissions

A lot of the criticism, both at Mecca and elsewhere, has been directed at the Royal family itself. Its financial pre-eminence has never been challenged and the payment to many princes of commissions on contracts could just be regarded as a function of a system that is endemic throughout Saudi and Middle Eastern society. But the size of the commissions has become so vast because of the enormous value of the major contracts, for which a potential contractor needs a prince's blessing, that the Royal family is in great danger of becoming a privileged class apart, publicly regarded as

stealing from the country.

It has become associated with waste, one example of which is seen to be the production of oil at 9.5m b/d and the selling of it at a discount on current market prices, a system now known to benefit at least one prince in the generation below the current leadership.

Many members of the Royal family live morally upright, even ascetic lives, but others infuriate their fellow countrymen by baring the queue at the doctor's, bumping legitimate passengers off Saudi flights and even, as has happened, diverting international flights in mid-air from scheduled destinations to where they alone want to go. What might be pardoned in an autocrat is not easily forgiven to a ruling class.

All this murmuring contributes to a climate of discontent, despite most Saudis' constantly rising prosperity, but it is a feeling that is diffuse and fragmented, for the mass media are strictly controlled and gatherings of people forbidden (except in mosques). The result is that for Saudis as for outsiders hard information is replaced by rumour and the muddled interweaving of contradictory fact and fiction, which is more dangerous than the truth.

The Saudi Government has become worried and perplexed by the strains in what had been considered a cohesive society and the threat to the Royal family's rule it implies.

Following the Mecca and Eastern Province incidents, it has replaced had or incompetent provincial governors and sacked top men in the armed forces.

The Royal Family's sensitivity to any impingement of its integrity was shown by its angry reaction to the showing on British television of a film about the execution for adultery of a Saudi princess, which led to the Kingdom asking Britain to withdraw its ambassador.

Prince Fahd has firmly stated his intention to stamp out corruption and conspicuous consumption among the Royal family. Steps are being taken to set up a nominated consultative assembly, an oft-postponed idea, and give the country a written constitution.

Everywhere in the kingdom one finds an emphasis on trying to introduce a greater sense of moral rectitude as well as economic purpose. The new Five-Year Plan, to be announced next month, aims at reducing wasteful spending, and building no more white elephants but concentrating on better education and training and on creating a self-sustaining economy less dependent on Government subsidies.

Yet, the Government's room for manoeuvre is limited. It is torn between the desires of the religious traditionalists and those of progressive outlook, with the merchants primarily interested in high Government spending, sandwiched in between. Since Mecca, the concessions have inevitably been towards the traditionalists with such steps as the banning of the import of dolls and dogfood and the vetting of videotapes—steps which exasperate the technocrats. The behaviour of a constantly growing Royal family is hard to control and co-ordinate.

Senior Arab Ministers have referred to the family as a bureaucracy of its own and senior princes evidently find it hard to curb the dangerous activities of their own sons.

Even the creation of a consultative assembly is a step full of pitfalls, an implicit admission that the traditional system of communication between ruler and ruled via the *majlis* or informal assembly no longer works properly, yet the new institution can hardly satisfy the articulate critics of the regime.

The ruling circle of the Royal Family should represent a con-



King Khalid bin Abdul-Aziz al Saud

sensus of the different viewpoints—traditional and reformist—in the family and, it hopes, in the country as a whole. Yet this consensus has its drawbacks. King Khalid is sick, but Crown Prince Fahd does not have his regal authority. This slows down decision-making at times of crisis and allowed problems to drift—such as, until recently, the increasing undesirable rule of the Ibn Jilwi branch of the family in Eastern Province.

At times, decisions are made by whoever happens to be available at the time. Yet, all important paperwork has to go through Crown Prince Fahd, who is tremendously busy and in none too good health himself. Whether these problems will be resolved by the succession, under which it is agreed that Fahd would become King and Prince Abdullah Crown Prince—depends on which of the two most senior members of the regime dies first.

But, even in Saudi Arabia, the Royal family rules by consent of the people. There is no sign at all that the people are yet in any mood to withdraw that consent from the House of Saud—and it is hard to see the occasion that would make them do so. The inchoate sense of discontent could, however, be capitalised on by a well-organised and committed group.

Any group trying to seize power in Saudi Arabia would face formidable difficulties. Apart from the pervasiveness of occasional inattentiveness of the security forces, the centres of population are scattered and it is unlikely that seizing power in Riyadh would automatically ensure the fall of Jeddah or al-Khobar.

The takeover by religious

traditionalists in Iran was made possible by the actions of the Iranian mob, but there is no Saudi mob. The regular army, scattered in remote camps, is counter-balanced by the National Guard, which is in the centre of power.

The only force which could bridge the gaps between the cities would be the air force, which would be essential to any coup attempt. But it is doubtful how many sorties it would be able to make without the acquiescence of the American and British technicians on whom it heavily depends. It is far from probable that the removal of the current leaders of the House of Saud would cause collapse in the way the Ethiopian royal house collapsed in 1974 when its head was removed—there are too many Saudis with a greater claim to legitimacy and stronger regional links than those of Emperor Haile Selassie's family.

In fact, the replacement of one group of Saudis by another, in a palace coup, is one of the more plausible possible events if the country's current malaise is not cured—even though it is difficult to identify any obvious "Young Turks" in the Royal family.

The House of Saud is now well aware of the dangers it faces and it has a powerful instinct for survival. How well it fares depends not just on what action it takes, but on what support it wins from its chief ally, the U.S. The Kingdom faces internal criticism for over-producing oil to help the U.S., and for "not opposing American policy on Palestine more vigorously." On balance, the U.S. could be much more helpful to a crucial ally in the "takeover" by religious are of crisis.

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Promises of reform follow upheaval

EVEN HYPOCHONDRIACS sometimes have real illnesses. The Saudi leadership, fearful for years of the threats from outside the realm, last winter awoke to a domestic scene in tumult.

For a period, after the attack on the Grand Mosque in Mecca, even royal spokesmen admitted mistakes and promised a broadening of the base from which decisions affecting 5m Saudis are taken. With the Royal Family at bay, other voices, chimed in. Rich commoners, importers or commission agents, said this sort of thing was bound to happen since they were no longer consulted. The *ulema* called for greater rectitude in public life in absorb and deflect the castigations of a Juhaiman. Reform-minded intellectuals, of Muslim temperament but Western appeal, spoke of excessive corruption and mad extravagance in the civil service and Royal Family.

Soon after the end of the siege, Crown Prince Fahd made his suggestions. The Koranic foundation of Saudi life would be defined in 200 new articles and a consultative assembly formed to advise the seat of power. What the assembly's legislative powers might be, if any, was not clear but the make-up of the committee discussing the new body showed it would probably consist of merchants and *ulema*.

Fahd's deadline for both Constitution and Majless Al-Shura, as it is known, passed some months ago and few believe that the projects are being pursued with any energy. Neither are in any way revolutionary. The Majless Al-Shura was formed of Hijazi notables in 1926 to absorb opposition to the new Saudi regime and to recognise the greater sophistication of the province imported by years of Turkish rule; the Alireza family, represented now by a single deputy minister, once sent a deputy to Istanbul.

The constitution was also promised in 1926 when a statute recognised the realm as an absolute monarchy limited only by the Sharia (divine law). But since then, Saudi Arabia has not felt the need for a constitution as far as the rights of the subject and the form of the administration are concerned. It has relied on the highly personal rule of a king whose involvement even in the pettiest affairs of state so impressed early visitors to

POLITICS

JAMES BUCHAN

Saudi Arabia, and the haphazard formulation of Royal Decrees in areas where the Sharia was silent.

Under the Sharia, all executive power was originally gathered in the hands of the king. Even so, and long before administration became as complex as it is today, the Saudi kings respected and acted on advice. Every day between the sunset and dinner prayer, Abdul Aziz met the *ulema* of Najd and would later sit with a highly informal council (which the English explorer Harry St John Philby often attended).

The informal royal and princely majlesses, and their wide range of activity, have survived both the creation of the Council of Ministers, as the pre-eminent consultative and legislative body, in the early 1950s, and the proliferation of new ministries since then. Saudis and some foreigners defended the parallel system on the grounds that it works; even today, old people and beduin from tribes associated with the Saudi rise to power will seek redress from a princely majless often before the Government department concerned.

Highest level

At the heart of the Saudi system is the Royal Family, so vast it resembles a tribe rather than a family. It is concerned, except at the highest level, with its own interests as opposed to those of the merchant communities or the *ulema*. The concept of loyalty to the state is very rudimentary in the family and, inevitably in a country where decision-making is so limited, among the few of the people. Not surprisingly, the family has been less than willing to cede power outside its own interests as opposed to majlesses or the *ulema*.

Although Abdullah Sulaiman virtually managed the finances and defence of Saudi Arabia under Abdul Aziz, this was primarily because the King felt he needed technical assistance. A great measure of financial control has since been gathered

into the hands of Fahd. Equally where technical ministries have been ceded to men from merchant or jurist background (some of exceptional ability and international respect), the tendency of the commoners has tended to be limited to their own ministries and, even there, has been subject to royal pressures, particularly in contracting. An exception should be made for three men, Hisham Nazer, the planning minister, and the finance minister, Muhammad Asa Al-Khail, have built exceptional authority into their offices. Their supervision of other ministries, like the resignation of one royal minister last year, Ahmad Zaki Yamani, the Oil Minister, is a man whose ability and flair for publicity have caused resentment but who would be sorely missed. Yet for the moment, the King appears unwilling to look beyond the extensive first generation of the family, let alone outside it for new posts of importance.

Age remains the first basis of influence within the family. This is partly tradition and partly a reflection of the damage wrought in the pre-eminent status of the King by Saud's misrule and ejection in the early 1960s; at that time, too, the family was obliged to retreat into the pattern of horizontal succession, inevitable in all but the strongest Arabian regimes.

King Khalid is a conscientious and pious ruler, limited by sickness and shyness in handling a complex host of business that did not exist in his boyhood. His prime concern has been to maintain a balance within the family, increasingly divided by yawning gaps in wealth and power and by fear of criticism.

While Khalid acts as both brake and a synthesis, policy is largely Fahd's responsibility. The proliferation of his power was the subject of complaint as early as 1974, when, in Faisal's old age, he was accused of chipping the Council of Ministers in Crown Prince Khalid's

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مكتبة الملك فيصل

U.S. links dominate issues

DIPLOMATS in Jeddah often complain that Saudi foreign policy is particularly elusive because normally not more than three or four people at the Foreign Ministry have any idea what the policy on any issue actually is. Yet, if Saudi policy-making is highly centralised, the kingdom is also extraordinarily active in foreign affairs, given its relative inexperience — there are few parts of the Eastern Hemisphere that have not at some time been the object of close attention by the kingdom.

But the country which inevitably merits the most attention is the United States with whom the kingdom has developed an interdependence which often appears to take precedence over everything else.

In the belief that only the U.S. has the ability and the will to defend the kingdom from external attack, Saudi Arabia is prepared to produce considerably more oil than its economic needs dictate to help the world's most wasteful energy user; to allow the four U.S. Aramco partners an enormously advantageous and anachronistic position in the oil market by setting its oil price below other producers; to invest a considerable part of its enormous financial surplus in the U.S.; and to allow the U.S. preponderance in the lucrative development of the kingdom's own defence. The

U.S. and its Western allies are extraordinarily well-served by Saudi Arabia.

But Saudi Arabia knows (which the current U.S. administration in its remoteness from the Middle East ignores) that the kingdom's internal and external security depend, in the first instance, on stability in the Arab world itself.

The key destabilising factor is not Soviet expansionism — though this is bad enough — but the issue of Palestine which Saudi Arabia, as guardian of the holy places of Islam, has to concern itself with.

Embargoes

While the Palestinians remain aggrieved, all Arab states face the danger of regional instability and subversion, not to mention war, and for the oil states, the embarrassing question of embargoes on supplies to the West. And all Arab régimes are judged both internally and externally on the basis of what they take on the Palestine issue.

It was a failure of Saudi policy that President Sadat started his peace initiative with the dramatic trip to Jerusalem in November, 1977, in face of Saudi disapproval — the kingdom had given Egypt no less than \$7bn in non-military aid alone since 1973, yet lacked

the military and moral clout to stop him.

When President Jimmy Carter became more involved with the peace initiative, first with Camp David in September, 1978, then with the treaty itself in March, 1979, he consistently underestimated Saudi Arabia's opposition, which was based both on intense emotional dislike of a treaty which seemed to do nothing on the crucial Saudi demands of the creation of a Palestinian state and the return of East Jerusalem to Arab hands, as well as on hard-headed assessments of self-interest.

The treaty seemed to strengthen the hands of the radical Arab states and of the more extreme Palestinian groups which Saudi Arabia has always feared. And it forced the kingdom to decide whether or not to break relations with Egypt and impose sanctions on it.

In the end, despite some divisions within the Royal Family, some of whose members were fearful of the effects an Arab boycott would have on the stability of Mr. Sadat's conservative regime and of the wrath of the U.S., the kingdom joined the boycott of Egypt agreed at the Baghdad summit in March 1979, broke relations with Egypt, stopped financing Egyptian military projects,

FOREIGN POLICY

JAMES BUXTON

pulled out of the Arab Organisation for Industrialisation (the fledgling Egypt-based Arab arms industry) and stopped balance of payments support.

So far, though, the kingdom has stopped short of severing all links with Egypt, despite the foul insults President Sadat has heaped on it: it has not stopped flights to Egypt, or expelled the 250,000 Egyptians working in the country, or stopped them remitting money, or withdrawn the \$1bn odd it has on deposit in Egypt, or stopped private investment and property ownership by Saudis.

Yet the partial imposition of the boycott can only be sustained if the talks between Egypt and Israel on Palestinian autonomy make some degree of progress and the May 28 deadline is looming. Then, or shortly after, Saudi Arabia has to weigh up its position in the Arab world against the possible endangering of its relationship with the U.S.

The weakness of the Saudi position is compounded by the absence of a viable alternative to the U.S. Western European countries do not have the military capability or the willpower to defend the kingdom on their own or in co-operation with each other, nor the financial ability to absorb all the kingdom's investible surplus. And they do not have the diplomatic power to promote a Middle East settlement on their own, though Saudi Arabia is encouraging their moves towards recognising the PLO.

The Soviet Union and the East Bloc are beyond the pale. The House of Saud does not believe in détente nor see the Communist bloc in the uncertain shades of grey still so common in the West: the Soviet Union and Communism are utterly inimical to the kingdom, which also refuses to recognise China. Partly in order to worry the U.S., the kingdom has in the past year hinted that it did not totally rule out some form of ties with the Soviet Union, but the Government strongly denies that the idea is now under consideration.

Mr. Abdullah Alireza, Deputy Foreign Minister, says: "If Soviet intentions towards us are peaceable, then there is nothing to worry about so we wouldn't

need relations. If not, then having relations won't make any difference."

These are reasons which have, of course, only been fortified by the Soviet invasion of Afghanistan, which has brought the Soviet Union much nearer the entrance to the Gulf.

Pincer movement

Saudi Arabia sees its fears of being at the centre of a Soviet pincer movement confirmed: in the past three years the Soviet Union has built up a strong position in Ethiopia, just across the Red Sea, greatly strengthened its base in Aden in South Yemen, in the Arabian peninsula itself; and within the past few months become more involved in North Yemen, which the Saudis like to regard as their protégé, through an enormous arms deal.

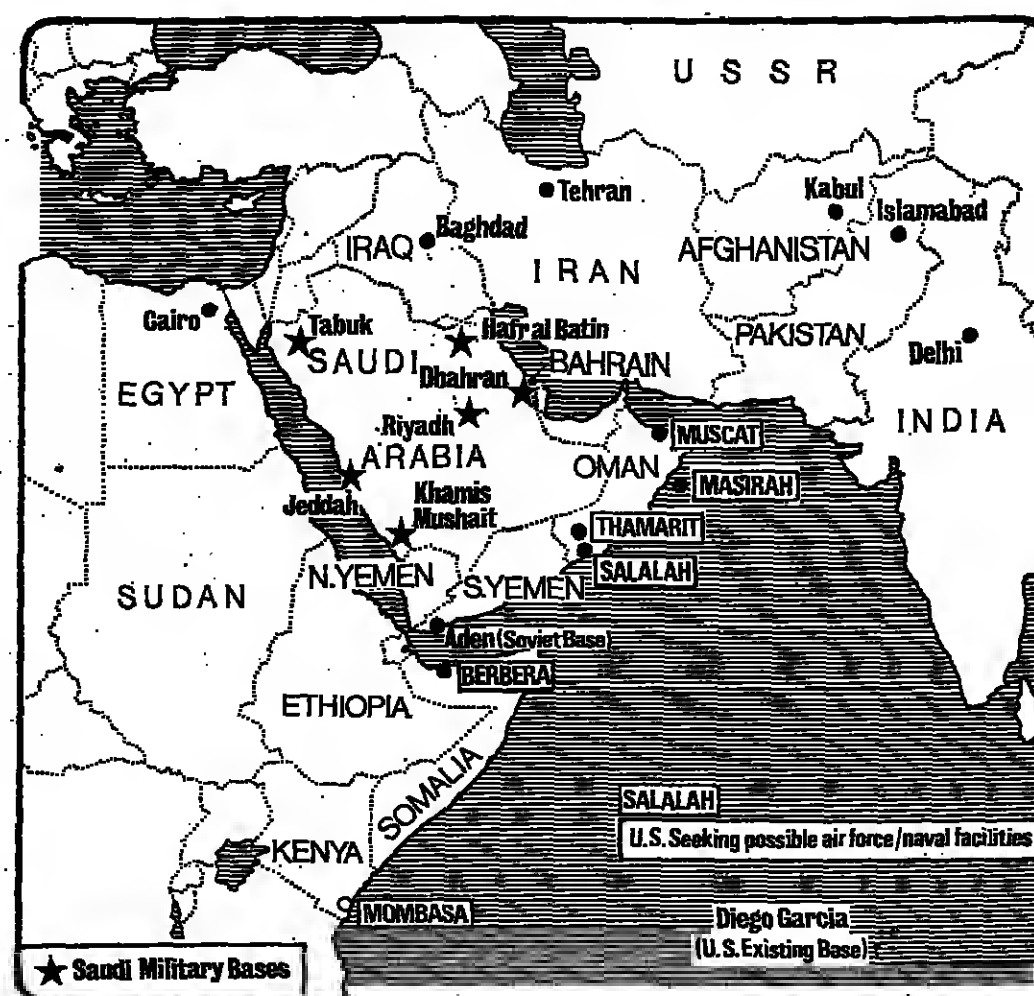
The Saudis blame the U.S. in varying degrees, for all these developments, though it was Saudi heavy-handedness as well as American tardiness that made North Yemen so displeased with last year's U.S.-Saudi trilateral arms package that it turned to the Soviet Union for a much larger quantity of arms delivered much more quickly.

The Saudis also note grimly that the U.S. did not burn a finger to help the Shah and prevent the Iranian revolution, whatever the difficulties it faced.

So, the Saudis are delighted that the U.S. is now, as they see it, taking its global responsibilities seriously and assessing how it can move forces into the area quickly in the event of an unspecified emergency.

In public, the Saudi Government has insisted that it does not want American troops in the Gulf, or in the Kingdom itself, and that the nations of the region, including Saudi Arabia, are perfectly capable of defending themselves. In view of the kingdom's exposed position on the Camp David issue it would be dangerous to talk otherwise.

But in fact the kingdom is prepared for the P.S. to have the military facilities it is negotiating in Oman, Somalia and Kenya, which will involve a small number of U.S. personnel, and the prepositioning of some stores and equipment to receive



BASIC STATISTICS

Area	865,000 sq. miles	Imports (1978)	SR 81.8bn
Population	7.87m	UK trade (1978):	
GNP	SR 185.3bn	Imported from UK	\$893.6bn
Per capita	SR 23,555	Exported to UK	\$1,108bn
Exports (1978)	SR 139.5bn	Currency, Saudi riyal;	£1=SR 7.40

Reforms

CONTINUED FROM PREVIOUS PAGE

place. More recently the bankruptcy of the Crown Prince's attempts to pursue an independent Saudi line over Camp David last spring almost precipitated a crisis of confidence in Fahd, badly overworked as he was.

Yet to the surprise of no-one, his absence merely produced confusion and he re-established his authority over foreign policy and disbursement without difficulty. There can be no doubt over his succession, only about the limitations the family will place on the growth of his power. At the very least, it appears that he must accept Prince Abdullah, the conservative commander of the National Guard, or his nominee as crown prince in place of Prince Sultan, the defence minister, with whom his relationship is marginally better.

The burden of political formal system works, it must be remembered, first that tradition and sentiment militate

against the young, the Shiites, the regions outside the Saudi heartlands, foreigners and

The door of criticism, opened by Jubairman, has yet to be closed and by virtue of his Americanism and his financial power, Fahd is particularly vulnerable.

In assessing how this issue is not the absence of any elected body to represent opinion. After all, the Government makes few demands on the population, there are no taxes to speak of, people are free to do business almost without regulation: schemes that might create popular demand for representation (like military conscription of a formal kind) are opposed for exactly that reason. Without fiscal control, the Mafless Al-Shoura will for ever be a cipher.

The burden of political demand is for greater consultation and, to a much lesser



Crown Prince Fahd bin Abdul-Aziz al Saud, effectively the country's chief executive

extent, greater rectitude. Embarrassed by the Mecca fiasco, the Royal Family may need to give up a portion of its power if only to forestall a polarity of rulers and ruled. It will not do so willingly.

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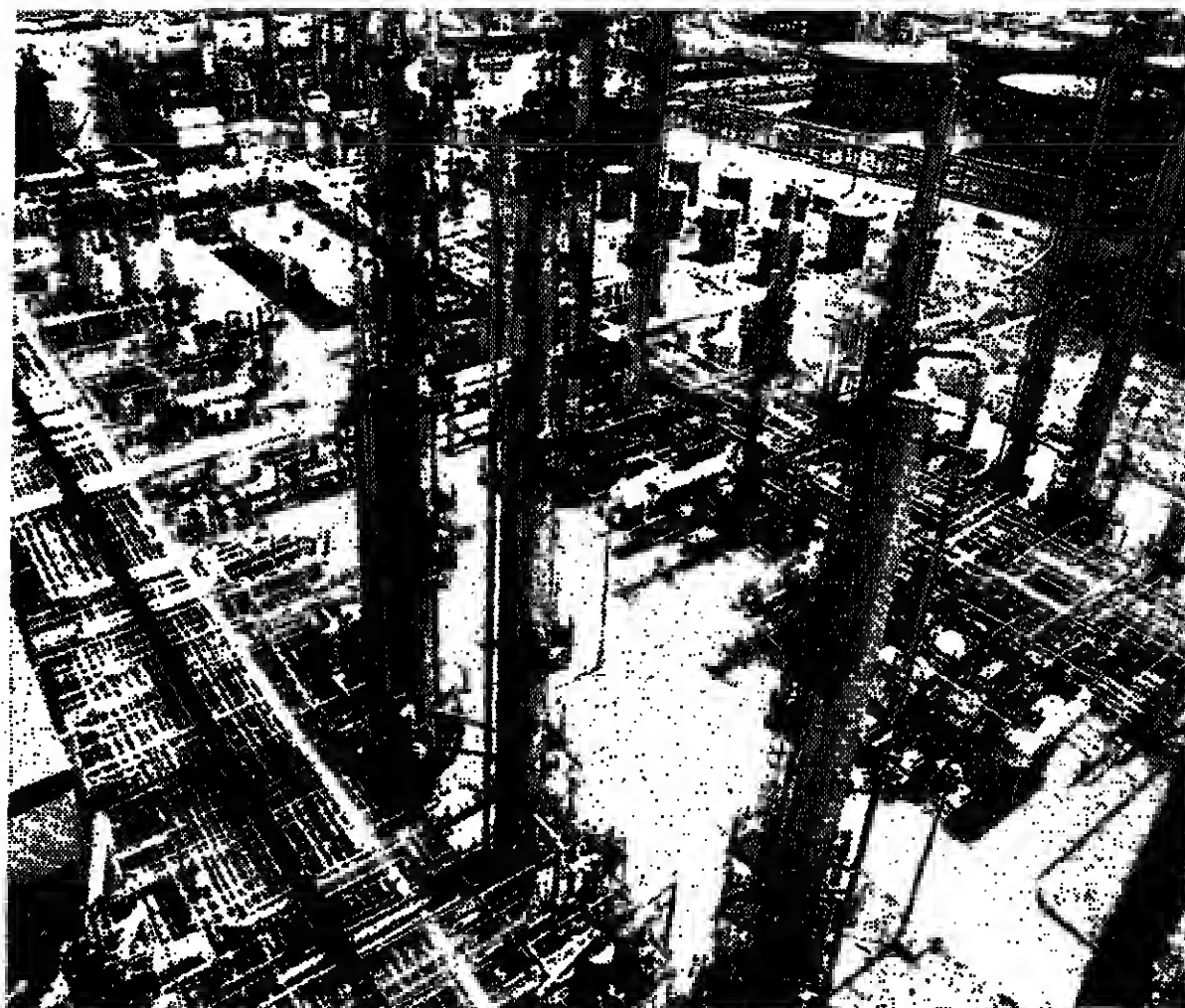
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SAUDI ARABIA IV

Areas of military weakness revealed

IN THE PAST 15 months, the Saudi Arabian armed forces have shown to be as weak and feeble as most informed people—excluding sycophantic arms salesmen, the New Left and, in its more foolish moments, the Israeli general staff—knew them to be.

First, in February, 1979, the Kingdom dared not make the slightest gesture of military support from its own resources for its ally North Yemen when a small, but dangerous, border war with South Yemen flared up. It was obviously out of the question to send in large-scale military reinforcements, but a fiasco of Saudi F-5s and Lightnings over Sanaa, the North Yemen capital, would have sufficed to show there and alarmed the South. As it was, the Saudi forces, though placed on the alert, did nothing, and Riyadh called instead on the U.S. to bolster North Yemen with arms and to reassure faint hearts in the Kingdom itself, at the same time.

Secondly, the Saudi National Guard and the army are generally considered to have badly mismanaged at least the initial stages of the siege of the Grand Mosque in Mecca in November and December. Soon afterwards a new chief of staff, a new army commander and a new air force commander were appointed.

Thirdly, the Saudi forces of several other Arab countries would not necessarily have acted any differently in either case, and considering the low quality manpower base and the sophisticated equipment they have to learn to handle the Saudi forces may be up to par. But the question ought to be asked, both by the western countries which supply Saudi Arabia with arms and depend on its oil supplies, and by Saudi citizens, who see a third of the national budget going on defence and security, whether the Saudi forces are developing in the best way to become an effective deterrent and defence force against the Kingdom's enemies.

Vast spaces

No one seriously expects that regular forces of only about 44,500 men, supplemented by a further 26,500 paramilitary forces, including the National Guard, would be capable of defending the vast wastes of the Kingdom and its principal oilfields and a large, well-equipped invading force, let alone launch any serious offensive.

This means that in combat it would be extremely unlikely that the Saudi forces could withstand an Israeli attack in the north-west, or an attack by the combined strength of the two Yemens in the south-west. The Saudis might be able to

match the forces of one Yemen on its own.

But these are highly theoretical contingencies, and any invader would be strongly deterred by the enormous expanses of sun-blasted sand separating the Kingdom's major centres of population and power from each other and from the border. And if there were an invasion from any country but Israel, Saudi Arabia could reasonably expect help from its chief ally, the U.S.

Far more likely threats are the possibilities of air attacks on Saudi cities, border skirmishes of the kind that flare up occasionally on the Kingdom's border with South Yemen and, more recently, North Yemen; and terrorist attacks in the border zones—to raid oases and murder sheikhs,

whether the National Guard amounts to an effective counter-insurgency force.

The regular army, which numbers 35,000, has no specific counter-insurgency units, (unless one counts the parachute battalion). But it has an astonishing quantity of equipment in hand or on order considering its relatively small numbers. It has plenty of armoured cars and other vehicles which give it flexibility, but an enormous amount of the army's strength and manpower is concentrated in two heavy armoured units, one equipped with French AMX-30 tanks and the other in the process of acquiring American M-60 tanks, each with its own distinct support group, one French, the other American.

Given the enormous logistics needed to sustain a large tank

ground officers who form the backbone of other air forces.

The navy is the smallest of the regular services with only about 1,500 men. Together with the coastguard they operate a number of fast patrol boats and hovercraft, an lately acquired four coastal minesweepers, which could be useful for sweeping the Strait of Hormuz at the entrance to the Gulf.

The navy is being further expanded; both its procurement programme and the supervision of the building of bases both on the Red Sea and the Gulf is in the hands of American concerns.

As well as polarised according to manufacturer with each arm (except the navy), the regular forces are poorly co-ordinated with each other, even excluding the National Guard.

Co-operation between the army and the air force is still in its infancy, despite the large transport fleet, and air defence is split between the missile batteries operated by the army and covering the oilfields, Riyadh and the Mecca-Medina-Jeddah triangle, and the Lightnings operated by the air force.

The entire defence establishment, including the National Guard and the intelligence organisations under Prince Naif, Minister of the Interior, are never seen as a whole.

These problems were obvious at Mecca where the overall commander, Prince Turki bin Faisal, the head of the Directorate General of Intelligence, was unable to co-ordinate the Ministry of Defence forces (primarily the army) and those of the Ministry of Interior under Prince Naif. Most of the Government deaths were caused by a foolish attempt to land a helicopter under heavy fire, in broad daylight in the centre of the mosque.

Problems also arose in the National Guard where officers from the modernised battalions were put in charge of men from the unmodernised units. These refused to obey orders from anyone but tribal officers, and some men deserted.

The basic reason for the way the forces are developing is that the Royal Family is well aware that Third World regimes are usually overthrown by the armed forces, rather than anyone else.

It wants to have reasonably big forces, for reasons which include the need for a national virility symbol, and to be able to fulfil some obligations to other Arab states (Saudi Arabia sent 700 men to the Arab peace keeping force in Lebanon).

The Kingdom wants to defend itself against external attack. But the need to defend the Royal Family comes first and it is not considered in the Royal Family's interests that the forces be too efficient, too well coordinated or too used to show-



Bedouin horsemen of the National Guard, whose main task is to protect the Royal Family. Other units of the National Guard use armoured cars.

ing initiative. So, it is not necessarily against the Royal Family's interests that the forces should be run with a careful eye on the commercial possibilities open to those who run the defence establishment with such colossal defence spending (defence not security took up a third of last year's official SR 160bn budget and several defence items are known to be excluded from the budget—the Kingdom is the seventh biggest defence in the world and the country which spends the most on defence per head of population).

The bulk of the spending is on physical infrastructure, ranging from military bases to equities, rather than on weapons purchases, but on the procurement side it makes commercial though not always military sense to play one supplier off against another. It is also a big Saudi contribution to recycling its oil wealth.

The diversification of sources and the general emphasis on equipment at the expense of training in actual fighting and on mechanisation at the expense of walking must retard the development of the forces as effective fighting units. Saudis are said to be good; in many cases, at operating their

equipment; but they are much less good at maintaining or repairing it that will depend for many years on foreign technicians—there are 10,000 Americans attached to the U.S. military mission alone, and Bae has 2,000. Their role in war to internal upheaval is uncertain.

The military is anyway hampered by the national manpower shortage, though successive pay rises have lately done much for recruitment (the number of the people at the air force's Technical Service Institute has more than doubled in the past year).

Discipline, in both the army and the National Guard, is often lax—soldiers had recently to be forbidden to drive taxis, which they used to do in working hours, while officers can often be seen supervising the building of their villas.

Conscription is desired by Prince Sultan, though this would initially weaken the forces by drawing manpower into training roles. He and other princes see it as a way of inculcating some national spirit and rigour into Saudi life rather than purely as a means of strengthening the armed forces.

From the Royal Family's point of view it is not certain whether keeping the armed forces divided and busy "absorbing" their equipment stops them acquiring the modern ideas which are the first step to politicisation. Technical training of any kind inspires people to think broadly and often critically.

New ideas

The air force was the source of coup plots in 1969 and 1977 (the latter a very feeble affair).

In the army there are said to be conflicts between young officers who come back from the U.S. bristling with new ideas but frustrated to find their commanders are of a more traditional hue. There are signs that more officers resent being members of what is in many respects a commercial organisation.

How well do the Saudi defence forces meet the objective criteria set out above? The defence system and the navy are in the process of development but could theoretically meet the Kingdom's needs; but the Kingdom does not possess ground forces of the calibre it should have or trained to meet the kind of attack that is most probable.

It may be argued that the general level of attack of competence of most armies in the Third World is far less than it appears on paper and that most countries are not really threatened.

Unfortunately, that is not the case with Saudi Arabia, at least three of whose neighbours—Israel, South Yemen and Ethiopia—are military powers which take combat training seriously and could stage just the kind of border raid that Saudi Arabia appears so ill-prepared for.

In the event of a bigger conflict Saudi Arabia could reasonably expect the U.S. to step in. Saudi Arabia does not want any public agreement on the U.S. having military facilities in the Kingdom and prefers to leave that to countries like Oman and Somalia, with which it seems prepared to finance trilateral deals; but unlike those two countries it already has large numbers of American equipment and personnel at virtually all its military bases. It would be far easier for the U.S. to use Saudi facilities in a time of emergency, than it would those of other states in the region, and this is tacitly acknowledged by both sides.

Policies are undergoing intensive review

THE POLICY of all the OPEC aid-giving states is now under intense scrutiny. In the wake of the doubling of the oil price, in 1979, there is mounting pressure—both from the developing and the industrial countries for OPEC—to compensate Third World states for the damage their balance of payments are suffering.

This comes on top of the mounting anger of the African countries at the only partial fulfilment of the four Arab states' pledge of \$1.449bn in aid over the five years to 1982 given at Cairo, in 1977. And the Brandt Commission has made its own contribution to the debate, while virtually ignoring the fact that the OPEC countries are already substantial aid donors.

Saudi Arabia, as the biggest aid donor in OPEC, and one of the four biggest aid donors in the world, is not taking a very prominent part in the debate—its decision-makers' attention is focused on the more explosive foreign policy issues of Afghanistan, Iran, the Yemens and Palestine.

Rather, the muddled and obscurantist Saudi aid-giving machine is more interested in trying to sort out its own inefficiencies and contradictions than in confronting global policy issues. For the past two years, the Saudi aid-giving operation has been under intensive internal review.

Early estimates

Preliminary estimates from OECD indicate that the Kingdom's disbursed aid rose in 1979 to \$1.9bn, compared with \$1.5bn in 1978. There was an increase in bilateral and multilateral aid and an important reason for it was the increase in contributions to the Arab front-line states—Syria and Jordan—and the Palestinians agreed at the Baghdad summit of November 1978. The 1979 figure is still less than the record \$2.4bn of 1977.

The bulk of Saudi aid is in effect programme aid—direct budgetary or balance of payment support as opposed to aid tied to specific projects (project aid). The Kingdom is supposed to grant \$1bn a year to the confrontation states and the Palestinians under the Baghdad agreement, in which previous commitments under the Rabat and Khartoum summits were subsumed, and from which contributions to Egypt were subtracted.

Under this heading also comes annual budgetary assistance for North Yemen, for which the sum of SR 945m was agreed in June, last year. (In fact, the flow of this aid was cut off later in the year as a sign of displeasure with North Yemen for concluding an arms

deal with the Soviet Union). Under this heading would also come such things as contributions to Afghan rebels and presents to visiting heads of state.

Saudi Arabia is also a big contributor to multilateral Arab, OPEC, Islamic and UN aid funds. The bulk of the Kingdom's multilateral capital contributions were made in 1974 and 1975 as a state of new or enlarged financial institutions were capitalised. But this year, for example, the kingdom agreed to donate \$55m to the UN's World Food Programme for the years 1980 and 1981. The kingdom will be the largest donor to the programme. Both programme and multilateral aid is disbursed by the Foreign Ministry on the instructions of the council of ministers.

any Saudi nationals to do the work. Despite the substantial amount of money it commits, and presumably disburses, staff admit and outsiders who deal with it confirm that the fund is in some disarray—short of staff from the doorman upwards, and barely able to keep pace with its workload.

Contractors depending on funds authorised by the SFD complain of "interminable bureaucracy." It takes about six months and two trips to Riyadh to get an allocation for a new pencil sharpener, one embittered contractor recently complained. As in many Saudi institutions, the senior Saudi staff are decisive and industrious, but their underlings, both Saudi and non-

Saudi, often are not.

A strong and effective SFD could become the leading institution in a restructured and reoriented Saudi aid programme. It is generally acknowledged within the Kingdom, especially in the Foreign Ministry which appreciates that aid is one of the kingdom's chief foreign policy weapons, that the whole programme should be made not just more efficient but more cost-effective. The kingdom has no clear strategy for what it wants to achieve with its aid programme nor how it can most economically achieve its aims.

What, for example, should the kingdom's attitude be to programme aid for developing countries in dire economic straits, as opposed to the Arab confrontation states who receive it for political reasons?

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receive about \$260m over three years. Saudi Arabia had been the biggest contributor to the Witteveen facility, which was a source of part of the funds to which the IMF provided Sudan. But the object of the IMF agreement was to give Sudan the seal of approval so that other sympathetic states would make programme aid grants.

The Kingdom, subsequently, but two-thirds of it is earmarked for projects, including a new port and airport, which are arguably of only medium priority and which, if implemented, would mean Sudan breaking its agreement with the IMF not to commence new projects, but to concentrate on finishing or rehabilitating old ones.

But Saudi Arabia's project aid is easier to control and easier to understand than programme aid; the crying need of developing countries, however, is for fast disbursing funds and these Saudi Arabia is reluctant to supply.

Now the kingdom's reassessment of its aid policy has been overtaken before reaching any firm conclusions by the plethora of proposals from different quarters for a far bigger transfer of resources from the OPEC states to developing countries. The proposals include those of Venezuela and Algeria for a new OPEC aid agency with a capital of \$20bn to give payments support to poorer countries; there are the proposals of the Group of 77 developing countries made at last year's Manila conference; there are proposals for expanding the IMF and the World Bank; there are the proposals of UNIDO; and there is the Brandt Commission, call for the OPEC countries, as well as the industrial states to transfer their resources to the third world.

The Kingdom is certainly prepared to consider all these ideas, though Sheikh Abd al-Khalil says he wishes they could be filtered so that the kingdom would have only to consider one composite proposal.

But the kingdom generally resents the implication that the poor countries' balance of payments problems are entirely the responsibility of OPEC, particularly as it fought hard but largely unsuccessfully last year to prevent oil prices rising too fast. It resents the implication that it is a grudging and stingy aid donor.

Yet in a reference to the fact that the bulk of OPEC (and Saudi) aid goes to a few neighbours of the Arab oil states, Mr. Abdullah Alireza, the Deputy Foreign Minister, told the Financial Times: "I can't enter an argument with you about some countries getting more aid than others."

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Kingdom's fortunes are soaring

SAUDI ARABIA is back in the kind of financial position it last enjoyed in about 1976: its revenue is comfortably exceeding its spending, and surplus revenues are once more being accumulated abroad on a large scale. The kingdom's financial fortunes have been transformed over the past year by the progressive doubling of the oil price and the Kingdom's increased levels of oil production.

Each month, Saudi Arabia should be earning about SR 23bn (\$7bn) from oil flowing at 9.5m barrels per day, and spend about SR 18.5bn (\$5bn). This should leave a net monthly surplus in the region of SR 6.5bn (\$1.95bn) to be invested abroad.

Yet, as in the years following the 1973/74 quadrupling of the oil price, Government spending is showing signs of rising to meet income — following the dictates of what Professor C. Northcote Parkinson called Mrs. Parkinson's Law.

Some SR 160bn was originally budgeted for the current financial year, which ends in mid-May. But Sheikh Mohammed Aba al Khail, the Minister of Finance, recently told the Financial Times that as a result of supplementary allocations official spending would be in the region of SR 200bn.

For the 1979/80 financial year, total revenue, including non-oil revenue, is likely to be about SR 220bn. The full annual benefits to the surplus of the 1979 price rises will emerge in the next financial year, while for the current calendar year SAMA estimates that the surplus will grow by at least \$20bn. Investment income is destined to become an important factor in Saudi finances.

But it is hard so far to detect many signs that the economy is enjoying the upturn one would expect from a government spending 36 per cent more than the SR 147bn actually spent in the previous financial year — making this year's increase the biggest for five years. Nor is it at all clear what the additional funds have been allocated to. As in other low population oil states government spending is the main determinant of the level of economic activity.

So far, in fact, the Ministry of Finance has been displaying all the restraining instincts that it developed over the past three years in holding back spending. It has delayed by as much as

six months approving payments to contractors for work done and accepted — even in the case of highly reputable companies.

The result was that, at least until recently, contractors were having to borrow Saudi Riyals from the commercial banks in a very tight market (a market made tighter by the outflow of private funds attracted by high dollar interest rates) and local inter-bank rates were in the region of 17-18 per cent for one

month. Compensation payments, disbursements by the SDF and REDF, and direct payments to the royal family. As Saudi Arabia's overall reserves started to decline from their peak of \$80bn (at the end of 1977) gloomy voices in the Saudi Arabian Monetary Agency (SAMA) pointed out in early 1979 that, at current rates of spending, reserves would be down to half that level by mid-1980, and it was

nadue strain in the form of congestion and inflation.

But in the debate that has been raging for the past year or so over future spending patterns critics of wasteful spending have adopted the definition put forward by Mr. Abdul-Aziz Dukkheil, formerly Assistant Deputy Minister of Finance, that absorptive capacity means spending money on what is economically viable.

"There is no limit to irrational spending," he says. Because of the scale of the economy construction work is still going at a furious pace, even on infrastructure and housing, and unlike cities like Abu Dhabi or Muscat both Riyadh and Jeddah still have a distinctly unfinished look, while developers clearly envisage each city stretching many more miles out into the surrounding deserts.

Yet, for the visitor, the most striking thing about Saudi Arabia today is how relatively efficient things are: hotels are generally well run, food is good and the telephone works. The days of appalling congestion and misery are over. But the more thoughtful Saudis regard the economy's current liquidity as being far from a blessing — a "disaster" is what Mr. Abdul-Aziz Dukkheil calls it. He argues that coming after a time when Saudis were beginning to face up to the need for fiscal restraint it can only stimulate consumption of a kind which even Saudis regard as wasteful and foster a psychology that makes Saudis think they don't need to work.

He, and many like him, would wish to see oil production brought down to a level that produced just enough income to meet reasonable spending needs. The trouble is that Saudi Arabia is such a big oil exporter that a substantial drop in oil production — well below the 8.5m b/d official "ceiling" now being breached — would almost certainly lead to compensating oil price increases which would restore income levels.

Yet all the indications about the Kingdom's new five-year plan, to be unveiled on May 15, are that it will embody the principles, both of fiscal restraint and of fostering greater self-reliance among Saudis.

Though the amount of money to be allocated to Government spending during the plan period, which includes all government spending or the kingdom itself (but excludes aid and concessionary deposits abroad) has risen from SR 852bn to perhaps a little over SR 1,000bn, the figure will be in current prices.

The details of the plan and other crucial development issues are considered fully in another

THE ECONOMY

JAMES BUXTON

month money in early March. This highly conservative approach to spending followed the Government's growing alarm in 1978 and 1979 at the exorbitant rate at which it seemed to be consuming its revenue.

Spending, in both 1978-79 and 1977-78, was far in excess of budget, and the Exchequer was only saved by revenue also exceeding predictions.

In 1978-79, however, despite painful efforts to hold back spending by the usual crude method of not paying creditors, compounded by customary bureaucratic inefficiency, the government recorded a deficit of SR 14bn after spending some SR 147bn.

Yet the extent to which the government was spending and overspending its revenue barely sank in, either at home or abroad, then or later. Saudi businessmen talked angrily at the time of billions of riyals being salted away when they could have been spent while idealists were saying the Government spending could be financed out of an oil production rate of 5m b/d. (This would only have been possible had the oil price doubled as a result of the cutback.)

The running down of the Kingdom's foreign exchange reserves was rather more striking than the budget figures indicate because many big expenditure items are not in the budget in the first place while Saudis shipping out their money may have accounted for \$5bn to \$6bn last year. Off-budget items include the gas gathering project in Eastern Province, some substantial defence programmes, some

Port congestion

The fact is that since the bottlenecks of port congestion and shortages were broken Saudi Arabia has developed a tremendous capacity to spend and to absorb revenue, and the virtually institutionalised system of large commission payments on contracts that many people, from the Royal Family downwards, have a vested interest in the government spending as much money as possible.

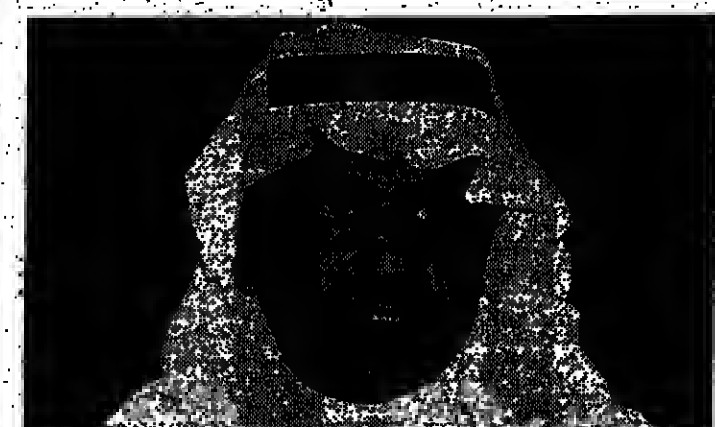
The term "absorptive capacity" is still used in connection with the economy by Saudi officials and luminaries, but its meaning has changed. It used to mean that spending was limited by what projects bureaucrats could dress up and authorise, now it is taken to mean what the country can afford to spend without causing

GOVERNMENT EXPENDITURE AND REVENUE (SRbn)

	Expenditure Actual	Budget	Revenue Actual	Budget	Surplus/ Deficit
1975-76	81.7	110.9	101.9	95.8	+ 20.2
1976-77	128	116.9	135.9	110.9	+ 7.9
1977-78	138	111.4	141	146.5	+ 3
1978-79	147.3	130	122.8	130	- 14.6
1979-80	200*	160/200*	220	160/220*	+ 20*

* Estimates. Figures revised upwards in view of 1979 oil price rises.

Source: Based on published and unpublished official Saudi statistics.



The Saudi Minister of Finance, Sheikh Mohammed Aba al-Khail

article. Here only two points should be made: first, a very large amount of government expenditure during the plan period will have to go to maintaining the existing infrastructure at its present standard in a heretofore hostile climate and a generally wasteful and inflationary environment. This expenditure item could eat into the allocation for new development projects.

Secondly, as the economy depends on the Government pouring money into it any drop in the real level of state spending is likely to reduce the level of economic activity.

It would not matter much if this only meant foreign construction companies packing up and taking their foreign workers away with them, but their departure will also hit the housing market (already over supplied at the higher "quality level") supermarkets, motor dealers, travel agents, hotels and other businesses and their Saudi owners or part owners, many of whom are influential. The Saudi technocrats argue that this would be no bad thing, so few other resources to develop — which is why Saudi Arabia was such a poor country until oil was discovered — and that oil will always retain a monstrous preponderance in the GDP as long as Saudi Arabia remains a big oil exporter.

Expenditure on new plan may exceed \$300bn

SAUDI PLANNERS have been extraordinarily coy about providing the final details of the Third Development Plan (1980-85), which is due to come into operation in the middle of next month. Indeed, relishing direct enquiries about the level of expenditure, Sheikh Hisham Nazer, the Planning Minister, said, "the only one who knows is the Minister of Planning and he doesn't know."

In fact, there were good reasons for this imprecision. For there have been enough statements from himself, other ministers and advisers to make plain the priorities and size of this forthcoming plan.

The Second Development Plan (1975-80) is drawing to a close and should generally be regarded as a success and not just because Saudi Arabia's income is of such proportions that (in crude statistical terms) it was certain to exceed investment targets. It did, as was the case with the First Plan. Then financial requirements were put at SR 56.2bn (\$16.9bn), and actual expenditure totalled SR 78bn (\$23.4bn). Under the Second Plan, expenditure was calculated at SR 498.2bn (\$149.6bn). According to Sheikh Hisham Nazer about SR 700bn (\$210.2bn) will have been spent.

The Second Plan has been successful in gradually altering the composition of the economy. Projections for the Government sector — 12.9 per cent growth rate — have gradually decelerated from 23.9 per cent the first year to match the target rate in 1978-79.

In the non-oil private sector above-average performance in agriculture, transport, communications and storage offset poorer growth in the manufacturing and construction sectors. As evidence that the shape of the Saudi economy is gradually changing SAMA shows that the contribution of the non-oil private sector to the GDP at constant prices has risen from 26.8 per cent at the beginning of the plan period to 34.3 per cent in 1978-79.

By sector, the achievements of the Second Plan were outlined at a conference in Houston, Texas, last December by Mr. William Grindley, a member of the Stanford Research

Institute (SRI), which has provided a team of planning advisers for all Saudi Arabia's plans.

He identified the main areas of success as:

- The reductions of the acute port congestion between mid-1976 and early 1977.
- Improvement in labour shortages.
- Success in reducing the rate of inflation to 10 per cent in the last year according to official figures.

Further, the elaboration

of the Third Plan came before the incidents in Mecca. From the middle of 1979, 14 of the top policy and administrative staff of the key ministries met in Mecca to draw up strategies and goals. A year later, the Council of Ministers established the spending target. The expenditure ceiling was originally set at \$13.6 bn riyals (\$249.7bn) (allowing for an inflation rate of 7 per cent a year). Sheikh Mohammed Aba al-Khail, the Finance Minister, has since said that this would be in excess of 900 bn riyals (\$270bn).

However, as a result of both the rise in the price of oil and a re-appraisal of funds available and the demands of individual ministries, expenditure is now likely to exceed \$1,000bn (\$300bn).

But given that SAMA's conservative estimates for oil income from oil at between \$75bn and \$80bn this year, that the expenditure in the plan allows for inflation, and that SAMA is unhappy at having to cope with surpluses (possibly reaching in the balance of payments \$35bn this year), it is reasonable to expect that the expenditure of the Third Plan will exceed targets.

Sheikh Hisham Nazer has, in fact, been reasonably explicit about the Third Plan and its priorities. The three main objectives are:

● Clear deflation in the cost of construction.

To this should undoubtedly be added the expansion in education at the primary and higher level. At the same time, it is acknowledged that the performance at the key level of vocational and technical schools was bad.

There is little doubt, too, that an important gain from the Second Plan was the experience in preparing and administering a development plan. The Planning Ministry is at a disadvantage in that its powers of patronage are less than those of other ministries.

For the Second Plan had as its first principle the need to "maintain the religious and moral values of Islam."

A ministerial committee meeting last year studying the strategy of the Third Plan outlined as the top two priorities these selfsame aims, adding that the role of the sharia (holy law) should be strengthened and that that defence of religion, and internal and stability of the Kingdom should be assured.

Furthermore, the elaboration

of the Third Plan came before the incidents in Mecca. From the middle of 1979, 14 of the top policy and administrative staff of the key ministries met in Mecca to draw up strategies and goals. A year later, the Council of Ministers established the spending target. The expenditure ceiling was originally set at \$13.6 bn riyals (\$249.7bn) (allowing for an inflation rate of 7 per cent a year). Sheikh Mohammed Aba al-Khail, the Finance Minister, has since said that this would be in excess of 900 bn riyals (\$270bn).

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● To develop productive industries, notably the industrial zones of Yanbu and Jubail.

● To improve the quality of life in the smaller and more distant towns and villages.

● To develop the Kingdom's manpower resources by concentration on education and vocational training.

But he adds: "As the Second Development Plan was about 80 per cent infrastructure, we are shifting over whatever projects we did not complete (in fact, worth some 200bn riyals (\$60bn)) but there will be a reduction in the rate, but not the volume in investment in infrastructure."

Sheikh Hisham Nazer has also emphasised that in the plan there will be an increase in the participation of the private sector. This would involve in particular the Saudi Industrial Development Fund (SIDF) and the Real Estate Development Fund (REDF).

The Planning Minister was concerned that a balance should be sought between encouraging the private sector to involve itself in more nationally oriented rather than profit-motivated projects and providing easy credits. Subsidies should be reduced, he says. On food alone in 1978-79 they amounted to 1bn riyals (\$300m) for a Saudi population which planners put optimistically and tactfully at the outside at between 6m and 7m out of 9m.

An important additional restriction on private sector operations was, according to this survey, the question of manpower. The Planning Minister emphasised this as being crucial to future calculations. Indeed, he cited this and the question of inflation levels as being the two main reasons for his inability to be precise about the costs of the next development plan.

Even at the last minute stage, calculations were still being made to decide whether the inflation factor for expenditure should range between 7 per cent — the best estimates for inflation based on domestic factors — and 18 per cent, roughly that of the U.S., and therefore affecting imports.

The Saudi Government is con-

CONTINUED ON NEXT PAGE



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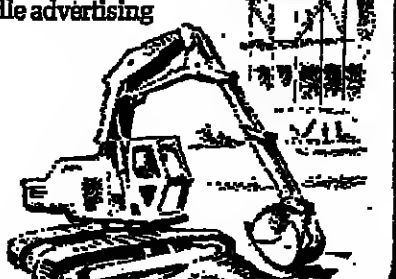
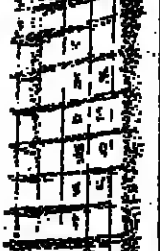
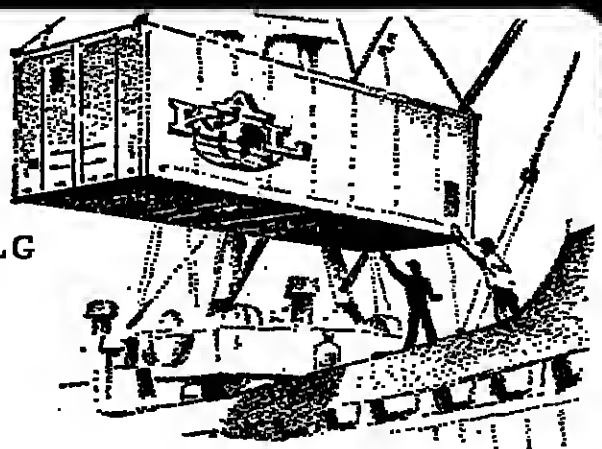
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مركز الأعمال

Important changes ahead

SAUDI ARABIA has had less need of banks than most countries. Many young Saudis enjoy the status of a big desk and the ritual hospitalities of office life. But few have any real interest in banking. Many, if not most, of their fathers still regard Islam as a bar to the payment of interest on cash time deposits—and as an important influence on the payment of interest under any circumstances.

The money-changers of the souq still remain the preferred agency for many Saudis in their day-to-day financial affairs. Twenty-four-hour transfers of money from east to west of the kingdom are still far better left to the fabled devices of the Al-Rajha Company for Currency Exchange and Commerce than to the mercies of any bank.

Even the kingdom's business men have had limited uses for a Saudi banking sector. A merchant community, swollen with surplus cash and threatened with extended families, has been largely self-financing. Medium-term funds have been available from the six specialised credit institutions set up by the Government for the weaning of a modern industrial economy. And, for any shortfall, the specialised international bankers of Bahrain have been eagerly at hand.

But this indifference to banking is changing. The climate

has changed because illiquidity in the royal interbank market has choked the efforts of many non-Saudi banks to compete in Saudi Arabia. The structure has changed because of the Saudi Government's own desire to replace foreign banks with Saudi institutions.

The combined effect, in some ways ironic, is that the domestic menu of Western banking techniques grows longer every month. Dependence on the meals-on-wheels services of Bahrain's Off-Shore Banking Units has been falling accordingly.

Bridging loans

In the past, the substantial profits made by some of the commercial banks in Saudi Arabia have had a relatively narrow base. Most important have been bridging loans to finance contractors' expenditure and importers' costs in advance of the receipt of government payments and sales revenues, respectively.

In the latest SAMA Annual Report, for the year ending May, 1979, the reported allocation of commercial bank credit shows building and construction taking 21.9 per cent (against 25.6 per cent in 1978) and commerce taking 33.9 per cent (against 34.4 per cent in 1978).

—NO 19—8/84

To this business must be

added a limited amount of retail banking and, much more important, the provision of trade financing (through letters of credit) and of contractual guarantees (through bid, performance and advance payment bonds). The National Commercial Bank, which easily dominates the whole sector, shows total footings of SR 28bn in its latest accounts. This rises to SR 44bn if all contingent liabilities are included and the same pattern is evident in other banks' statements.

But these activities in themselves have accounted for almost all of the domestic banking in Saudi Arabia. The limited number of banks in the kingdom, the absence of interest rate regulations, the lack of a domestic capital market and the slow progress towards any investment banking activity—relying, that is, on management skills rather than balance sheet muscle—have set Saudi banking apart from developments in Kuwait, Bahrain and the UAE.

Nowhere is the contrast more interesting than in respect of interest rates. In the Gulf, bank rates are regulated quite arbitrarily by the Governments. With international rates much higher, the arbitrage opportunities have naturally encouraged an exodus of capital.

The Saudi Minister of Finance, Sheikh Mohammad Aba

BANKING

DUNCAN CAMBELL-SMITH

Al-Khail, has acknowledged many times the problems posed by high international rates, drawing Saudi capital overseas. He has consistently held that no short-term arbitrary solution is available—and that the longer term remedy must lie with the marketplace.

This may be easier for him to say than for some of his counterparts in the Gulf. Saudi Arabia has powerful social forces mitigating the sharper effects of the free market.

More important, the Saudi Government has a huge programme of infrastructural expenditure. This is the source of the money supply.

By regulating the expenditure, the Government has controlled the growth of the money supply impressively: it was up only 14.5 per cent in fiscal 1979, against 43.6 per cent in 1978. But having no Government debt market, the Saudis cannot take money out of the economy at will. Capital outflows perform this function. Without them, inflation would be impossible to restrain. With them, money can

be "taken out" simply by not putting any 10, relying on the outflow to continue.

Nevertheless, concern over capital outflows has on occasions been evident in Saudi Arabia as in the Gulf. But the Saudis have continued to show a markedly greater trust than some of their Gulf neighbours in financial markets—and in their ability to use them for their own ends. The trust shows itself in the willingness to let borrowing rates rise in response to higher credit demand.

The commercial banks' claims on the private sector were up 75.9 per cent in the year to May 1979 and demand has continued high since then. It is not possible to quantify how much of this demand is accounted for by arbitrage speculation; but the latest SAMA Report does show residents' foreign currency deposits rising rapidly.

The ability to use the markets' predictable exchange rate between the riyal and the dollar.

In this, SAMA was motivated more by its known desire to discourage international riyal speculation than by any urge to complicate the dealings of the arbitrageurs. Its action can hardly be described as a regulation of the market since the latter is effectively delineated by SAMA anyway. It was really a caution that no small participants in any market should take for granted the actions of a dominating principal participant.

By March this year, some devaluation of the riyal was widely expected. Given a stronger dollar, this would have been consistent with SAMA's earlier revaluations of the riyal as the dollar had grown weaker. But SAMA jumped the other way.

Moving the riyal away from SR 3.35 to \$1, SAMA made it dearer (at SR 3.34 to \$1) instead of cheaper (at SR 3.38 to \$1 as was expected). Caught short of riyals, the market's dealers, particularly in Bahrain, suffered sizable losses in closing forward contracts.

Future moves are not predictable, either in terms of the dollar or of the SDR—which



The twin towers in Riyadh which house the Saudi Arabian Monetary Agency, the country's central bank and investment authority

used to be the yardstick—and fewer positions will be left.

Unfortunately, trusting to the market is less straightforward in the area of interest rates. To begin with, their upward movement has been leavened by the social and religious pressures of a community very different from the West. The result has been a three tier prime rate.

For the best customers, rates vary from 7 1/2 per cent or less to about 9 per cent on long-standing facilities. For additional lines, rates are 12-14 per cent. And for new Saudi customers and for non-Saudis, loan rates reflect the 17-18 per cent which now prevails in the interbank market.

Such high rates as these imply a compromise with traditional Saudi society which is bound to cause some discomfort. The problem is compounded by the Government's actions to restrain inflation and—what may amount to the same thing—the failure of Government ministries to meet contract payment dates.

The present sharp illiquidity of the banking market owes much to the absence of contract payments since early February and some relief is expected with the arrival of the new financial year, next month.

Lion's share

The "Saudi-isation" of the kingdom's banks—six down with four to go—is sure to heighten the debate over rate levels. National Commercial Bank and Riyad Bank, the

other original Saudi bank, have until now enjoyed the lion's share of those domestic deposits whose owners seek no interest (but perhaps accept a small commission of 2-3 per cent). With perhaps 75-80 per cent of their funds arising from this source—they have virtually no interbank borrowings—they have been protected from the sharper effects of higher rates.

The former British, French, Dutch, American (Citibank), due to give way next month to the Saudi-American Bank, Egyptian and Jordanian banks are now allowed to have branches. They are keen to attract a greater share of the cheap deposits.

NCB and Riyad Bank have responded by expanding their regional teams, often with expatriate staff. The new joint-stock banks (with 60 per cent Saudi shareholdings for the most part) are similarly expanding. In both cases, the emphasis has fallen on the corporate finance departments.

These are the developments which portend a major growth in the banking sector in Saudi Arabia. It is an evolution which will be encouraged by the needs of the expanding hydrocarbons industry and perhaps the investment activities of institutions such as the Arab Petroleum Investment Corporation and overseas banks, including Saudi International Bank based in London, anxious to build their investment banking income in the kingdom.

But the coincidence of these changes with the unsettling

effect of high interest rates will demand that no-one forget the social tensions which they cause. An industry for which the country yesterday had little need, banking in Saudi Arabia looks set to become a good deal more conspicuous, just by importing people and material from abroad.

Dr. Gosaibi went on: "The fifth of our development illusions pertains to the erroneous belief that at present and in the future we can dispense with a basic human function, namely labour... the decline of the work initiative is now getting to be a widespread phenomenon. It is being replaced by inclinations towards luxury and the pursuit of easy materialistic benefits.... This negative outlook to work has developed into the abandonment of private initiative and reliance instead on the state."

Finally, he said that another danger on the road to development to be avoided was "the notion that happiness can be obtained through wealth, authority and fame."

He went on: "Once I had the belief that our desires would ever outstrip our wealth. I was convinced that our wealth was the gateway to Utopia. I had not discovered the great peril embedded in the materialistic outlook, nor the harm of the spiritual void."

This sums up the spiritual and psychological conflict at the heart of Saudi Arabia's development plans.

Expenditure

CONTINUED FROM PREVIOUS PAGE

ident that it can lessen its dependence on foreign manpower, Sheikh Hosham Nazer was vehement that foreign labour amounted to only just over 1m, but this is half the size of most estimates, particularly when compared with a Saudi workforce of about 1.5m.

According to the official argument, a gradual reduction in construction and greater emphasis on management and maintenance will reduce the demand for foreign labour. This will be paralleled by the development of a larger indigenous workforce, composed both of graduates and of those studying at vocational and technical schools.

It was an indication of the extent to which the Government has been preoccupied by the question of employment that earlier this year it decreed that

persons under 35 would be banned from holding taxi driving licences. For the taxi-driving profession was both attracting people entering from other professions and clearly affecting, for example, the civil service, from which moonlighting during office hours was prevalent.

But more important is the question of the employment of women. This was undoubtedly a controversial issue in the compilation of the plan. Sheikh Hosham Nazer described it as "one of the liveliest debates taking place" and said that their right to work—provided it did not mean mixing with men—had been accepted by the ulama or religious leaders.

By the end of the Third Plan, he reckoned there would be about 40,000 women graduates, not necessarily wanting to enter

the areas already earmarked as uncontroversial employment, such as education, medicine and the social services.

But the fact remains that most people regard as remote the chances of Saudi Arabia being able to provide sufficient local work force for such enterprises as the vast industrial zones planned at Jubail and Yanbu and of being able to interest women, whose academic records are often higher than those of men, in being telephoneists, typists, or in postal work (which the Planning Minister identified) or even in extending the operations of a wholly-female banking system.

Saudi Arabia and its officials and advisers are not sheer plan-worshippers operating under the belief that to have enshrined priorities and allocations almost tantamount to

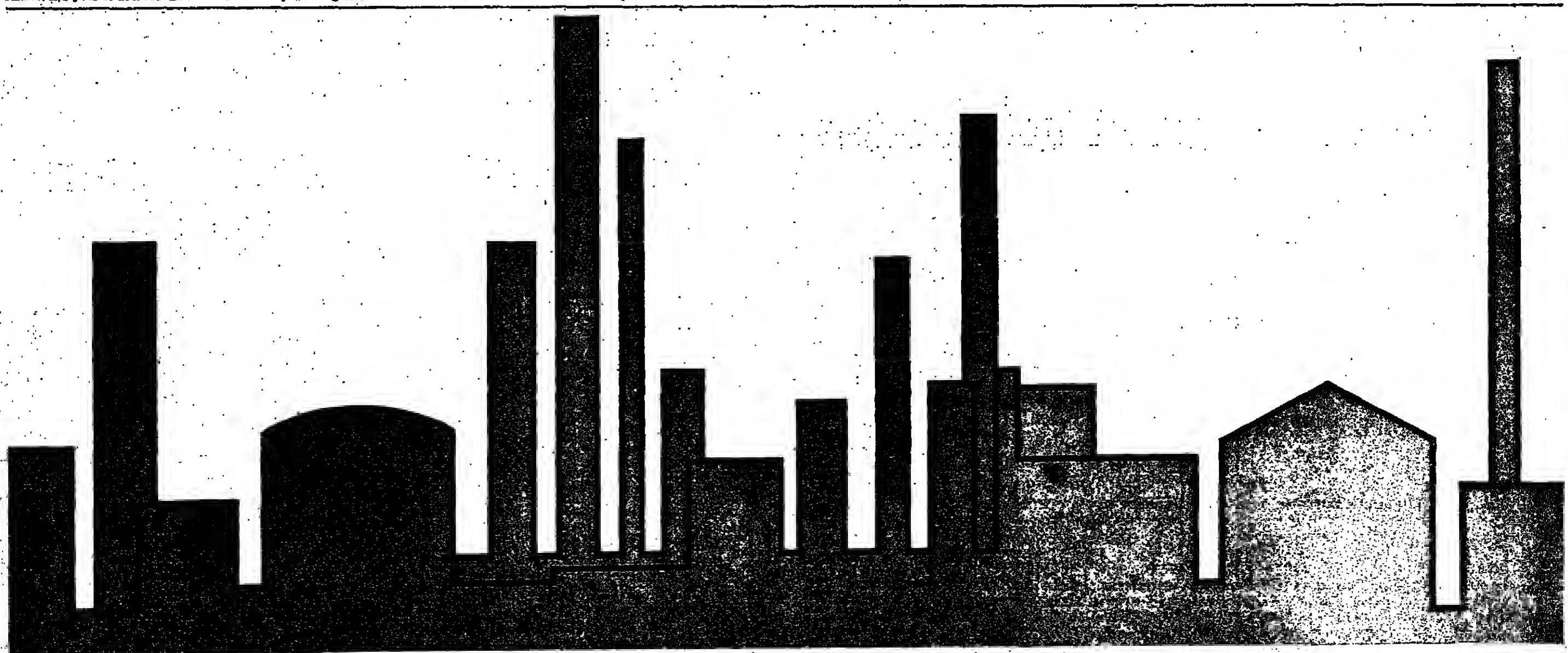
having achieved them, even if financial resources are enormous. Dr. Ghazi al-Gosaibi the Minister of Industry and Electricity in a lecture to King Abdel-Aziz University in Jeddah at the beginning of March had six basic truths for those of his generation who had thought that "wealth was the gateway to Utopia."

First, he said it was an illusion to believe that the Kingdom had unlimited resources.

Second, he said, that money could not provide all the answers. It would be an illusion to "believe that any problem could be resolved by throwing a bundle of banknotes at it."

Third, problems could not be solved just by setting up another body—a symptom of the "organisational delusion."

Fourth, was the belief that all problems could be solved



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عبدالله الحمد الزامل
مجموعته شركات

SAUDI ARABIA VIII

Income may reach \$80bn this year

THE PRIORITIES and circumstances of Saudi Arabia's oil industry have altered considerably in the past few years. As recently as two years ago, the Government appeared to be planning to raise production to at least 14m barrels/day, and the U.S. was pushing for even higher levels.

Today installed capacity is 12m b/d, and production levels could be sustained at about 1m barrels less. But such have been the changes in prices and the politics of oil that to most Saudi officials the current production level of 9.5m b/d, 1m above the ceiling the government set at the beginning of 1978, seems too high, although this sets them at odds with the Arabian American Oil Company (Aramco), the producer of 97.1 per cent of Saudi Arabia's oil in 1979.

First, oil prices have risen so stupendously (for Arabian light from \$12.7038 barrel at December 1978 to \$26 today), that it is becoming both financially embarrassing and uneconomic to continue to produce at current levels. For Saudi Arabia the issue of conservation is less pressing than elsewhere, for its current output is its assumed present reserves would last for 60 years. Nevertheless income has risen enormously from \$37.6bn in 1978, to about \$50bn last, and according to the Saudi Arabian Monetary Agency (SAMA), it could be as high as \$80bn on the basis of average production of about 9m b/d this year. One estimate has put the balance of payments surplus this year at \$35bn. SAMA admits openly that the placement of surpluses is becoming increasingly difficult. Addressing the European Management Forum in Davos in February, Sheikh Ahmed Zaki Yamani, the Oil Minister, made the point, "Alternative investments for surplus revenues are needed. Saudi Arabia produces and exports far more than it needs in regard to its financial requirements, and clearly leaving oil in the ground would at present be its best investment for its future." Or at least, "the time will come when we will not renew contracts unless we have an agreement or technology transfer."

Sheikh Yamani went on: "The sad situation that now exists is that every produced barrel of oil surplus to Saudi Arabia's financial needs is converted into dollar investments in existing money markets, where inflation sees to it that in real terms only negative returns are earned." In an interview, he reckoned that Saudi Arabia would require only production of 5m b/d "to live comfortably with all our commitments."

Secondly, Saudi influence within OPEC has waned. The

OIL

ANTHONY McDERMOTT

times have gone when Saudi influence on prices was ultimately paramount. There was no clearer example of this than the announcement earlier this year that the price of the reference Arabian light crude would be raised by \$2 to \$26 a barrel, backdated to January 1. The intention was to bring some pressure on other producers towards prices, one of the main planks of Saudi policy.

Unfortunately the effect was just the opposite, with other Gulf countries, and African producers all imposing further surcharges on their oil prices. On production levels, Saudi Arabia announced in March that 9.5m b/d would be sustained at least for the second quarter of this year, after a considerable degree of wavering and self-doubt. Sheikh Yamani, who has been highly critical of consuming countries, stating both strategic and consumer oil surpluses plus his hope of reunification of prices on the absorption of crude oil surpluses reaching its limits. By the summer, he would hope, the oil producing countries will "have a good chance to sit down and reach a unified prices system."

Third factor

An important third factor is international politics. The events in Iran—reducing Iranian oil production by two thirds to about 2m b/d—had the overthrow of the Shah have indicated how a society can be disrupted by overrapid economic development, and an apparently well-established ruling class swept away. The Soviet Union's invasion of Afghanistan plus the likelihood that later this decade, Russia will be seriously in the market for Middle East oil, have reaffirmed some of Saudi Arabia's worst fears about Communist intentions.

The U.S.-engineered peace treaty between Egypt and Israel has created further worries. The Kingdom is fully aware that its oil is potentially the most powerful weapon for bringing pressure on the U.S. to obtain a fair deal for the Palestinians. Saudi Arabia wavers between trying to separate oil from politics and from making the explicit threats, which it feels are its due, having in part kept oil production at 9.5m b/d to offset the fall in Iranian production.

As Sheikh Yamani said at Davos: "We do not believe the Camp David resolutions can provide any solution to the Arab-

Israeli conflict. Only the application of the UN resolutions giving a homeland back to the Palestinians will resolve the situation. It can be assumed that the West will pay a heavy price if the conflict is not resolved. The oil weapon of course represents one way this might happen." While Saudi Arabia would be extremely hesitant to use the oil weapon for fear of what it might do to Western economies, the political dilemmas which it has been trying to avoid is a confrontation in which it had to choose openly between Arab and western interests. Already in that context it feels awkward at being aligned with the "immoderate" Arab states hostile to Camp David.

Saudi Arabia's oil strength may be judged from the fact that its reserves expand faster than they are being depleted. Aramco, in which Texaco, Shell, Mobil and Exxon still have a 40 per cent stake, last year produced 9.25m b/d compared with 8.06m b/d in 1978 and the previous peak in 1977 of 9.02m b/d. Saudi Arabia's total production, when its share from the neutral zone with Kuwait, through the Arabian Oil Co. of Japan (197,600 b/d), and the Getty Oil Co. (280,900 b/d) is added, reached 9.53m b/d. Aramco put proved and probable reserves in 1978 at 113.3bn and 177.8bn barrels, and, as a result of new discoveries, both are now up by about 100m barrels.

In 1978, three new oil fields—Jalsid sod War'ah onshore in the northern part of the large retained area No. 1, and Harqus offshore in the north—were discovered. Last year another five fields were found, four onshore and one offshore, bringing the total number found to 47. Of these 15 are in operation and linked to the pipelines network. The largest fields are Ghawar, on shore (1978 reserves estimated at 61bn barrels, Safaniya (the largest offshore field in the world, 13.5bn barrels), and Abqaiq, onshore (6.5bn barrels).

But it is deliberate Aramco policy, at the behest of the Saudi Government, that exploration should continue. As in 1978, there were six seismic teams (including a double team) operating. While experts are convinced that no finds on the scale of the giants will be made, they are confident that in Aramco's six retained areas all in the east of the Kingdom, Saudi Arabia's reserves can continue to expand through the finer delineation

of existing fields and the discovery of small fields. In 1978, a total of 120 wells was completed onshore and offshore for all purposes, and this number was increased considerably last year.

To maintain production levels, Aramco for more than a quarter of a century has been injecting gas to keep the pressure of reservoirs up. Since the early 1970s Aramco had been using salt water from prehistoric reservoirs for injection in the Ghawar field. In June last year, the first stage of the largest seawater treatment plant in the world, was opened at Ras-Qurayyah. At present 4.5m barrels/day of treated seawater is now being pumped into the north Uthmaniyah area of Ghawar. By 1982, with the completion of five more units, a further 3.6m b/d will be being injected into the Ain Dar and Sheddum sectors of north Ghawar. Costs so far for this project have amounted to \$750m. In addition, Aramco has been operating facilities to remove water and salt produced in association with oil in maturing fields. In 1978, this capacity, used for north Ghawar and Abqaiq, totalled 475,000 b/d.

The order in the summer from IHI of Japan for four new desalting plants, will result by 1981 in an additional 1.3m b/d of crude being made available from wells in north Ghawar, shut in because of salt.

For some time, Aramco has

been operating on the assumption that it has been taken over completely by the Government. In fact mention of the intention to take over Aramco was first made in 1974. Talks began four years later and general terms arranged back-dated to January 1, 1976. Compensation has been settled, and ultimately it would be taken over by Petromin, which would become a National Oil Corporation. And yet, although Sheikh Yamani has frequently spoken and written of the formal takeover occurring shortly, it remains still a 60:40 ownership. It may appear anomalous that the largest OPEC producer is still not theoretically master of its own house. But it appears not to matter, as Aramco, as its officials concede, operate in terms of production and orders as if the takeover had occurred and as if it was a service company. Cynics add the footnote that perhaps there is an added incentive in the four companies operating at full stretch through still having a 40 per cent participation rather than a completely new relationship. It is suggested, too, that there may be some dissatisfaction with the agreed production fee slowed per barrel, and the extent to which it covers the investment for the development of wells and further exploration. In addition, although it tends to be underplayed, Aramco's entitlements which related to levels of liftings are under dispute.



Sheikh Ahmed Zaki Yamani, Saudi Arabia's Oil Minister, at an OPEC meeting. Sheikh Yamani has consistently pressed for moderation in the cartel's pricing policy.

Expenditure on a huge scale

THE PACE at which the enormous natural gas-gathering and processing scheme in the Eastern Province is proceeding is a fine indicator of the degree of commitment of both the Saudi Government and the Arabian American Oil Company (Aramco) to this project.

Its history is now well-known. Saudi Arabia started in 1974 to investigate the feasibility of exploiting associated gas reserves. The original cost estimate by Texas Eastern Transmission Co. of Houston was \$5bn. In February 1975, Aramco was assigned by the Government the task of designing, constructing and operating this system. Since then costs have rocketed to \$10bn at the end of 1975, and \$16bn a year later. Currently costs could exceed \$20bn, making it one of the largest contracts ever awarded.

Three main factors account for this escalation in costs. First, in the initial planning stages, detailed costing had not been fully done so that costs soon moved up swiftly. Second, inflation inevitably took its toll and was exacerbated by the project being pushed through at a time when Saudi Arabia's infrastructure was severely congested. Finally, the decision to extend the scheme to include a gas pipeline between Jubail on the Gulf and Yanbu on the Red Sea also increased costs.

The Government seems unperturbed by the prospects of this massive expenditure. Furthermore, once the premise is accepted that Aramco's oil production should be in the region of 9.5m barrels/day then logically the development of gas-gathering system of these proportions and thereafter related heavy industry follows.

With the exception of three small natural gas fields, North and South Kidan, and Suhul, in Aramco's Retained Area No. 5 in the Rub' el-Khali Empty Quarter, Saudi Arabia's gas is produced in association with crude oil. Four-fifths of this gas is flared off. Aramco reckoned at the end of 1978 proved and probable gas reserves to be 66,715bn cu. ft. and 112,912bn cu. ft. respectively. Thus gathering gas, and the average rate is 600 cu. ft./day produced with each barrel of crude oil lifted, will reduce a waste of resources. Furthermore it will provide cheap feedstock for the country's ambitious industrial strategy based on the development of the petrochemical and metallurgical projects in the Jubail and Yanbu zones. This, it is hoped, will strengthen the Kingdom's efforts to diversify its economy and also provide substantial income in addition to that earned from crude oil sales.

Aramco already has a gas

gathering system in operation which, according to its 1978 annual report, consists of 25 existing gas/oil separation plants (GOSPs). Work is also proceeding on additions to these GOSPs, whose numbers have since risen with the commissioning of new plants. The existing Aramco system is used partly for re-injection of gas back into oilfields to keep up reservoir pressures, partly for some locally used fuel, and partly for the Saudi Cement Company plant at Hofuf.

In addition, the new success-

ful Saudi Arabia Fertiliser Company (SAFCO) draws 43m cu. ft./d of methane from GOSP No. 3 at Abqaiq for the production of mainly urea, but also ammonia, sulphur and sulphuric acid. (Incidentally, SAFCO pays only pipeline costs for its feedstock.) Other gas is gathered at Abqaiq for pumping after separation into natural gas liquids (NGL) to the fractionation and treating plant at Ras Taoura.

GAS

ANTHONY McDERMOTT

Each module will be independently capable of processing 375 m cu. ft./d. to give Sheddum an overall capacity of 1.5m cfd.

According to Aramco, the Sheddum plant's daily product yield will be approximately 700m cu. ft. of sweet gas, 160,000 b of recovered NGL (propane, butane and natural gasoline), 780m cu. ft. of ethane and 1,600 tons of sulphur.

It is supplied through gathering lines from 11 GOSPs in the Sheddum and Ain Dar areas of the Ghawar field.

The third element, the NGL fractionation plant at Ju'aymah, close to Ras Tanura, began start up procedures in January with an initial flow of 25,000 b/d feedstock from the Berri gas plant. Start up operations were brought to an end last month with an initial flow of between 40,000 and 50,000 b/d. The plant will reach its full capacity of some 300,000 b/d of ethane plus NGL when the four Sheddum modules become operational.

The Ju'aymah complex, which was designed as the main fractionation and export centre for NGL for the Eastern Province system, consists, beside the fractionation plant, of an onshore terminal with refrigerated storage for up to 2.4m barrels of propane, and up to 1.8m barrels of butane, and offshore liquid petroleum gas (LPG) (propane and butane together), loading facilities that are connected to the onshore terminal by a six-mile long trestle because of the shallowness of the waters of Ju'aymah.

The offshore loading facilities were expected to be completed by early May, at which time the first propane and butane shipments will be made.

The fourth component of the

gas-gathering system is at Uthmaniyah. It too could be completed ahead of schedule, towards the end of next year. It is to have the capacity of converting 1.4 cfd of associated gas into 325 m cu. ft. of methane and 305,000 b/d of NGL.

The final plant is to be situated in Yanbu, some 730 miles away from the oilfields in the Eastern Province. This is to be linked by two pipelines one for oil (Petroline) and the other for gas. Under the supervision of Aramco, Technip Arabia, a joint venture of Technip of France and Argentinia, and Abdul-Rahman Turki, Corporation of Saudi Arabia and handling the gasline. Costing \$50m, the 26 in-30 in gasline is expected to be operational by January next year. Its first task will be to fuel the 11 pumping stations of the accompanying Petroline.

The initial capacity of 48 in Petroline is to be 1.85m b/d of crude oil, rising by 1982 to 2.45m b/d. Both pipelines are under the control of Petromin, the state oil and gas organisation, and the contract for design and construction for Petroline was won by Mobil.

By 1983, it is hoped that the gasline will be supplying the Yanbu fractionation plant with 270,000 b/d of liquid gas products. The ethane will be used to feedstock of the local petrochemical complex.

In broad terms this whole project, whose separate parts are already beginning to interlock, is expected to recover 1.9bn cu. ft. of methane and 260m cu. ft. of ethane. The former will be used inside the Kingdom for desalination and power. For one of Aramco's additional original responsibilities was the expansion and integration of the electricity grid for the whole Eastern Province. This subsector of the overall development of the area—managed by the Saudi Consolidated Electric Company (SCECO)—is discussed elsewhere in this supplement.

The NGL, to be broken down

into propane, butane and natural gasoline, is for export. Raising the associated gas will also leave Saudi Arabia with about 3,000 tonnes/day of sulphur for export. The system is already enormous—it will add 10 per cent to the world's capacity for NGL—and make the Kingdom the world's chief NGL exporter for many years—and it could be even further expanded. It has been estimated that offshore oil fields producing associated gas—this would mainly be Safaniya—could add another 800m cu. ft. as was originally conceived in the original plans. Whether the gas-gathering scheme will be a success or failure will depend on two chief factors.

The first is the question whether there could be a surplus of feedstock for the industrial projects in the event of delays in their construction. The second depends on the ultimate viability of these projects and whether there will be a market for Saudi Arabia's NGL exports. At this stage, it does not look as though those projects will be able to plead as an excuse the establishment of projects to provide cheap feedstock.

Predictably, the Saudi government remains optimistic. Dr. Abdel-Hadi Taher, the Governor of Petromin, was already claiming last October, that it had sold, at least in principle in the form of letters of intent, all its available NGL up to the mid-1980s. It will consist roughly of 40 per cent propane, 30 per cent butane, and 30 per cent natural gasoline. And earlier this month, Mitsubishi Corp., Mitsui and Co., C.Itoh and Nippon Oil signed the first direct contracts for NGL and LPG, reportedly with each company buying 250,000 tonnes of each product. Dr. Taher told the influential, Nicosia-based, Middle East Economic Survey, that the prospects for gas liquids were looking very healthy indeed. "Earlier we had projected a surplus of NGL/LPG in the mid-1980s," he said. "But now we think the market will be more or less in a state of equilibrium at the time."

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DALLAH ESTABLISHMENT

Information for the Eighties

I. MAINTENANCE & OPERATION ACTIVITIES

1. Air Defence Facilities
2. Government Administration Complexes
3. Government Border Centres
4. Government Complexes Training Facilities
5. Hajj (Pilgrimage) Air Terminal Facilities
6. Traffic Lights, Controllers and Systems in all cities of the Kingdom

II. ELECTRONIC, ELECTRICAL AND MECHANICAL ACTIVITIES

1. Installation and commissioning of turnkey facilities involving electronic, electrical and mechanical facilities and installations like Weather Surveillance Radar, Radar, Runway Visual Range Systems, Transmitters, Automatic Stations, etc.
2. Installation and expansion of permanent and interim electricity networks for Government Centres and Complex Facilities.
3. Power Generation Plant and Stations.

III. CONTRACTING ACTIVITIES

1. Establishment and operation of four modern driver Training Schools in the Kingdom.
2. Road and Civil Constructions.

IV. COMMERCIAL ACTIVITIES

- A. Representation of leading international concerns and procurement and commissioning of Electronic Equipment Systems and complete Turnkey Projects in the fields of:
 1. Traffic and Instrumentation.
 2. Meteorology and Electronics; Radar, Equipment and Turnkey Systems, Navigational Aids, Avionics, Satellite Systems and Weather Stations.
 3. Air Traffic Control Equipment.
 4. Instrument Landing Systems.
 5. Telecommunications:
 - a. Telecommunication Operations and Systems
 - b. Public Telecommunications Systems
 - c. Private Communication Systems
 - d. Microwave Systems
 6. TV, Supply and Marketing of Videotapes.
 7. Representation of the American company Doron for the production of simulator equipment and electronic teaching aids for driver instruction, awareness and traffic safety.
 8. Representation of the Norwegian company Kongsberg for the gas turbine generators.
- B. Representation of leading Arab TV organisations.
- C. Production and distribution of TV Programmes and Series.
- D. Light and Heavy Mobile Workshops for various uses.

V. PREVIOUS ACTIVITIES UNDERTAKEN BY THE ESTABLISHMENT

1. Distribution of surface mail throughout the Kingdom.
2. Unloading of cargo from ships by helicopters.

VI. AFFILIATED AND ASSOCIATED COMPANIES AND PARTNERSHIPS

1. DALLAH AVCO TRANS ARABIAN COUNTRIES COMPANY LTD. (DATACC)

Undertakes the maintenance and operation of vast civil, mechanical and electrical facilities in the Kingdom of Saudi Arabia and the other Arab countries. DATACC is currently implementing large projects in this field, some of which are:

- A. A five-year contract concluded with the Civil Aviation Department for the maintenance and operation of the civil, electrical and mechanical facilities, installations and terminal buildings and for the implementation of capital improvement programmes of (14) Civil Airports in the Kingdom.
- B. A five-year contract with the Ministry of Defence and Aviation for the maintenance and operation of the civil, electrical and mechanical facilities and installations and the implementation of capital improvement programmes for five Royal Saudi Air Force bases throughout the Kingdom.
- C. Various other maintenance and service contracts with Government Ministries, Agencies and Aramco.

2. THE MEDICAL CENTER COMPANY LTD. (MED-CENTER)

Specialises in the supply, installation and maintenance of modern electro-medical equipment with the co-operation of Philips and Siemens Companies particularly in the field of X-ray equipment. The activities of the Med-Center Co. cover hospital furniture, in-patient and out-patient clinics and turnkey hospitals and mobile hospitals.

3. THE ARAB MEDIA COMPANY (ARAMED)

Specialises in Public Media Services and the representation of leading Arab TV organisations and the production and distribution of TV Programmes and Series.

4. THE SAUDI PREFAB & PRECAST HOUSING CO. LTD. (SAPRECO)

Specialises in manufacturing prefabricated and precast housing units of various models.

5. DALLAH INDUSTRIES COMPANY LTD.

Undertakes the study, survey and implementation of medium and small scale industrial projects in the Kingdom of Saudi Arabia.

6. THE CONCRETE WORKS COMPANY

Specialises in the production of concrete and block elements for the Civil Construction Industry.

7. THE SAUDI AIR-CONDITIONING COMPANY

Specialises in the representation of leading International manufacturing concerns in the field of Air Conditioning Equipment. It also undertakes the design, supply and installations of Air Conditioning Systems for miscellaneous installations.

8. ARMARTEC COMPANY LTD.

Specialises in Rendering Services, Research and Technology activities related to the Environment.

9. THE SAUDI MARKETING AND TRADING COMPANY (SUMATCO)

Specialises in commercial activities with particular emphasis on the supply and marketing of Chemicals and Medicines.

10. Dallah Establishment is also involved in the activities of several leading concerns like Tihama Advertising Agency, Okaz Printing concern, Okas Publishing concern, The Saudi Arabian Hotel and Tourism Company, among others.

11. SAUDI ELECTRO MECHANICAL COMPANY (SAEMCO)

For power stations installation and maintenance and electrical network installation.

12. TRANS ARABIA SUPPLY COMPANY (TASCO)

Supply of material, equipment and services throughout the Kingdom.

13. NATIONAL EMPLOYMENT SAUDI COMPANY (NESCO)

Supply of manpower throughout the Kingdom.

VII STAFF

The staff of Dallah Establishment and some of its affiliates amounts to about 4,000 employees comprising a large number of engineers and specialists in the various fields of civil and road construction, sanitation, power generation, air-conditioning and mechanical, electrical and electronic installation and maintenance activities. The staff also comprises about 1,500 specialised technicians and assistants to undertake the arduous technical responsibilities of maintenance and operation activities and the other concerns of the Establishment. The administrative staff comprises Top Management, Executives, Directors, Accountants, Translators and Study and Analysis Personnel, the remainder are Skilled Labour, Semi-skilled Labour, Ordinary Labour, Drivers, Watchmen, etc.

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SAUDI ARABIA X

Life becoming easier as oil revenue rises

SHEIKH Abdullah bin Rimal marshals a hundred black tents in the country about Jawf, on the northern margin of the Nejd desert.

Compared to the townsmen, his people are poor, and the rains have not been good.

Already the young men are away 11 months of the year, returning at the Ramadan holiday to shower their families with "townee" cash.

Sheikh Abdullah hadly needs land, money and building blocks for the crude concrete boxes that are the first taste of settled life for so many beduin in Saudi Arabia.

An old man, Sheikh Abdullah approaches first the traditional sources of patronage. The Amir of Jawf grants him some land, a strip of desert some way from the town, waterless, literally without value until five years ago. He flies to Riyadh, taking his seat on the Boeing 737 without curiosity—and for the price of an English commuter rail ticket.

At the tower on Riyadh's Airport Street, which houses the Government's Real Estate Development Fund, he mortgages the Amir's land for a loan to cover the cost of building his village.

At the offices of the Saudi Industrial Development Fund upstairs, he proposes a loan to cover half the cost of a concrete block plant; he does not trust operators in Buraidah and Dammam. The loan will carry a nominal commission, but he can hope to amortize the plant by supplying demand in Jawf.

Life is becoming easier, in purely material terms, for all Saudis.

It would be surprising if this were not so, given the rising level of oil revenue since 1975 and a Saudi population of only 5m, inured, until recently, to a struggle for subsistence.

Per capita income is between \$10,000 and \$15,000, up to 50 times that of neighbouring North Yemen.

Equally, the Saudi Government has not seen the need to recoup the enormous and inflated cost of providing Saudis with the necessities of comfortable life.

Electricity is charged at a rate of U.S. 1 cent per kilowatt hour—all the companies are subsidised—and few Saudis in the towns cannot afford to waste power in extravagant air-conditioning.

Medical care and secondary education, where they can be provided, are free; university

students receive generous stipends.

To protect the public from inflation, the Government has subsidised basic foods and household goods to the tune of some \$5bn a year in 1979. That year, the original State budget proposed a cut in subsidies as an effort away from consumption spending; a public outcry ensured the vote was restored.

The throne, and individual members of the Royal Family, also disburse considerable sums in rather haphazard patronage either in response to the petitions of beduin that occupy so much of the King's day or through Prince Abdullah's National Guard and Prince Sultan's armed forces.

dramatic growth in household incomes.

They are contending with a growth in the Saudi population that, for all the doubts about the 1974 and 1977 census surveys, is clearly over three per cent.

Actual poverty still exists. It occurs where desert or mountain barriers have blocked the flow of construction money, as at the decayed town of Jizan in the south-west, or where long-standing sectarian attitudes have proved hard to dislodge, as in the Shiite villages of the Eastern Province. Many immigrants, and particularly those pilgrims, who have stayed on illegally, live in appalling conditions.

SPREADING THE WEALTH

JAMES BUCHAN

Cash civil lists for members of the Royal Family are no longer given as a matter of course (in contrast to the situation of the 1950s, where about \$20,000 was being disbursed to each member). Nowadays, none of the Princes is without land.

This prosperous picture must be qualified. Although the per capita income is high, at least two-thirds of national income has until now been invested in building projects, or State industry and assets held abroad so that household incomes would be much nearer \$5,000 a head. The SIDA believes that, despite the subsidies, over 40 per cent of household spending is on food.

Pattern

Further, the first beneficiaries of the boom that followed the quadrupling of oil prices in 1973-74 were not ordinary Saudis, but the merchants, construction firms and middlemen. It appears that household incomes did not soar in a consumer boom until 1975.

Construction has slowed since 1978 and it is strongly predicted that household incomes have followed the same pattern with the same time lag. Before the disorders of last winter, the Government proposed spending plans for the next five years that were marked by a strong bias against construction and, presumably, any similar

The problems are relative, rather than absolute; all carry political dangers. First, the bulk of the wealth is gathered in Jeddah, where there is a strong commercial tradition; in the cities feeding the oil industry of the Eastern Province; in Riyadh as the home of the Royal Family and all disbursement; and, to a much lesser extent, in the military cities.

The inequalities in income are perhaps unprecedented in history. A young clerk in the civil service can earn as little as \$600 a month, while a deputy minister starts at \$2,500 but will spend more than \$1m on his main house (thanks to his business interests); a young prince with access to decision-making might not be content with \$240,000 per day as a commission from a single oil contract.

For young Saudis who do not own land, the obstacles to building up capital are formidable: these partially explain the squalid scramble for gold of the past year.

Second, many of the mechanisms installed to spread oil money have been ill-designed and either worked against their object or generated inflation. The Real Estate Development Fund had to close for nearly a year because of chaos, not only in the fund itself, but in the rural areas where demand for materials had got quite out of hand.

A grant of \$3,000 for each

fisherman to stay at his craft merely allowed "many to take a windfall and leave the industry," in the words of the Planning Ministry.

Men such as Hisham Nazer, the Planning Minister, have pointed to the third danger in the growing sense among Saudis that the State will provide all. Many in the Government feel this has undermined individual and national independence.

At one level, the major State banks for housing, industry or farming have very poor repayment records.

The Real Estate Fund has committed nearly \$13bn, representing perhaps as many as half a million dwellings. As if in despair, the fund recently decided to offer 25 per cent rebates for those who pay their instalments on time. This move is regarded by many bankers as the first step towards a general cancellation of debts.

It has been argued that these issues matter little, since oil wealth is either fortuitous or providential and is trickling down. This appears to be optimistic. Oil revenue is regarded by almost all Saudis as the English regard what they pay in taxes and how it is spent is the subject of the greatest importance to them.

It is not simply that corruption and waste are becoming political issues, but that expectations are irreversible.

The first oil taxes were the perquisite of the ruler and, even late in the 1940s (when the first budget was published), the largest spending item was for cars, drivers and gasoline to transport the Royal Family between Riyadh and the towns and camps of the west. The earliest public works, such as the Jeddah railway supply of 1946, were royal generosity, not duty.

In the course of the 1950s, the extravagance of the court all but bankrupted the kingdom.

The then Prince Faisal, as Prime Minister, devised grants of land as an alternative to civil lists that he was powerless to stop. It is ironic that this measure, designed to curb disbursement, has proved one of the major drains on revenue as the development plan of 1975 gave a compensation or building value to tracts of sand, granite, saltmarsh and even, in Jeddah, the inner coral reef.

Inevitably, the foundation of the Real Estate Fund in 1976 contributed to the speculative pressure and the immense

increase in land values is the basis of most Saudi fortunes.

A single compensation payment, made for a few acres of saltmarsh near Jubail, would buy much of the Grosvenor Estate in London. Faisal's first royal grants, now a hotchpotch of small palaces in west Riyadh, look paltry against the vast princely tracts further west, planned out for universities, an Olympic stadium and a diplomatic quarter.

Land is still at the heart of Saudi ideas of wealth. Only very few Saudis have a conception of the opportunity-cost of money and the dampening of the real-estate market since 1978 has not been followed by equivalent sales of land or reductions in rent.

Almost the first response of King Khalid after the siege at Mecca was an order to re-start grants of land; these had flagged simply because almost all land with the remotest speculative value under the Government Plan was spoken for, while new apartment blocks stood empty.

The Government has also tried to ensure that what profits

were made from the translation of oil money into building should accrue to Saudis.

For some time, retailing and, except in certain cases, real property have been forbidden to foreigners; lately, lenders for basic construction and building materials have also been confined to Saudis.

Since 1978, the rule has been that intermediaries in Government purchasing should also be majority Saudi-owned, though large commission payments, that have survived criticism, muted at home, strident abroad, have been squeezed by the greater competition since 1977.

Confidence

The effect of these policies on local inflation, and even the State's financial position, has been severe and the Finance Ministry has been tackling the excessive with increasing confidence.

For some time now, Crown Prince Fahd has been the authority for all but the most modest disbursement and this has permitted the Government to reject demands from power-

ful quarters that it would not otherwise feel ready to oppose.

A sugar refinery that was proposed by Prince Abdullah Al-Faisal and Taha and Lyle which the SIDA could not justify, even on the grounds of "strategic value," so beloved of Saudi industrialists, was not granted Government finance.

But this form of control merely increased the weight of overwork that drove the crown prince to the point of nervous exhaustion in the spring of 1979, while those of his immediate family involved in business were seen to enjoy an unfair advantage.

In the absence of other controls, the Finance Ministry has held up payments for construction and projects of dubious worth or with large transaction costs by sticking closely to the letter of its published budget.

Until the Minister's intervention, when the King ordered the backlog of construction to be cleared, and no new work began without payment of compensation, it was estimated that the City of Jeddah alone owed \$1bn.

The new Five-Year Plan rejects firmly this haphazard way of dispensing the wealth. First, it proposes a shift away from construction as a generator of private incomes. According to the SIDA, "If all projects now under way or planned proceed as scheduled, and no new projects are started by 1984-85, project spending in real terms will be no more than half this year's level of \$30bn."

The Plan offers, instead, major assistance to the private sector to generate capital, reform of loan evaluation and disbursement, help for selected regions "with growth potential" (presumably, Asir); while a more liberal banking atmosphere, even some form of stock exchange, are promised to help private capital formation.

At the heart of this new approach may lie a sense that the expectations of the public, and neither political nor social, are not socially desirable. But reality will be somewhat different as the King's decrees over land and compensation have already shown.

Doubts over stability of overseas investment

reserves stood at \$57bn, according to the governor of SAMA, Abdul Aziz Al-Quraishi.

The recovery was undermined by a continued capital flight, estimated at between \$3 and \$5bn during 1979, from a "private sector" untrammelled by exchange controls.

Curiously, it was not until the reserve position had recovered that the full effect of the spending on reserves, as reported to the IMF, was revealed.

When the International Financial Statistics for last November showed a decline of \$13bn, a journal that has consistently angered SAMA.

International Currency Review, reported that a group of a private agency, this was ludicrous and untrue, but gained some credence among bankers who had failed to understand the ex-

with the Bank of Switzerland that SAMA consult first before making deposits in Swiss francs.

The bulk of the surplus is classified as investments, apart from Treasury bills and other government bonds, this includes between \$3.5bn and \$4bn in debt, loans to Third World governments (which SAMA is not sanguine of seeing again), lending to blue-chip companies and a little equity.

While heavy spending accounted for the bulk of the fall in reserves, 1979 did see one major change in Saudi Arabia's investment policy. To fund its vast military construction programme and to pay for weapons, Saudi Arabia had maintained in Washington a revolving trust fund managed, interest-free, by the Defence Department.

Saudi Arabia had pledged in

makes a clear distinction between its soft loans and concessional deposits in the Muslim countries and Third World and the security of the U.S. banking system. Whatever the public pronouncements—and Abul Aziz Al-Quraishi, endorsed the freeze as a measure "related only to specific circumstances"—both SAMA and the most senior ministers were badly upset.

Yet SAMA, simply in its day-to-day business, was obliged to make a deposit at Wells Fargo the week of the freeze; and the vast increase in revenue since the Caracas OPEC meeting has meant that the Foreign Department is having difficulty maintaining dollar holdings below the 75 per cent ceiling.

In recent months, there has been greater emphasis on long-term loans and deposits to help capital banks finance the results of Caracas. Traditionally, Saudi Arabia and SAMA have preferred project aid which is easier to monitor against waste, but with much of the world in difficulties over financing oil imports, this attitude has changed. Negotiations in recent months have secured assistance for Pakistan, the City of Sao Paulo and the central banks of New Zealand, Turkey and West Germany (which has sought long-term finance of up to DM 5bn).

The appeals of Third World countries, which may be trying to up their total foreign earnings in oil payments, have become increasingly hard for Crown Prince Fahd to resist. In multilateral terms, the kingdom will be increasing its commitments to the OPEC Special Fund; from its seat on the IMF executive committee, Saudi Arabia has also backed discussions of a financial oil facility.

Financial officials point out that their projections of the surplus remain speculative, since neither the oil market nor Government spending can be predicted with certainty. Equally, increasing funds, perhaps as much as \$20bn, will be repatriated as part of the Government's commitment to industrial and petrochemical joint ventures. Even so, it appears probable that SAMA's investible surplus will be of the order of \$200bn by 1985.

FINANCIAL SURPLUS

JAMES BUCHAN

tent of Saudi spending.

Yet the same journal, two years earlier, had accused SAMA of deliberately understating its foreign assets to the IMF for political reasons. The very large gap between liquid assets as reported in IFS (\$19bn) and the total accumulated budget surplus (\$57bn) reported to the Saudi Government is explained simply by SAMA. For all practical purposes, SAMA's denial of liquidity only embraces short-term deposits, made on a daily basis in the world's front-line banks. SAMA's vast holdings of U.S. Treasury bills and other government debt are not classed as such because they could not be discounted, for the purposes of the Saudi Government, without disturbing the market.

SAMA has denied it has a formal agreement with the U.S. Treasury over this issue, although Congressional testimony has shown that \$2.5bn was covered by arrangement in 1974. What agreement exists now is unlikely to be more than, for example, the understanding

1978 to finance a squadron of F-15s for Egypt from this fund. As the rift between the two countries grew wider, the Kingdom's feeling that it should honor its obligations came under growing Arab pressure and, in an atmosphere of promise and counter-promise from the Saudi leaders, the Military Works Directorate and the Foreign Department moved the funds into an interest-bearing portfolio in the hands of the New York Federal Reserve.

After the oil-price explosion of the early 1970s, SAMA had little choice but to place the greater part of its foreign assets in dollar denominations, amounting to about 75 per cent of its total holdings abroad. With the deterioration of the value of the dollar relative to other currencies in 1978 and 1979, there was some attempt to diversify "as is natural for oil producers with surpluses," in the words of Abul Aziz.

SAMA was not, however, prepared for the freezing of Iranian assets in November. It appeared that the Saudi Government

Nightmare

The doubling of the Saudi oil price in 1979 was considerably less welcome than the four-fold increase of 1973-74. The jump in revenue makes a nightmare of the Government's attempt to use a tight spending policy to curb inflation and the growth of foreign labour and to encourage some social mobility. Equally, the return of the surplus occurs at a time of unprecedented doubt over the stability of overseas investment, aggravated by the freezing of Iranian assets in the U.S. banking system last November, and over an international payments system strained severely by the dollar financing of oil imports.

The dilemma is complicated in that the Saudi Government does not and will not treat oil policy simply as a function of domestic revenue needs. Although SAMA was alarmed by the mounting rate of disbursement through 1978 and part of 1979, the higher production levels since the Iranian revolution are primarily a response to world, and particularly U.S., needs.

In 1974, Saudi Arabia enjoyed a current account surplus of \$24bn and was unable to spend its budget. By the middle of 1978 an IMF staff report found the budget in deficit by about \$2bn and estimated it would be \$12bn short for 1978-79. That year the balance of payments registered a small deficit.

In the early years after the 1973 price rises, the sole constraints on spending had been the ability of officials to disburse and contractors to import. By 1978 these bottlenecks had been broken and the glut in the oil market, SAMA began reporting a decline in its overall foreign exchange reserves from their peak of \$80bn at the end of 1977.

Indeed, so serious was the spending of foreign currency that SAMA estimated at the end of 1978 that total reserves would be down to half the 1977 figure by June 1980; and that the level of reserves over and above the amount required by law would be down to zero by the end of this year. (About \$25bn is earmarked for the full backing of the currency, an account to cover all outstanding Government letters of credit, such international commitments as the \$2.5bn for the IMF and the capital of the state funds).

Impressed by the SAMA projections, the finance ministry moved in 1978 to control the budget much more closely while the price of oil continued to climb. By November 1979,



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Six years of hectic construction activity have given Jeddah a new skyline, while the construction crane is still ubiquitous

Competition intense as market tightens

CONSTRUCTION

TIM SISLEY

THE PAST year has seen a tight construction market in Saudi Arabia become almost constricting. While the rate of awards and the volume of work under way have both picked up significantly in the past six months, competition has become bloodthirsty, materials supplies are still erratic, payments are still delayed, interest rates are still usurious and it is still harder than ever to find labour.

All eyes are on the Third Five-Year Plan, which comes next month. Predictions for the construction sector, which is just about everything in the kingdom, can reassure or worry at the same time: a fall in real spending compared to the budgeted \$14.2bn of the Second Plan and a reduction in infrastructure work are balanced by commitments to develop the regions, to maintain what has already been laid and to sail downstream to the industrial Avalon.

With that, there will be a good deal of unfinished business left from the Second Plan, the white elephants of the new Jeddah and Riyadh airports, the Sunrise City palace complex in the Eastern Province, the new campus for Riyadh University, King Khalid Military City, which has already devoured \$1bn in infrastructure alone in its quirky mission to fill out the corners of Arabia, Jubail and Yanbu industrial complexes and simply tidying up the shoddy mess of five years of urban development. The easy answer, suggested by the cynicism that contractors acquire in the arcane world of business in the kingdom, is that the spending and the juggernaut of construction will roll on.

The central fact of the present construction market is the harshness of competition. Iran has gone and recession in the West and the non-oil underdeveloped world have turned Saudi Arabia into the only place to find work in quantity. Every contractor now has tales to tell of South Koreans underbidding him by a third or of Saudi companies taking contracts at hefty losses, just to stay in business.

British contractors, seldom successful in Saudi Arabia, are forced in the indignity of putting up SR 10m training schools. The Royal Commission for Jubail and Yanbu, which has

charge of infrastructure for the two planned industrial cities, has 7,000 contractors pre-qualified. Of the 264 foreign contractors in Riyadh, 48 are South Korean. Allied with the time and money it takes to tender for government work and only to find the contract was anyway going to another firm with better backing, several foreign firms declare themselves about to chuck the Kingdom in and go home.

That is perhaps the reason why 21 consortia, a total of 78 contractors, have prequalified for the last announced giant project in Saudi Arabia, the Bahrain Causeway. It is felt a last chance. Long-discussed and long-delayed, it is understood that Saudi Arabia is now prepared to spend a possible \$1bn on a bridge to link Bahrain with the Peninsula, definitely intending to go ahead with an award in September.

Rioting

There is little point in economic terms, as any shot in the arm to either the Bahraini economy or that of the Eastern Province would better have been given years ago, but the Shia rioting last year that spread from the island to the Kingdom has apparently decided Saudi Arabia that a firm indication is needed that Big Brother is watching.

Some tip for the award groups with an element of Far Eastern manpower, a factor that has not been a flash in the pan in disrupting the Saudi market. Cheap, disciplined and efficient, the demobilised conscript labourers of South Korea have continued to be the trump card in tendering. Predictions that rising wage rates at home would force the Koreans out have not been found true, and that even despite the huge embassies of Yulsan and Hyundai.

Yulsan went to the wall amid fraud charges against its founder in Seoul early last year. The South Korean Government hastened to assure Saudi Arabia

that projects under way would be finished, and it arranged for other firms to see that they were. Far from tarnishing the Korean image, the prompt action gladdened the Saudis. Hyundai was less easy to cope with. At the end of 1979 it was banned from tendering for government work over allegations that a local manager had tried to bribe an official of the Military Works Directorate with \$8m in cash. The ban still obtains, but other Korean firms are no less popular. Government assurances again helped. No one asked, incidentally, why he thought he could get his contract that way: an increasingly important element in construction.

Government assistance if only in financing and labour recruitment, seems evermore important. The French, Japanese and West Germans report better results last year than the year before — the British do not — and the argument runs that close relations between the Government, banks and contractors are the cause. It is an argument reinforced by the American experience: while the British have maintained a constant share of a growing market since 1973, American contractors have seen their share decline from nine per cent of \$10bn in awards in 1976 to three per cent of \$23bn in 1978.

Western firms, though, may be returning to the domination of the market that they had lost over the last couple of years. They maintain that the Saudi experiment of going to Saudi and Third World contractors for all but the most specialised works has been recognised a failure.

In rural electrification, the abrupt cancellation, in 1977, of allegedly inflated Western bids for four projects and the government-to-government negotiations for Korean, Taiwanese, Indian and Pakistani firms to take the work have passed into Saudi folklore.

Cost over-runs on at least the

Taiwanese job came to a third of the contract value, and Western firms are being looked at for new rural power contracts. Similarly, there will be an increasing small demand for process plant.

Some say the same bubble will burst for the Saudi contractor, the small man who licks to break even to keep equipment from standing idle while his foreign competitor would up sticks. With an increasing number of less specialised tenders open only to Saudis, ropey bidding is alleged to be commonplace. There was some disbelief at the award of six sections of the Riyadh ring road in March to Saudi contractors, with the charge made that "they could not possibly do it so cheaply." Similarly the award of the equipping and maintenance contract at the new Riyadh television centre at the same time to the Saudi firm Dallah Avco, let after negotiation over the low bidder, Bosch Franze.

Official assertions that Government costing departments are now in control of tenders are a little too brash. Padding of bids is encouraged by ban-fisted assessment. Nevertheless, with much equipment amortised, a genuine wish to split awards to help the local firm and the rise into ability to handle most basic works of Saudi firms, costs are coming down. The question is whether they are to low.

Purges

Labour problems remain a constant thorn in the flesh of the contractor. Casual manpower has all but disappeared from the market after a series of continuing Interior Ministry purges of illegal aliens.

Since the Mecca attack, visas are even harder to obtain. Block visas take an average eight months to come through, and that only after the application has been presented with a contract and building license, clearly a difficulty with a 12-month award.

Overall, there seems a move away from the traditional sources of man power in the Sub-continent and north-east Africa, with Filipinos and Thais favoured as more efficient. There appear fewer Yemenis on all but the smallest sites, presumably still kept by Saudi firms unwilling to offer the conditions Far Easterners would demand.

Although the import of materials is reasonably smooth, sudden fluctuations in demand can put the delicate balance of the system out. In February, a special order had to be made for the import of an additional 15,000 bags of cement a day to Mecca and Taif, after demand jumped by some 50 per cent across the kingdom as contracts were squeezed in before the end of the financial year in May.

Reliability of supply is still elusive: at the new Jeddah airport the Royal Pavilion will be delayed by the late delivery of locally-produced limestone and granite facing material.

Payments are less of a worry. The Ministries of Agriculture and Water and Municipal and Rural Affairs still tend to run six months late, but the chaos of 1978's payments freeze, a heavy-handed attempt to slacken an inflationary pull, is remembered elsewhere. Ministers urge contractors with complaints to come straight in them, and no wrangles have been issued for completed projects to be taken over immediately. For those unpaid, though, while finance is increasingly easy to obtain from banks, interest rates are running at 15 per cent or more. Vae victis.

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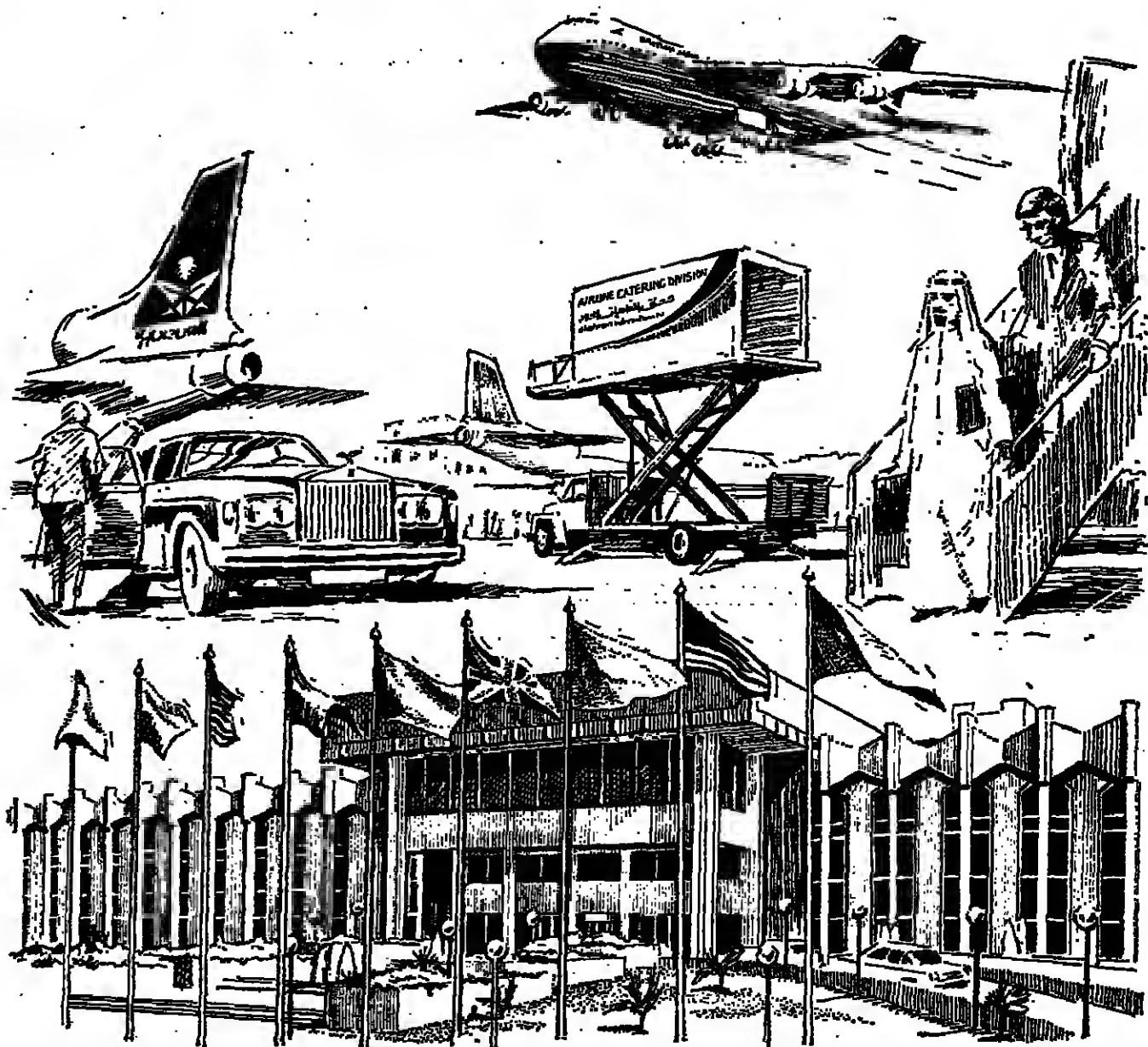
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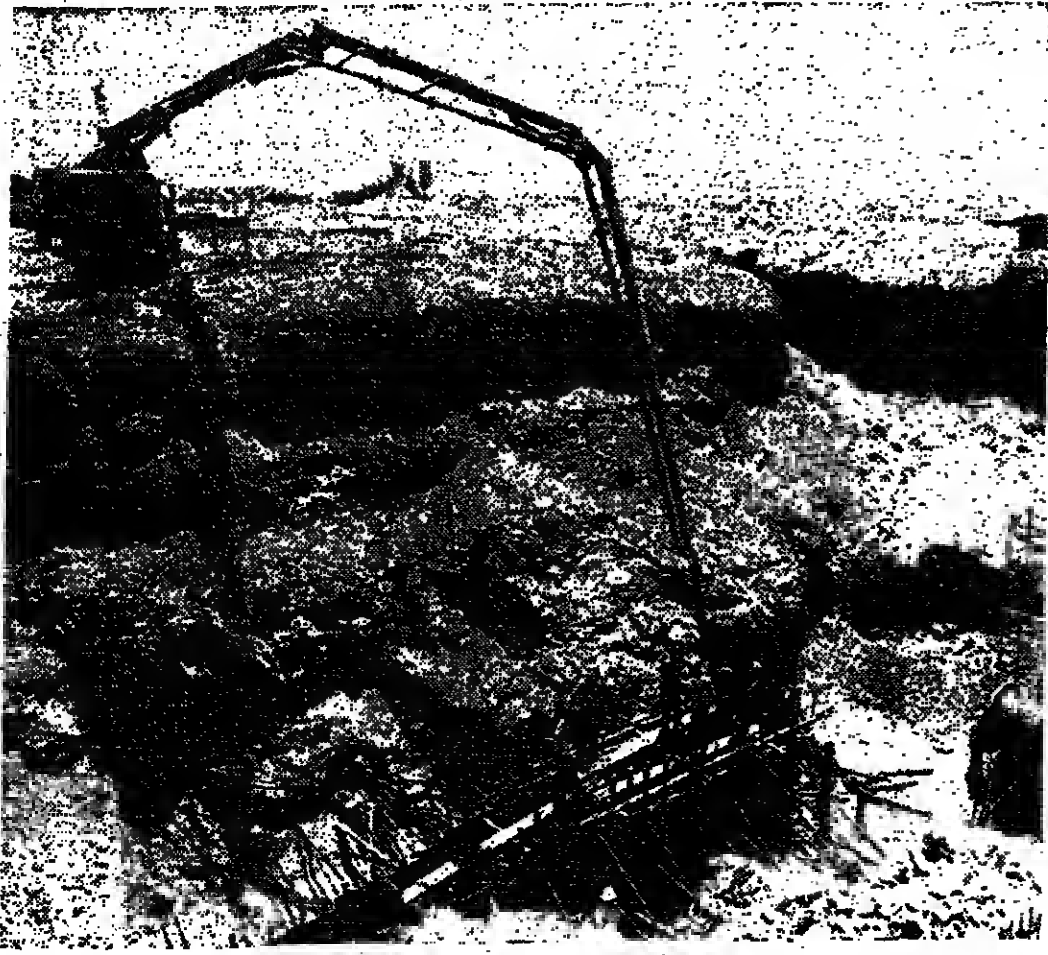
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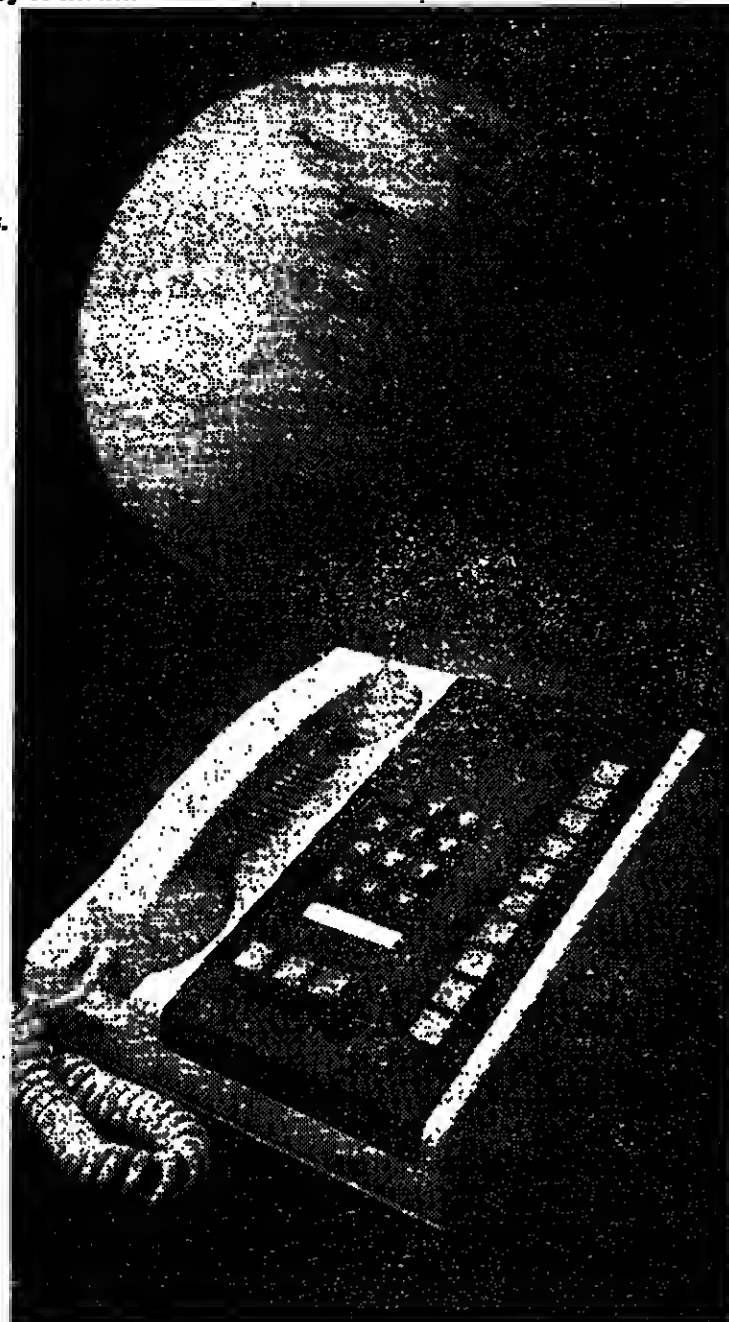
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SAUDI ARABIA XII

MAIN HEAVY INDUSTRIAL PROJECTS

COMPANIES	LOCATION	FEEDSTOCK	PRODUCTION	CAPACITY	STATUS	EST. COST
PETROCHEMICALS						
Saudi Pecten (SABIC/Shell)	Jubail	Salt, ethane, benzene	Ethylene Styrene Ethylene dichloride Crude industrial ethanol Caustic soda (by-product)	650,000 t/y 285,000 t/y 454,000 t/y 281,000 t/y 255,000 t/y	AFA	\$3bn
SABIC/Mobil	Yanbu	Ethane	Ethylene Low density polyethylene Ethylene glycol High density polyethylene	450,000 t/y 220,000 t/y 220,000 t/y 90,000 t/y	Signed March, 1980	\$1.6bn
SABIC/Dow	Jubail	Ethane	Ethylene Low density polyethylene Ethylene glycol High density polyethylene	500,000 t/y 250,000 t/y 200,000 t/y 105,000 t/y	AFA	\$1.6bn
SABIC/Exxon	Jubail	Ethylene	Low density polyethylene	240,000 t/y	AFA	\$2bn
Saudi-Japanese Methanol Company (SABIC/Japanese consortium)	Jubail	Methane	Chemical grade methanol	4,000 t/d	Signed Nov., 1979	\$300m
SABIC/Celanese-Texas Eastern	Jubail	Methane	Chemical grade methanol	2,000 t/d	AFA	\$300m
SABIC/Mitsubishi	Jubail	Methane	Ethylene		Feasibility study April, 1980	\$2bn
REFINERIES						
Petromin/Shell	Jubail		Naphtha Gas oil Fuel oil	94,000 b/d 55,000 b/d 67,000 b/d	Signed April, 1980	\$1bn
Petromin/Mobil	Yanbu	Crude oil and NGL	Gas oil, jet fuel, naphtha, heating oil and heavy duty oil	250,000 b/d	Signed March, 1980	
Petromin/Socal and Texaco	Jubail		Lube oil Naphtha Distillate	12,000 b/d 63,000 b/d 43,000 b/d	Being designed	
FERTILISER						
Al-Jubail Fertiliser Company (Samad) (SABIC/Taiwan)	Jubail	Methane	Urea	500,000 t/y	Signed Dec., 1979	\$360m
METALLURGICAL						
Saudi Iron and Steel Company (Hadeed) (SABIC/Kort-Stahl)	Jubail	Iron ore and natural gas	(Dry) sponge iron Steel billets	800,000 t/y 850,000 t/y	Signed March, 1979	\$600m
Jubail Rolling Mill	Jubail	Steel billets	Reels and bars	850,000 t/y	Signed mid-1979	\$30m
Jeddah Rolling Mill	Jeddah	Steel billets	Reels and bars	140,000 t/y	Signed mid-1979	\$30m
(Sub) (SABIC/Kort-Stahl)						
Aluminium Smelter	Jubail	Natural gas and alumina	Aluminium ingots and other products	225,000 t/y	Signed May, 1979	

b/d: barrels/day; t/d: tonnes/day; t/y: tonnes/year; SABIC: Saudi Basic Industries Corporation; AFA: Awaiting final arrangement. Compiled from SABIC and other sources.

All set for rapid transformation

OVER THE next few years, the industrial zones at Jubail, on the Gulf, and Yanbu, on the Red Sea, will undergo remarkable transformation. Already the initial evidence of Saudi Arabia's determination is visible, as vast sandy sites are cleared and measured up for the future ordered tangle of pipes, storage tanks and buildings required to establish heavy industry on a large scale. Saudi officials take encouragement — with a slight air of smugness — from the fact (as the accompanying chart shows) that the joint ventures with foreign companies are now being signed at an increasing rate. For they sense also that until a few years ago, such projects and the scale of the Jubail and Yanbu undertakings, if undertaken at all, were seen as chronically unviable white elephants.

Credit for helping to guide and encourage this new-found foreign enthusiasm must go largely to two organisations: The Royal Commission for Jubail and Yanbu (RCJY), whose secretary-general is Dr. Farouk Alkhdar, and the Saudi Basic Industries Corporation (SABIC), whose chief executive and vice-chairman is Dr. Abdul-Aziz al-Zamil. Both were established, with blessing from the highest royal authority, to cut through bureaucracy and to provide a sole agency, rather than several Ministries, with which foreign companies could deal. In this role they have been largely successful, even if somewhat overwhelmed by the number of businessmen and companies applying for the large number of contracts available for the infrastructure alone of these two zones.

Daunting task

The RCJY was established in 1975 with the basic and daunting task of implementing the master plans for the two sites, setting up and operating the infrastructure and community facilities, providing manpower and also training Saudi nationals. The master plans for the two zones, which cover a 30-year development period, were drawn up by the U.S. consultants Saudi Bechtel and Saudi Arabian Parsons, and it has been estimated by the Committee for Middle East Trade, based in London, in a study of Jubail and Yanbu, that the eventual cost of the infrastructure for which the RCJY is responsible is \$35bn.

SABIC was set up by Royal decree a year later as a joint stock company with an initial capital of 10bn riyals (\$3.3bn), totally subscribed by the Saudi Government (although within six years of its establishment 75 per cent of the stocks have to be turned over to the public). Its main tasks are to help the creation of downstream industries ranging from hydrocarbon-based to iron, steel and aluminium, using as a starting point the Kingdom's main natural resources. It has as a result become a key partner in 10 of the main industrial projects in Jubail and Yanbu (and Jeddah).

There is an undeniable logic in the direction which Saudi Arabia has chosen to diversify its economy. First, the size of its population is such that capital rather than labour-intensive projects must be more attractive, for it is one of the key strategies of the Third Development Plan—even if one unlikely to be achieved—that the number of foreign workers should be at least kept level. In addition, according to Dr. al-Zamil, the main manpower requirements for SABIC projects ranging from hydrocarbon-based to iron, steel and aluminium, using as a starting point the Kingdom's main natural resources. It has as a result become a key partner in 10 of the main industrial projects in Jubail and Yanbu (and Jeddah).

Occidental over the turnkey contracts (something Saudi Arabia has learned from) and design weaknesses which resulted in it operating for the first few years after the original deal in 1964 at between 80 and 40 per cent capacity, SAFCO is now highly successful. It ran at full capacity in 1979, exporting over 90 per cent of its chief product, urea. As a result, there is in SAFCO some feeling that it should have more than advisory role in the SABIC-Taiwan Fertiliser project for a urea plant to be built in Jubail.

And the reaction and involvement of foreign companies? Dr. al-Zamil recalls: "The most far-reaching and most concerted effort was made by the international chemical companies in the world, by agencies concerned and directly or indirectly by the Press to cast unbelievable amounts of doubt on the feasibility of petrochemical production in developing countries, especially Saudi Arabia." He went on: "We argued with them and slowly, till finally in 1978 and 1979 they themselves came up to state it is only logical, feasible and natural that petrochemical production should be near the secure source of raw materials and has to be based on long-term security of supply."

This view, with several reservations, appears to be broadly supported in a recent book by James Bedore and Louis Turner entitled "Middle East Industrialization—A Study of Saudi and Iranian Downstream Investments". But it points out that the OECD countries, while accommodating themselves gradually to industrial products from the Middle East and North Africa, will especially during this decade fight a considerable rearguard action against them. Furthermore, into the argument must be fed the questions of the high cost of constructing sophisticated plant in Saudi Arabia, and maintaining it in an unfavourable climate, of the lack of skilled labour, and thereafter the problem of marketing the product.

Against this are cited the key points of the cheapness and availability of feedstocks, which as a result of the enormous rise in hydrocarbons prices in recent years has become an increasingly important factor. Capital is also comparatively cheap. The recent joint venture between Petromin and Shell for a 250,000 barrels-a-day (b/d) export refinery in Jubail is to be financed along a pattern set by SABIC. Finance is to come 30 per cent from equity capital (half from Petromin and half from Shell), 60 per cent from a low-interest loan from Saudi Arabia's Public Investment Fund and 10 per cent from outside borrowings.

But the agreement last month between SABIC and Mobil for a petrochemical plant in Yanbu was of interest in that the full details of marketing, and above all feedstock pricing and crude oil entitlements, were not settled in advance. For one particular lure in times of possible crude shortages has been the offer by Saudi Arabia of "incentive crude" against investments.

This bargaining started at about 3,000 b/d against every \$1m invested. It has fallen considerably. Two formulas for petrochemicals have apparently been suggested: 1,000 b/d for each \$1m of equity investment in 1975 dollars, or 500 b/d for each \$1m in current dollars. The "incentive" crude for refining projects would be around half that for petrochemicals, because in the former case the foreign partner also has an entitlement of refined products.

To strengthen the argument that investment in Saudi heavy industry and its products can be viable, the point is made that while the OECD markets may be both over-protected and over-supplied, the African and South Asian markets are both geographically close and have vast potential development. But whatever the arguments, the facts are that contracts are being signed, and, about all, the sites at Jubail and Yanbu are going ahead and will be to provide full facilities in time to accommodate the earliest projects. At Jubail, Dr. Fasih, the Director General of Jubail, believes that by the end of 1982 or beginning of 1983 the infrastructure will be fully in place, although the construction of plant could begin before.

As yet the two zones impress more by their open size than anything else—Jubail's 900 sq km, against Yanbu's 150 sq km. That is until one sees scale models showing how the plans for full communities, not just for primary secondary and support industries, will look. Jubail the first two-storey-permanent dwellings—as opposed to the already established temporary workers camps—are going up. Jubail, once a small fishing village, now has a local population of close to 9,000, and there is no better symbol of the dimensions along which Saudi Arabia is thinking as a whole than that by the end of the century it should have a permanent community of 373,000.



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مكتبة النجف

SAUDI ARABIA XIII

Much scope for development

THE VERY ancient gold mine at Nahad al Thabab in the Hejaz, largest gold producer in the ancient world, is now worked out. But circumstantial evidence indicates that it may well have supplied the gold for King Solomon's temple in Jerusalem. That copper, silver and zinc were also extensively mined in ancient times in Western Arabia is attested by the frequency of abandoned mine workings. But from the decline of the Abbasid Empire in the Middle Ages, this, the only form of industrial activity in Saudi Arabia, was abandoned and industry revived, in different form, only with the substantial exploitation of the oil discoveries in the period after the second world war.

The pastoral and mercantile society of Arabia lacked that rich base of craftsmanship upon which the industrialisation of Europe, America and Japan was built, and indeed it held in some scorn the traditions of artisan labour. Other forces have provided the impetus to the current remarkable development of manufacturing and service industries in the Kingdom.

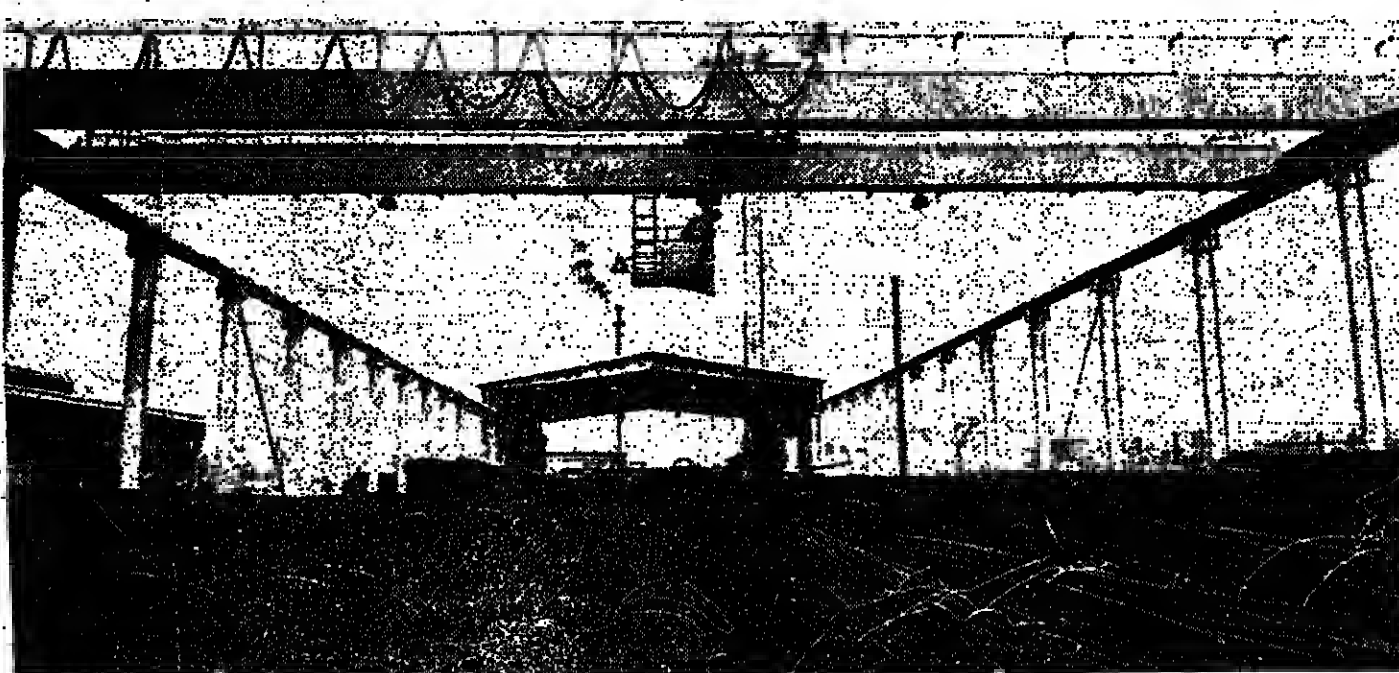
Aramco, receiving the nod for support industries, led the way by identifying opportunities and assisting prospective entrepreneurs in establishing enterprises in construction, mechanical and maintenance contracting, transport, offshore servicing, catering and many other fields related primarily to the company's own needs.

In 1979, when oil prices rose from \$25 per barrel to \$11 per barrel, marks the real turning point for Saudi industry, as it does for most other aspects of Saudi economic life. The enormous ingenuity in Government revenues, rapidly disseminated to the populace, encouraged a boom which still continues in construction and consumer goods and thus created a market sufficiently substantial to interest local merchants establishing import substitution factories. Encouraged by the Government, which has provided serviced plots in industrial estates, cheap power, cheaper finance and a "buy-Saudi" policy for Government purchases, and encouraged also by the appalling delays in landing goods in 1976-77 due to the congestion of the then hopelessly inadequate port facilities, the past six years have seen the establishment of over 500 substantial new manufacturing units which are now in production or in course of implementation.

Saudi Arabia is now virtually self-sufficient in the principal building materials: production of cement, clay, concrete and sand-lime bricks, tiles, aggregate, precast concrete and prefabrication systems, doors, windows, and other lesser items will be adequate to satisfy probable demand by next year. Similarly with other types of contractors' supplies: paint, screws, steel scaffolding and reinforcing mesh, fencing, insulation materials, air conditioners and desert coolers. Having high volume and weight to value ratios, many of these items were obvious choices for local production. More recently emphasis has been placed on consumer goods. Foodstuffs (represented by modern dairies, bakeries, soft drinks plants, date packing and meat processing facilities), household goods (plastic bags, containers and utensils, blankets and other textiles, detergents, insecticides and other chemicals, furniture and furnishings, household appliances (such as refrigerators) all contribute to lessening the dependence on the outside for important items of consumption.

Small workshops

This industrial development is, at present, concentrated in the three principal centres of Riyadh, Jeddah and Dammam/Dhahran, with only a small percentage and that of the less sophisticated factories, being located outside these areas. Industry is almost entirely in the hands of the private sector (the major exceptions are the large basic industries in steel and petrochemicals planned for the new industrial cities of Jubail and Yanbu), and there is little attempt by the Government to direct it in particular directions. The Government does require industrial projects to be licensed through the Ministry of Industry; permission is seldom withheld unless



The steel rolling mill belonging to the Saudi Arabian Basic Industries Corporation at Jeddah

MANUFACTURING

FRASER JOHNSON

the Ministry feels that sufficient projects in that sector have already been licensed. The holding of a license confers the right to apply for a serviced plot in the industrial estates, to ally for financing from the Industrial Development Fund, or to anticipate preference in Government purchasing.

New ventures

The Saudi Industrial Development Fund was established in 1976 to finance new industrial ventures on concessionary terms. Medium to long-term loans (average seven years) are granted to companies able to demonstrate a likelihood of the projects being financially and economically viable and fitting the Government's development criteria. Capital and energy-intensive projects are encouraged; labour-intensive projects are looked on with less favour. Funds covering up to 1 per cent of a project's capital requirements (or up to a lesser percentage if Saudi interests do not own a majority of shares) are lent at a cost of about 2 per cent a year.

The minimal cost has inevitably proved of great attraction, and ever more so than this year when interest rates on loans from commercial banks are almost double rates charged less than a year ago, at 15 per cent (plus upwards on overdrafts). Cause of this sharp climb in rates, allied to a general scarcity of commercial funds, must be sought abroad: and since the rial is linked to the SDR and therefore tends to follow the U.S. dollar, and since there are no restrictions on capital outflows, domestic rates must follow outside trends if a severe shortage of funds is not to ensue.

Hence the growing attraction of SIDF funding. The interest differential can be vital to a new industry protect it against import competition. For the Ministry of Commerce believes in imposing new tariffs of up to 20 per cent on imports only as a last resort, preferring not to distort a free market, except where really necessary to protect an industry. Power costs, too, play a role. At seven halala per kWh (there are 100 biala to the ri) electric power is extremely cheap: gas, too, derived from the huge gas-gathering scheme in the Eastern Province, represents another vast potential low-cost energy source for power-hungry industries such as aluminium extrusion or zinc galvanising.

But try, despite these inducements, do entrepreneurs in Arabia turn to industry as an investment? There is, after all, no tradition of manufacture. Their wealth is a product of trade and commerce, of rapid turnover and no long-term commitment, and of effortless and extraordinary profit in land speculation. In part it is to be explained by a desire to show a continuing commitment to the country, a response to material exhortation: an affirmation of belief in the stable future of the country, financed

by a part of those surplus funds not sent abroad. In part also it is a logical product of the new generation of business school graduates returned from America with ideas to practice. For these group profit earned by efficiency and good management practices is more important than it is for the first group, whose motivation is a blend of the political, patriotic, prestigious and profitable.

In this small (about 7m inhabitants) but affluent market, the initial prejudices against the "made in Saudi Arabia" label appears to be receding. Local manufacturers clearly offer advantages to stockists: ease and rapidity of delivery, a willingness to accommodate local tastes and a need to finance only a low level of stocks. The local consumer equally has little cause for complaint. Whether he is purchasing salt or biscuits, cardboard boxes or fibreglass pipes the quality is equivalent to imported products and the price generally lower.

Other Gulf States also have their industrial programmes. Their domestic markets are far smaller than that of Saudi Arabia. But so far there is little real co-ordination of effort to ensure that duplication does not occur. There are, to be sure, committees and working parties, and a growing realisation that something should be done, but to date no license is known to have been refused on the grounds that sufficient capacity already exists in other Gulf States. It is foreseeable that this will lead to considerable waste or misdeployment of funds the elimination of which in this and other areas must surely be one of the prime objectives of Saudi officialdom in future. Better real co-ordination, greater interest in preventive maintenance, equipment recycling and a quantum leap in financial planning and control are all recognised to be essential to the healthy survival of industry in this free market.

Rapid growth

The finishing touches are now being put on the three-year plan. While the plan is not yet public, it is known to be placing heavy emphasis on productive investment and manpower development, rather than infrastructure which has taken the lion's share of the cake until the present. This implies a more rapid growth in industry. The limited size of the market makes it difficult to foresee a long vigorous growth in import substitution projects, since many of the available sectors, particularly in building materials, are now in a supply-demand equilibrium. In foodstuffs, plastics/chemicals, and metalworking opportunities still undoubtedly exist. But increasingly attention will be focused on export possibilities, using feedstock from the large petrochemical plants planned for Yanbu and Jubail. The extent to which downstream

export factories will be erected depends upon the Government's approach. By maintaining a cheap capital and energy supply, and by subsidising the necessary raw materials many possibilities present themselves, not only to neighbouring states, but to Europe, Asia and Africa, backhauling on vessels presently returning from the Gulf in ballast.

A dream? Perhaps. Few other countries would consider or could afford to consider such a programme. But there is a genuine concern for the educational, social and technical development of the Saudi citizen, from a current low base. Must have been accomplished in the last 10 years, but standards are still not high. Much more will be done, in the coming decade, but without satisfying employment prospects, a contradiction between talents and expectations on one hand and opportunities on the other must inevitably arise. The expenditure of a small part of the country's resources on such a programme might therefore not be a poor social investment. The current workforce in Saudi factories is almost entirely foreign: the combined need to keep wages low to be competitive and to employed skill men, sees to that. But without a much greater involvement of Saudis in the workforce, experience with technology and skills will continue to be remitted to Asia and to Europe as contract personnel depart. The temperamental disinclination of the Saudi to work in industry will surely change over time: a subsidy programme to industry would hasten this change.

Philips Progress Report

February 1980

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Saudi Arabia makes telecommunications history

February 1978

The Government of the Kingdom of Saudi Arabia recently awarded the Philips-Ericsson-Bell Canada Consortium a contract for, what is believed to be, the largest telecommunications project in history.

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ment must be transported to Saudi Arabia and distributed to work sites throughout the Kingdom. And to provide a direct means of communication between the various sites, a private radio network must be established.

Other joint responsibilities of the Consortium include the training of up to 600 local PTT staff on the operational, maintenance and servicing aspects of the computerised network. This will be carried out in specially equipped schools and repair centres. An important part of the Government's second five-year plan, whose aims include diversification, industrialisation and the rapid development of education and social services, this ambitious project will firmly establish the Kingdom of Saudi Arabia at the forefront of modern telephone communications.

Philips are proud to help set the pace.

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Three key men in Saudi Arabian industrial development. From left to right: Saleh al-Naim, Director-General of Saudi Industrial Development Fund; Abdul-Aziz al-Zamil, Vice-Chairman and Chief Executive of the Saudi Arabian Basic Industries Corporation; and Fawuk Akhdar, Secretary-General of the Royal Commission for Jubail and Yanbu.

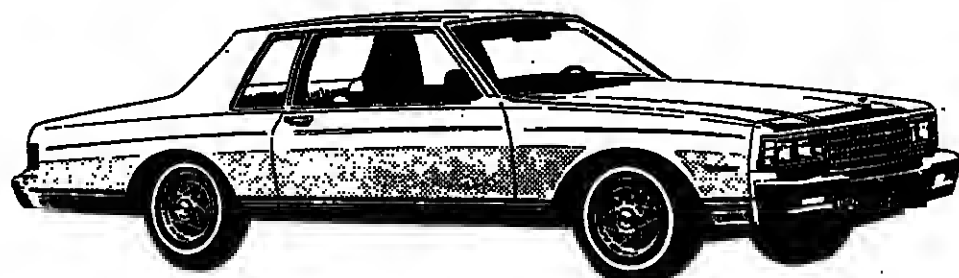
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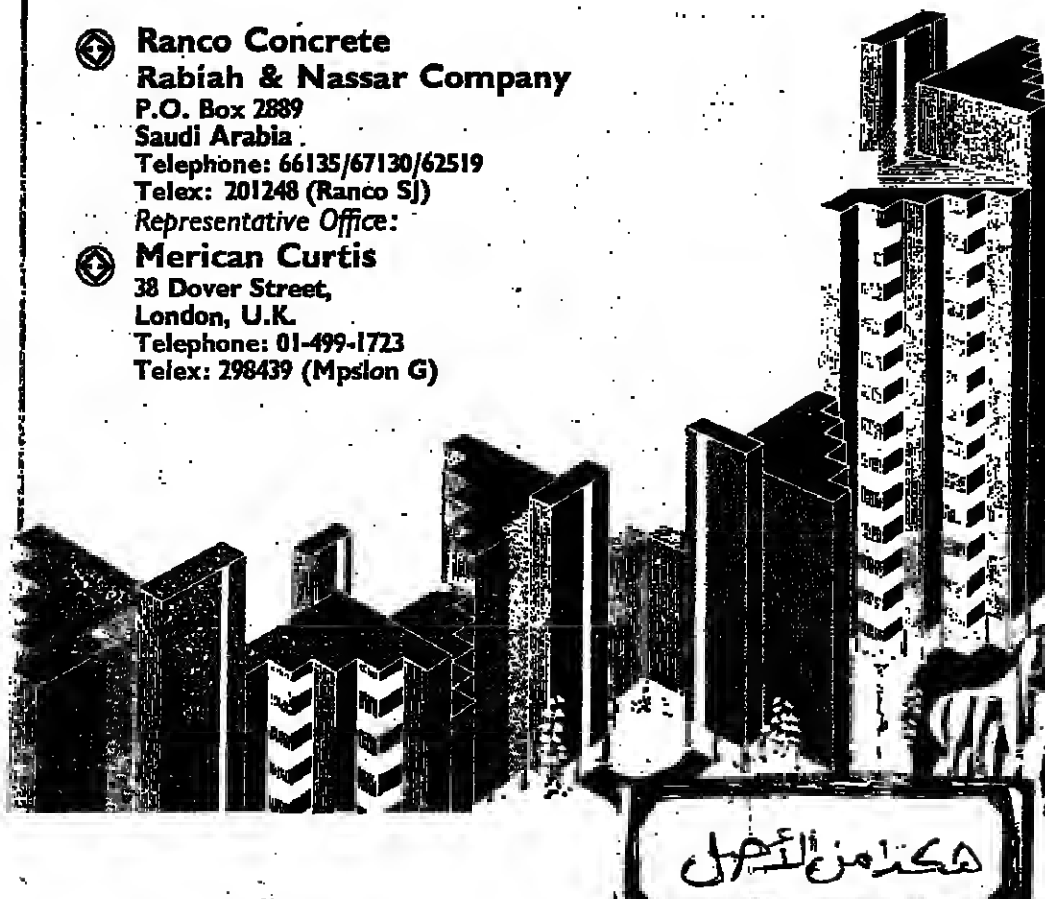
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SAUDI ARABIA XIV

Problem of public services

THE TRICKY thing about infrastructure, as Saudi Arabia is discovering, is that the more you build, the more you need. The Second Five-Year Plan declared itself intended to lay the bases for productive prosperity, but every worker brought in to run the burgeoning utilities sector himself creates the need for more utilities.

On top of that the infrastructure of public services is unglamorous. It is easier to get money for a military city no one needs than for swamps to be drained in Qatif. Nowhere is that shown more plainly than in the six months' it took to find the money for the desperately needed emergency sewage network for Jeddah.

Any visitor is aware of the overflowing sewage pipes, burbling into dank puddles, and the sour smell that hangs over the town. The sewage system was built 20 years ago for a population then of 80,000 and an anticipated growth to 200,000 now, covering only the centre of town. Sert Jackson, the consultant drawing up a master plan for the next ten years for the municipality, estimates the present population at 1m. The single existing treatment plant is working at its full capacity of 40,000 cubic metres a day. In some areas, six-inch piping will simply not take the load.

The Western Region's Water and Sewage Department drew up plans for an emergency system to carry 96,000 extra cubic metres a day for the five or six years it will take to build an entirely new mains network covering from the north of the new airport to the far south, roughly the city boundaries Sert Jackson anticipates, and capable of serving 3m people.

Twenty-four companies came forward, but it proved impossible to squeeze the money out of a Ministry of Finance and National Economy given to taking the idea of controlling the money supply literally.

The award, worth SR 147m, eventually went in March to a joint venture of the Saudi Electro-Mechanical Company and the American Lyco.

Overheated

The trouble is that there is no co-ordination in urban planning in the Kingdom. Private muscle determines growth. Master plans have been pushed aside by overheated expansion, and no statistics tell an authority on how to plan. It is remarkable that nowadays almost everyone receives water when they turn on the tap or flick a switch for electricity. Perhaps, when Saudis look at the mess they have made, Sert Jackson's plans or CH2M-Hill's four year planning project in the Eastern Province conurbation will have a reasonable chance of approval.

One significant move for the builders of infrastructure was a decision three months ago by the Higher Committee for the Development of Riyadh that no building more than five storeys high may be started without the permission of the Water and Sewage Department. Only when it is clear services can be provided would leave be given. It was the first decision of its kind, although time will tell how much more effective it may prove than earlier forgotten land use policies.

Riyadh is facing the same problems as Jeddah, the overloading of its sewage treatment plant so acute that in March a construction contract worth SR 211m was let before a consultant had been appointed. Again, a 40,000 cubic metre a day installation is struggling to handle an estimated 1m people.

A parallel can be drawn with the capital's electricity supply situation, although work is in hand there that will cover demand in two years. Abdul Aziz Abdul Wahed, the director of the town's Riyadh Electricity



A street scene in Riyadh. The Saudi Public Transport Company started an efficient city bus service in 1979

URBAN DEVELOPMENTS

TIM SISLEY

Company and Suburbs, has blamed unplanned expansion for slow supply and put growth in consumption at 50 per cent a year, the world's highest rate. The frequent power cuts were so notorious that King Khalid himself complained, and a Royal Decree was issued for a formed to take over the supply of the whole Central Region in 18 months.

Work under way at the moment will give the city a 130 kilo volt, double-power circuit, with the facility of hooking in additional generating stations.

An original generating capacity of 550 megawatts is being increased by 550 megawatts and 800 megawatts, under a 1977 contract with Brown Boveri of Switzerland and a 1979 contract for 16 50-megawatt oil-fired gas turbines, with General Electric, General Electric won the award as the lowest bidder, at SR 742m, from Mitsubishi and Toshiba of Japan.

Unification of the present hodge-podge of suppliers is the long-term ambition. Although the area of the Kingdom militates against the establishment of a national grid, plans for the next 25 years, drawn up by the American consultant Charles T. Main for the Saudi-United States Joint Commission, envisage four regional grids to accommodate a 16-fold increase in consumption.

Officials say the first steps are to link Riyadh and the Eastern Province and Jeddah and Mecca, the latter due to be completed late next year.

The private firms supplying Jeddah, Taif, Mecca and Medina are soon to be merged into one company, following the lead of the Saudi Consolidated Electricity Company in the Eastern Province.

Three years ago, when the area used 920 megawatts supplied by 26 companies so far behind requirements that Hasa had a two-week cut one summer, the company was formed to provide 8,000 megawatts by 1983. Aramco has the management contract, and it is supplying the fuel from its gas-gathering scheme.

SECO officials say progress is on schedule; in January, two 400,000 kilowatt generators, with a further two to follow in a SR 2.5bn project, were inaugurated at Ghizlan.

Rural power development is in many ways an easier matter. There the Government's General Electricity Organisation starts from scratch. Four projects commissioned in 1977 came on line this year, in Jizan, Asir, Kharij and Baha. Bids are being examined on a project in Qassim. The 1977 schemes were carried out by Third World companies after allegedly inflated Western bids were cancelled, but the GEO has gone back to the West for the Qassim tender.

Plans for next year include electrification of the areas around Taif, Hail, Jof, Najran, Bisha and Nammas, but no contractors have been selected. The Taif project will cost SR 100m.

Detailed

On the Red Sea's Tihama plain, British Electricity International, an arm of the regional electricity boards, is carrying out detailed designs on an electrification project.

The statistics show that the projects are paying off. In towns, the Kingdom had a generating capacity of 9,435m kwh at the end of 1978, 35 per cent more than the year before.

The number of subscribers rose during the same period by 20 per cent to 534,733. Jeddah added 158.8 MW to a capacity of 428.4 MW during the year.

Almost all expansion is financed by the Saudi Industrial Development Fund, which since 1975 has committed SR 18.3bn and disbursed SR 16bn through its Electric Utilities Loan Department. The Fund estimates power development of the next five years alone to cost SR 45bn.

In addition to that, the Government paid out SR 1bn during 1979 to assure private power companies of a 15 per cent profit. It is not money that is liable to be returned, as electricity costs 8 halallas a unit.

The Saline Water Conversion Corporation, the state agency charged with desalination, is another heavy loss-maker. It calculates the cost of its water at between \$1.70 and \$2 a gallon, but at the moment gives it away free to municipalities as no pricing formula has been devised. There are hopes that revenues from water and electricity bills will cover an operating bill of SR 750m in

five years, though. The SWCC has almost SR 25bn in projects completed or under construction, with a further SR 6bn in SR 7bn in work due to be over the next two years.

SWCC's major achievement has been to supply 38.5 gallons a day towards a demand in Jeddah creeping up around 45 mgd. Of completed projects, all but the 7.5 m Alkhabar I are in the Western Region, and the past year has seen a concentration on supplying the Eastern Province and Riyadh.

SWCC's assumptions demand suggest that by 1985 the Western Region will assume 194 mgd, Riyadh 239 mgd and the Eastern Province 10 mgd. Work in hand, even the huge 240 mgd of Jubail, will barely keep pace.

The past year has seen a significant award, of SR 200 of construction work on the 50 mgd Alkhabar II plant to Kraftwerk Union, Salzgitter, Babcock and Wilcox and Hyundai, and one major decision. That was in favour of the Riyadh Water Transmission System, a project to pipe 435 mgd of Jubail II sweet water to the 466 kilometres to Riyadh that will cost SR 2.1bn.

Contracts for the supply of 50,000 tons of steel piping were awarded earlier this year to Japanese, Italian and West German firms, and bids have closed on the construction contract.

Riyadh's consumption now slightly below 50 mgd, at it is expected at least to double by the middle of the decade. The pipeline decision is a recognition that there will eventually be no other choice.

Before that, plans for increasing the capital's water supply had depended on piping reservoirs of prehistoric water. In the area, and there is been some apprehension over depletion resources: the Shoukhrat project, which came on stream late last year, involves drilling 1,760 metres below the surface to the Mishur aquifer while Hofuf wells tapping the Neogene Aquifer are only 10 metres deep.

The largest aquifer project is at Wasia, which stretches to Bahrain from an outcrop 110 kilometres to the east of Riyadh. That project will pump 52m gallons a day to Riyadh from a terminal where the water will be mixed with Jubail water, the dilution obviating the necessity for reverse osmosis treatment as the older and nasser water is drawn up.

There is worry about waste, though, and the idea of recycling is gaining currency. Riyadh, the British Edo International

last year won the Kingdom's first award for a closed system, involving establishing a double pumping network for 40,000 gallons a day in an apartment block for the British joint venture Sandian Try, in Mecca, Khalid Pharaoh's Redec is producing using two mgd of treated sewage water for the irrigation of farmland.

In Taif, awards are expected in the summer for a dual network designed by the Swedish Vial to recycle 63,000 gallons a day for non-drinking uses, a quarter of all water used in the town.

The infrastructure of utilities seems only now to be in a position to try to overtake rising demand, while strides have been made, they have followed needs rather than preceding them.

In housing, the most basic needs of a roof over people's heads have been satisfied, but high rents are still a curse and much accommodation is grossly below standard. Sert Jackson estimates that there are in Jeddah 173,000 housing units, 520 of them palaces, 13,000 villas, 94,000 flats and 51,000 shanties. The figures are deceptive for a single shanty will often house half-a-dozen or more immigrant labourers.

Jeddah has grown to today's million people from the 595,000 shown in the 1975 census. The planners agree that the rate of growth is levelling, but it still leaves a major task for the next five years of improving housing.

Providing a roof is no longer felt urgent in the big cities. In Jeddah, 2,000 flats have been finished at the Jeddah Towers development, although they have been unoccupied for a year while a ministerial committee tries to think who could tolerate living in their concrete wasteland, and the Medina Road programme and the Prince Fawaz Co-operative project are under way. Instead, officials of the Ministry of Public Works and Housing say that the next plan will concentrate on low income housing in rural areas. In Najran, grass huts are common.

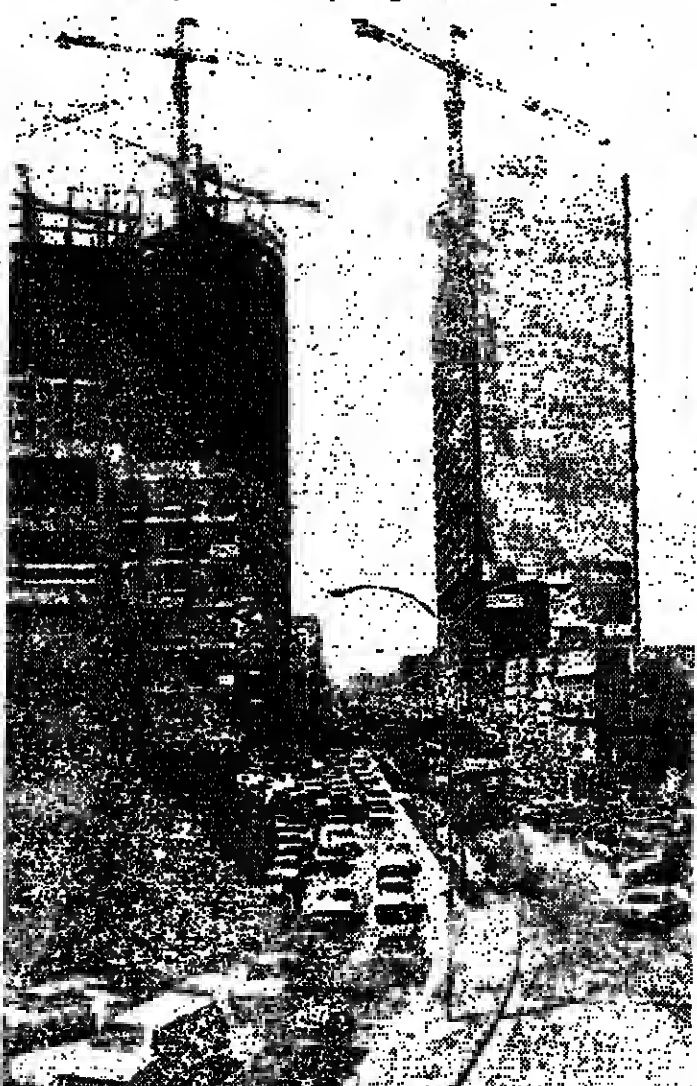
Empty

Construction costs have come down to SR 1,200 and SR 1,400 a square metre, and rents in Jeddah have fallen to SR 25,000 for a four-room flat that would have fetched SR 50,000 a year ago. One estate agent estimates there are 20,000 or 30,000 empty apartments in north Jeddah alone, and to let signs are frequently seen.

Nevertheless, the inability of young couples to afford a flat is lamented in the Press, and it is a mark of official concern over the socially deleterious effects of the break-up of the extended family that it was recently decided that all future state housing projects will be of villas rather than apartment blocks.

The poor are still often homeless, though, and after the Mecca incident late last year Crown Prince Fahd ordered municipalities to speed up land grants to Saudis, a move clearly intended to satisfy dissatisfaction. Possession of land for building allows Saudis to claim Real Estate Development Fund loans of up to SR 300,000 for housebuilding. In Jeddah, 10,000 applications have been lodged for plots on the 12 sq kms of virgin land to which the municipality is now laying services.

The REDF is the main provoker of private construction, its 25-year soft loans having fuelled almost all private development since its establishment in 1975. So far, despite its closure for nine months in 1977 to slacken an inflationary pull, it has committed SR 3.8bn and disbursed SR 31bn. The Fund expects demand for loans to continue at the present rate of 30,000 a year for the next few years.



New buildings rising above Khazzan Street in central Riyadh

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SAUDI ARABIA XV



The Jeddah Towers, a complex of high-rise buildings, dominate the horizon—they were completed last year and are intended for housing poorer Saudis, but as yet the towers are unoccupied

Workforce depleted by move to the towns

ENOUGH HEAVY hints have been dropped to make it clear that a significant thrust of the Third Five-Year Plan, which starts next month, will be the development of Saudi Arabia's agricultural potential.

Curiously, despite rural depopulation, inefficient farming, poor land use and a lack of training, agriculture has survived official neglect to turn in a respectable growth rate over the five years of the Second Plan. It could be better, though.

While the average growth rate of 4 per cent in the kingdom's agricultural sector is higher than that of most other developing countries, its share of Saudi Arabia's non-oil gross domestic product has dropped from 12.1 per cent in 1970 to 2.4 per cent in 1978. With perhaps 30 per cent of Saudis engaged in farming, it is clear there is room for improvement.

Much of the trouble is the bright lights of the city. Figures on rural depopulation are elusive. Ministry of Agriculture and Water statistics record a decline in the proportion of the workforce on the land from 40 per cent in 1970 to 28 per cent in 1975. A recent Government report said that in 1977 agriculture provided a livelihood for 470,000 settled workers and 160,000 bedouin, or 30 per cent of the workforce.

The same report pointed to a decline in both the total cultivated area and the output of the kingdom's farms. Certainly, the evidence of the eyes will persuade that people are leaving the countryside to settle in the cinder-block slums that ring the cities. In Jeddah, old bedouin women pick garbage from the dustbins of the rich suburbs.

Awareness

Only 0.24 per cent of the country's 220m hectares is under cultivation, a third of the 1.5m to 2m hectares the Government believes capable of being farmed.

Much of the area now under the plough is poorly used, particularly in the south-west, as the absence of primogeniture breaks up land into uneconomically small holdings, mechanisation is not widespread and marketing is so under-developed that there is little awareness of what produce can sell.

On top of that there is no system for distributing information to farmers, so there is a tendency to follow fashion in planting and create gluts that prevent their earning enough to reinvest for efficiency.

A complicated subsidy system works on head of livestock or number of palms, rather than on output, so there is an annual surplus of water-melon and



Many farmers still tend very small plots by hand. Here a farmer works on his crop at a village near Riyadh

AGRICULTURE

TIM SISLEY

dates with a glaring deficit in almost everything else.

The subsidy system has other drawbacks. A flat cash grant assessed on the number of sheep and goats a man owned was abandoned last year. The idea was that the money would go on fodder, but instead the animals were kept at subsistent level and the cash was spent on cars or cassette. Sadder but wiser, the ministry distributed the feed instead, with stern warnings against selling it off.

Last year, Saudi Arabia imported 4.98m tons of food by sea alone, more than half demand. Sugar, rice, oils and fats are almost entirely imported; less than half total consumption of wheat and flour, milk, meat and eggs are produced locally, according to officials.

It seems that the Government sees the main emphasis of the next Plan in stimulating agriculture more by the encouragement of agriculture-based industry rather than by developing farming itself. An industrial zone is planned for Khamis Mushair, to rely on industry that will be fed by the terraced farms of the area. They speak of correcting the stress of development on the cities through redirecting infrastructural investment rather than directly improving farming.

But things are nevertheless moving, long patient work beginning to bear fruit. Much of that is in the efforts of

foreign research teams, sent into areas to expand production at the same time as instructing local farmers.

In Hofuf, the University of North Wales last year finished eight years of extending cultivated area, developing local breeds of cattle and sheep and settling a herd of Friesians.

Two 50-hectare demonstration areas were established on virgin land, one for milk and the other for forage crops, both costing so the local Saudis could appreciate the benefits of scientific farming. Success was reported.

In Hasa, where over the past 15 years half the arable land has been abandoned as leaching encrusts the soil with salt and the wind covers it in sand, a mission of 33 Taiwanese is doing the same thing with vegetables.

Much of the training is a matter of teaching local farmers to add clay to their soil to help it hold water, to grow tomatoes on poles or not to pull garlic out by the roots, but their research work has longer-term effects. A hybrid local and Taiwanese rice can be harvested three times a season and leave room for wheat, long an ambition of officials.

Present plans envisage Saudi Arabia being self-sufficient in wheat production within the next five years, according to Nasser al-Saleh, director-general of agricultural development in the Ministry of Agriculture and Water.

High volume

Alfalfa is the second priority. To that end, the Swedish firm Agriconsult, a daughter of VBB and a member of the SAPP umbrella group, was recently awarded a six-month study of seed production in the Kingdom, a project worth SR300,000. The study will go towards a master plan for seed production and processing. The firm will draw up specifications that will be used to ensure that the high volume of seeds imported is suitable for Saudi cultivation.

The award was, Dr. Saleh says, the first of several that will deal with removing other obstacles to agricultural efficiency, as though work at the moment is a matter of preparing for the promised efforts of the next Plan.

Dairy farming is developing more quickly. There has of late been a vogue for private businessmen to establish recombination plants to feed growing demand for dairy products, but with several large farms finished or near completion there are some signs that fashion will swing to dairies as property and importing become too crowded for comfort.

Masstock Systems, a British-Irish company, is establishing six farms for five princes and one princess in the Nejd and the Eastern Province, with 2,200 cattle of the Holstein strain of Friesian. The now supply Riyadh with 20,000 litres of fresh milk a day.

The average Saudi consumes

0.2 litres a day of milk, or its equivalent in products. Alfa-Laval, of Sweden, is working on a SR150m contract awarded last year to develop a 2,500 hectare farm at Khari for Prince Muhammad al-Faisal where a production of 50,000 litres a day is planned from 4,000 Holsteins.

Those projects illustrate the cost implications of starting a farm from scratch. Although land is given free to projects thought viable, infrastructure costs, including irrigation on integrate farms, power, wells and water treatment facilities, will run to between SR 45,000 and SR 60,000 for each animal. Then, with as good as all labour imported, running costs are going to be two or three times those of a European or American farm.

That is offset by higher prices in Saudi Arabia, as well as by significant subsidies. To stimulate wheat output, the State's Grain Silos and Flour Mills Organisation last year announced it would buy all wheat at SR 3,500 a ton, some four times the European price. At least six large-scale wheat farms are near final agreement as a result.

Expenses

It was the first use of the subsidy as so extreme an encouragement. Until then the Saudi Arabian Agricultural Bank, a state agency, had relied on underpinning operating costs and the expenses of mechanisation. Last year, it disbursed SR 708m in 23,759 loans, a quarter of that on the purchase of machinery and 13 per cent for irrigation equipment. Subsidies accounted for SR 384m.

Most lending is over five or six years, and there is some grumbling that repayments start to bite at the exact moment a new farm starts turning in a profit. The SAAB is now undergoing reorganisation under the Saudi-United States Joint Commission, and there is some hope of a more aggressive attitude to lending coming out.

Water remains a constant problem. As good as all of the Kingdom's settled farming is carried out in the high and cool south-west and the oases of the Central Region and Eastern Province, with pockets of activity in the West. What little there is elsewhere depends on unreliable semi-arid rainfall. There was rejoicing at the winter's rains in Riyadh after two years of drought.

Although 20 of the Kingdom's 33 dams have been built in the past four years, with 13 more under construction, there is still not enough water to go around.

The Ministry has made studies of the major wadis of the southern Thama and of the huge Wadi Dawassir to determine their potential for use in irrigation of virgin land, and action is expected in the next Plan to release uncultivated land through such projects.

Nevertheless, even substantial investment will not be likely to go further than stretching the boundaries of land now cultivated. If nothing else, the constraints of the manpower crisis will militate against settling new areas. Efforts are probably going to be concentrated on improving the efficient use of traditional areas.

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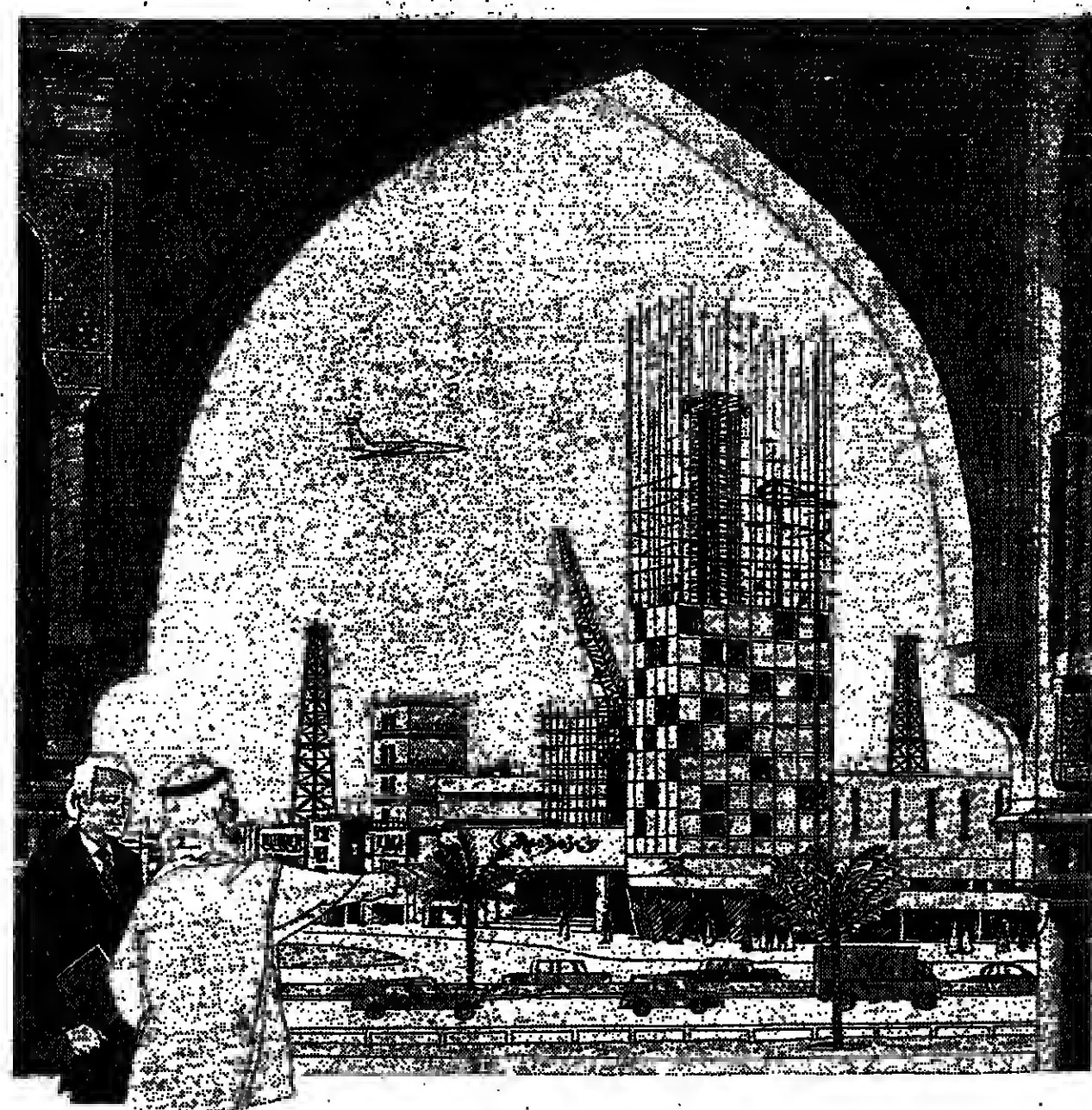


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SAUDI ARABIA XVI



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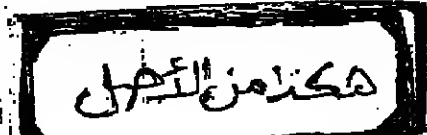
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IN THE old days, slaves and women did all the work in Saudi Arabia. Their places have been taken by foreigners, equally essential and equally treated as lesser beings. Their hosts are increasingly resentful of their skills and their numbers, but despite a growing xenophobia, there is no sign that the Saudi manpower crisis is doing anything, but going from bad to worse.

The most conspicuous failure of the Second Five-Year Development Plan has been in its manpower policies. In 1975 it predicted for 1980 a Saudi labour force of 1,518,000 alongside 812,600 foreigners; although no exact figures are available, officials assume that the present workforce of 2m is 75 per cent foreign. That may be too optimistic.

Not only that, but a high proportion of Saudis are with the Government or in senior managerial positions. Productivity depends on the foreigner, on the Egyptian clerk, the Pakistani building worker, the Thais who man the shiny new factories and the Europeans and Americans who provide the Kingdom's technical expertise. Some argue, too, that increases in productivity are solely owing to increases in the workforce.

Sheikh Hisham Nazer, the Planning Minister, has said that the Third Plan, which begins in May, will decrease the proportion of aliens in the workforce to 55 per cent, cutting down on their numbers but keeping those with skills. The point has now been reached, he says, where either their presence must be reduced or Saudi Arabia's ambitions must be moderated.

Uppermost

The fear is of some undefined social crisis arising from the number of aliens in the country, the apprehension of being swamped leading to some explosion of discontent. It is understood that the presence of large numbers of foreigners was uppermost in the minds of ministers reviewing the Third Plan, and ordinary Saudis share the view. "I don't want to defend foreigners," one recent newspaper column began.

That said, it is probably true that the peak has been passed. A slower market and the appalling difficulties of importing labour have curbed demand in construction and forced greater efficiency. Saudis who chose the Second Plan's extended educational opportunities are coming to work, and the State's demand for labour-intensive infrastructure building is lessening.

Still, the next Plan will emphasise heavy industrialisation and the maintenance of what has been built over the past five years, and it is hard to see how major reductions in imports can be effected. A firm official intention to obstruct would-be importers is bound to pay off, but only at the expense of slower growth.

The question is more how to attract Saudis to the dirty jobs. Most enticements have so far failed. The showcase vocational training centres have been almost utterly neglected in favour of the glamour of university: in this academic year's intake no one applied for courses in masonry, metalwork or tailoring. This year, 2,230 young men signed on for learning a trade, but there are 15,000 of their fellows at university in the U.S. alone, and the kingdom's six universities filled every single one of their first-year places.

Those who cannot make it to university prefer employment with status: the national airline, Saudi, had 1,650 applicants for this year's intake of 450. For the quite unqualified, there are the taxis and lorries that bring in SR 10,000 a month with little effort.

So far, the Government's attempts to do something about the situation have relied, this being Saudi Arabia, on prohibition rather than encouragement. An order was made recently to ban those under 35 from driving taxis. Contractors now have to lodge bonds for the

MANPOWER

TIM SISLEY

departure of the workers they bring in that are assessed on a scale rising from SR 100,000 for the first 10 men. It is as hard as ever to overcome Interior Ministry paranoia. A recent Government report tactfully suggested that its "apparent administrative restrictions" might be the sole cause of the shortage of manpower.

Officials, though, argue that public resentment of foreigners is creating significant social pressure on men to do productive work for the public good.

It is not a work ethic that depends on individual ambition, they argue, but one that arises from a national pride. In the Eastern Province, Aramco's 40 years of Westernisation have spread the ethic more widely, through society.

Whether that argument is valid is another matter. There are not many signs of many Saudis taking a pride in their work, and few people have ever seen a Saudi artisan. Indeed, the same report spoke of Saudi employers being reluctant to take on Saudis for fear of inefficiency and unreliability. To counteract that sort of attitude, the Information Ministry regularly urges the Press to inculcate a little more enthusiasm towards development.

The difficulty is that Saudi Arabia is still a tribal society. The people expect the Government to buy their loyalty; once a matter of simply distributing cash, now of an array of soft loans and subsidies. Everyone can do his sums to achieve a rough idea of likely surpluses, and everyone expects a free piece of the action. Thus, fishermen are given SR 10,000 a year to encourage them to stay in business, but instead they buy a Toyota pick-up and head for the city. Real Estate Development Fund loans go on speculation long after the housing boom has deflated; and students go on to the furthest degree in the more agreeable Californian climate.

The State cannot stop giving things away, but it is a clear impediment to developing a productive society. There has been

some debate over how the two duties can be reconciled, the arguments for cutting subsidies led by the young Turks who follow Sheikh Hisham, and the next Plan will show if either side has won.

Nevertheless, there will still not be enough Saudis to go around. An inflated and inefficient bureaucracy is a drain on the private sector, attracting graduates with short hours, slothful work, the chance of a dizzying rise and a blind eye turned towards private-business interests.

The Public Personnel Bureau last year appointed 12,000 people to the civil service, not enough to fill all the vacancies. A World Bank study has found too many civil service posts reserved for Saudis, and reform has been long promised.

Promoted

Where there are Saudis in the private sector, they are frequently promoted above their heads. Every firm likes to show off having one. Inefficiency results.

So the foreigners continue to carry the load, and relations are increasingly strained. There seems over the past year to have been a drift towards treating non-Saudis worse than before, pinching pennies on salaries or firing them for slight mistakes. It is not an aid to enterprise when a Pakistani clerk faces losing a tenth of his SR3,000 a month salary for not playing safe. At the same time, a growing intolerance is noticeable of Western employees, with the Subcontinent favoured for more pliable managers. Challenges are disagreeable.

Far labourers, there is little sign that any but foreign companies are going to the Far East for more disciplined and efficient manpower. Although the numbers of Filipinos in particular are rising, standing now at 80,000, as against 40,000 two years ago, Saudi businessmen are sticking to the traditional Yemenis, Egyptians and Somalis. They put up with worse conditions.

The largest group of non-Saudis in the country is of

Yemenis, rather more than 600,000 on the basis of a Swiss census of North Yemen. They are alone in receiving work permits automatically on arrival, and without the need for a sponsor to make up the largest pool of legally mobile labour. Egyptians are thought to follow, with 250,000. Pakistanis with 200,000, Lebanese with slightly less than that, and South Koreans with 80,000.

There are some 35,000 Americans and up to 25,000 British. Palestinians are believed to number 80,000 with under half naturalised, although that figure would probably be higher if Lebanese Palestinians are included.

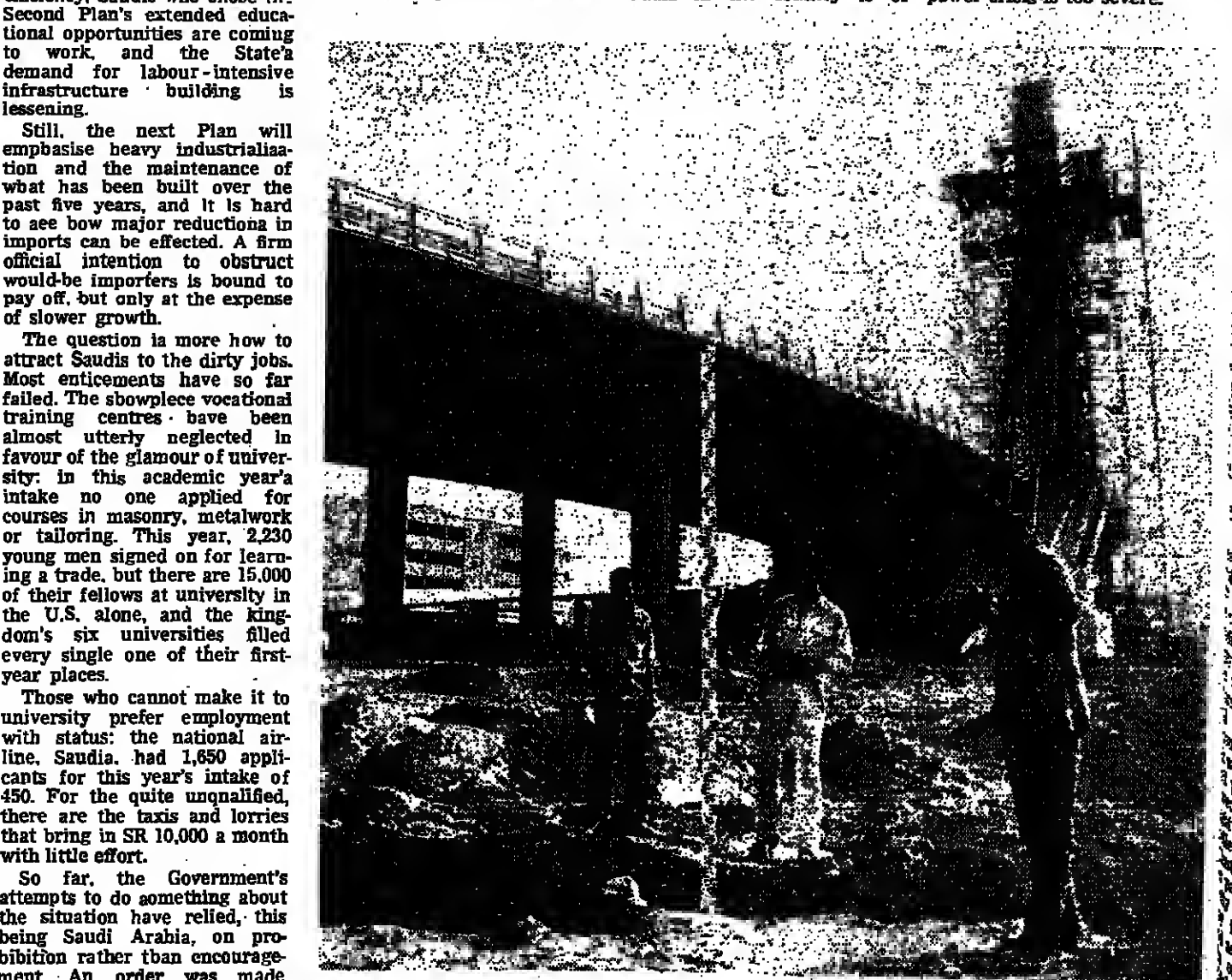
It is difficult for non-Westerners to bring in wives and children, and even with a generous allowance for families of a worker it appears that estimates of the foreign presence at 1.5m are too generous to the Saudis. So what is to be done?

Drastic action has been promised for the Third Plan, with conscription to fill the undermanned armed forces and a winnowing of the civil service coupled with severe restrictions on university entrance in favour of technical training. With that will go a campaign to burnish the image of the dignity of labour. The question remains whether the Government has the courage to do it.

Nor is it certain that the obvious change can be carried through, allowing women into the workforce. At the moment, they may only be employed as teachers or social workers, or in medicine, conservative pressure having limited King Faisal's liberal 1970 Labour and Workmen Law. A committee from the Council of Ministers is at the moment studying where they can be modestly employed, and Sheikh Hisham says the question is no longer whether or not they should work.

There is certainly a rising demand among women that they be allowed to participate, and with girls starting to come in significant numbers out of educational systems that is only 20 years old the pressure is not likely to ease. Their men do not like it as there is a stigma of poverty attached to allowing a wife or daughter to earn a living.

Equally, there is an official commitment to a high birth rate, but the time has passed when there was a choice. The manpower crisis is too severe.



Foreign workers predominate in the construction industry. Here they are working on the construction of a new flyover in the centre of Riyadh.

No easy profits for contractors

AS THE painful squeeze of recession is felt throughout the world, the oil-producing countries, especially those of the Middle East, continue to present most of the brightest spots for contractors in the industrialised world.

Apert perhaps from inscrutable Iran, most alluring in terms of money is Saudi Arabia. The decision may have been taken to restrain spending over the next five years in real terms to the level of the past two, but the growth of 7.6 per cent in 1978-79 and 6.8 per cent in 1979-80 was more than most countries could contemplate or afford. Just how much Saudi Arabia dominates the market can be seen from the findings of the survey undertaken by the Middle East Economic Digest.

This weekly journal recorded the award of contracts totalling just over \$40bn in 1979, of which Saudi Arabia accounted for \$16.7bn, or nearly 42 per cent compared with \$5.9bn, or nearly 15 per cent for Iraq. The figures give a fair picture of the scale of Saudi Arabia's on-going development programme.

Precisely because the Kingdom is a large and expanding market (out of all proportion to its small population) competition is as tough and intensive as the attention focussed upon it by world business. Following the furore in 1977 over "inflated bids" and having twice in 1978-79 had to dip into the reserves to finance expenditure, Ministers are as obsessively as ever in looking for bargain prices, often seemingly regardless (outside the field of high technology) of what is the best.

Payment delays of a kind that cannot be wholly attributed to bureaucratic inefficiency have continued, even if not on the scale experienced in 1978-79, with no reimbursement for the cost of interest on the borrowing incurred. The intensity of the

competition and the fact that Saudi Arabia is very much a seller's market has tended to reinforce the proclivity towards driving hard bargains and dictating harsh contract terms. Only the elimination of infrastructural bottlenecks since 1976 has alleviated the rigours of what must be regarded as one of the toughest of markets. Adding to the difficulties, however, is the growth in importance of the question of "princely prerogatives" — the need to be in league with an agent representing influential members of the Royal Family. On top of the time-consuming and expensive procedures of official bidding and tendering and the more obscure and murky ones. One should emphasise the paradox that they add significantly to the cost of projects — eliminating the above-board savings to the Government involved in the horse-trading.

Fixed price contracts remain the rule in the public sector with the exception of the projects handled by the U.S. Corps of Engineers and the Arabian American Oil Company. The elimination of infrastructure bottlenecks and the reduction of inflation rates to reasonable levels has made inflexibility on that score much less of a burden and a hazard. Yet the variables still exist, not the least, the dangers of the client insisting on changes of specification.

Harsh penalties

Penalties can be harsh under the contract terms imposed. A company falling behind schedule can expect fines of up to 4 per cent of the value of supply contracts and 10 per cent of the value of public works contracts unless the delays result from circumstances which are beyond its control — an issue that is invariably the subject of bickering, with all the cards stacked on the Saudi side.

Under the programme

envisaged in the Third Five-Year Plan there will be fewer monster turnkey projects and "jumbo contracts," apart from the big industrial joint ventures slated for Yambo and Jubail. In general there will be a shift from basic infrastructure to the productive sectors of industry and agriculture of the one hand, and urban and rural development on the other, while many large projects underway such as the telecommunications system and the military cities will continue.

The overall development pie will probably be cut into

performance. The Kingdom will not contemplate international or independent arbitration, providing for settlement of disputes only through its own Grievances Council. The unconditional nature of the performance bonds required still causes concern, despite the fact that the Saudi Government is not known to have called in any of significance.

Indeed in the case of the difficulties encountered by some foreign contractors it has shown some patience and concern over the company's attempt to extricate itself from difficulties.

5 per cent commission laid down by the Government a few years ago not unexceptional.

Most good agents are hooked solid but not averse to taking on more clients than they can properly handle even if they are opposed to others in the same stable. Beyond that—source of both confusion and help—there are plenty of foreign consultants offering their services, not the least former diplomats, defence attaches and spits. Those with the right access are a rare breed and few can help in the more rarified heights.

Under-the-table payments to secure a contract are perhaps the simplest instance of those murky realms of contracting in Saudi Arabia—the money might prove to be both of no avail and unrecoverable, mean the difference between profit and loss, or even be dangerously counter-productive. A South Korean company offered \$8m in bribes to one Saudi official to win sub-contracting work on a massive military installation. Their local manager, who was responsible for the approach, was clapped into prison for 30 months—some observers believe because the amount was considered insufficient.

The \$250m paid out by one West European contractor to obtain a contract—which it did successfully—failed to save it when its Saudi sponsors were unable to obtain a price increase.

Some years ago the Saudi Government set a maximum of 5 per cent commission for agents and the Crown Prince Fahd stated the regime's intention early in January of eliminating irregular practices that most of the civilised world would regard as corrupt. The terms of recent "direct" oil agreements with a number of customers and negotiations on others indicate that little has been done. Commissions demanded and paid for crude sold by the State-operated

Petromin are a relatively new practice as far as crude sales are concerned. The system works roughly as follows: Interested buyers are approached by representatives of one or several of a small group of princes with influence at the Royal Court. They are told that the quantity sought can be obtained if a commission is paid over and above the official selling price which is currently \$26 per barrel of Arabian Light.

When the level of the "premium" has been negotiated, a directive is sent either by the Royal Court or the Supreme Petroleum Council to Petromin to supply the oil. The State corporation receives the official selling price while the commissions to the Saudi beneficiaries and other go-betweens are paid into separate accounts. Commissions of up to \$10 per barrel are known to have been asked and as much as \$5 believed to have been paid.

This novel practice relates to a specialised field having nothing to do with contracting. It has, however, highlighted the way the principle of "princely prerogative" works. In the final analysis most major contracts—though not those handled on behalf of the Saudi Government by Aramco and the U.S. Corporations—are only won in the final analysis when a commission has been built into the price finally negotiated.

In deciding the outcome of a tender, the crucial factor is the agent's connection with a powerful prince or Minister or official—usually a combination of all three who will enjoy a commission that can vary from 5 per cent to 25 per cent, though some have been as much as 33 per cent. In the big league only a dozen or two princes obtain the lion's share of the pie, including a young coterie with close blood connections with the top ruling hierarchy.

CONTRACTS

BRYN WILLIAMS

smaller slices, particularly of a size that local business can digest. The world of small contracts, though more bumble, is generally less risky. There is now a big premium on companies forming joint ventures with Saudi interests.

The bid bond required by State departments and agencies is still at one per cent compared with the two per cent demanded some years ago and the 5 per cent set by Iraq. Nevertheless, given the delays in the award of many contracts the amount of money tied up unproductively over a long period can be very large. The most notable recent example has been the protracted indecision over the scale and go-ahead for the new University of Riyadh complex for which the lowest bid was no less than \$3.4bn—meaning a bid bond of \$34m.

Saudi Arabia insists on performance bonds covering 5 per cent of the value of the project, rather than the 10 per cent demanded by some Arab countries. In keeping with them, the client is sole judge of

With a job that is well underway that makes more sense than calling in a bond.

Advance payments of 20 per cent made to help with mobilisation should be regarded as generous funding arrangements. Like bid bonds, these, quite reasonably, have to be covered by guarantees. So, too, do bonds required to release retention money or guarantee warranty obligations for periods longer than the one-year maintenance period considered normal in the West.

Arrangement of guarantees in itself remains a big preoccupation that has hardly been eased by the greater number of banks competing for such business.

The notice without the right connections, whatever his competence and competitiveness, will get nowhere and become lost in the intricate maze of commercial politics, unaware of the traps and pitfalls. The importance of the "right" agent is perhaps more important than anywhere else and the maximum

Uneasy combination of styles

NEVER HAS there been such a thing as Saudi architecture—a lack of identity not surprising in a country united only this century.

Arabian architecture of the 1970s is an uneasy combination of Fouad Quatrecas and Marbella Modern. From the red-brick viscera of the half-finished buildings that litter all Saudi cities, to the grandiose follies in the rich quarters, there is a sense of groping, of dislocation, amid unfathomable wealth and squalor.

To not a few Saudi architects and clients who see the vacuum filled by shoddy manifestations of greed and bizarre expressions of adolescent taste, it is becoming offensive. This small but growing group is slowly trying to give form to its splintered environment. If there is no solution as yet, the problem has at least been recognised.

A regional vernacular still exists. In the Asir, the lovely south-western province, the houses and watch-towers that remain were built of clay with projecting rings of slates to protect the walls from rain, more plentiful in this region than anywhere else in the country.

Enlivened by daubs of bright blues, greens and yellows and pointed at the four corners, the houses, with stables on the ground level and upper storeys for the family, grew in height as the generations proliferated, keeping the clan under one roof and preserving scarce farmland.

Farther south, in Najran, the land is dotted with wattle and daub huts, conical hives remarkably similar to those of Africa. The tiny villages are surrounded by a network of low, dark mud walls which act as fences and as dykes when the wadis are in spate.

In the Nejd, virtually all that remains of indigenous architecture are the ruins of Darrayah, the family seat of the Al Saud.

Squatters hang their laundry, now, from the topless towers of pale yellow mud. Rain and wind have filled in many of the roofless buildings, until the floors reach to the triangular ceiling windows, just beneath the chipped and broken crenellated ramparts. Within sight of Darrayah are the massive concrete housing blocks of Riyadh University's new and empty campus.

In the cities of the Hejaz, former houses and palaces of coral rag still maintain a tenuous hold. In these, the high windows were fronted with small porches of mashrabiya, or wooden lattice work, which caught the cool, upper air and repelled prying eyes.

Clustered together in a complex pattern, the houses formed a city turned in upon itself, away from the sun and the wind and the stranger.

In one of the old city of Jeddah's cul de sacs of startling quiet, stands the Banaja house, the courtyard of which is entered from a short alley off the Suq al-Nada.

It is classical Hejazi architecture of the late 19th century.

A rectangle four storeys high of darkly stained wood, the house is actually a group of self-contained flats reached by spiral staircases, with exposed wooden ceiling beams and shuttered windows all opening on to the courtyard beneath.

The complex is linked by covered passages and enclosed wooden bridges. Viewed from the courtyard, still shaded by a single tree, the facade gives no clue to the existence of at least 20 levels, each covered by a small, flat roof.

The eastern side of the rectangle is a series of drawing rooms, ending at the north corner in a large reception room. The majlis, a long, narrow hall in which the pater familias would hold court, is half roofless, the covered end running to an authentic Islamic arch. Famous for its direct

access to the Mosque next door, which is still frequented, the house has an integrity of design Saudi architecture has yet to live up to.

Though Saudi Arabia has all left behind the era when regional buildings were designed and built by those who lived in them, architecture here has not yet come to terms with itself. Arabian architecture today is similar in approach to that of the Mannerists of the post-Renaissance; it is a process of arranging, rather than creating, a use of established styles in rather eccentric recapitulation.

Mere effect

Motives which were once functional, as well as decorative, have been pasted on to buildings for effect. The office of the Western Region of the Ministry of Planning has a facade of graceful, pointed arches which only from the inside of the offices are seen for what they are: ornaments which no longer support the building but, which, unlike the arches of the Doge's Palace, are not even an integral part of the structure and therefore lack the honesty of the Venetian facade.

Western and now some Saudi architects find such "Islamic" arches infuriating. Much as in the 19th century, when universally admired old buildings were copied, architecture here has so far been reduced to borrowing from what has gone before in a way that both demeans the past and exposes the present for a fraud.

Even fountains have "Islamic" arches. The dilemma, then, for the architect here is how to avoid the thoughtless and the bland, which blanket Saudi cityscapes, while at the same time holding

out against the ill-conceived plagiarism to which it has proved all too easy to succumb. The answer, says Mr. Zuhair Fayez, a young Saudi graduate of the Universities of Colorado and Michigan, lies in what he calls "diet education."

"Cosmetics are useless," Mr. Fayez asserts, "in explaining to a client that Islamic architecture evolved because of functional reasons and that therefore to use it for its own sake is idiotic—well, that is the most difficult part of my job."

Add to that the delicate negotiations that only occasionally divert his clients from malachite washbasins, gold-plated taps, motorised curtains and florescent lavatories, and the task of designing a house of which he is not to be ashamed when it is finished, is a difficult one indeed.

ARCHITECTURE

JOHN CLOSE

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"Everyone is a frustrated architect," Mr. Fayez says, "but Saudis who have travelled or who have stayed home watching videos want to indulge themselves. But I can't be just a mouthpiece for a client. I have to bring my training to bear because I'm selling not only my time but my imagination."

In designing private houses, Mr. Fayez often uses a modified "open plan," much favoured by Baroque architects and later Frank Lloyd Wright, in which each room merges into the next and is given its own identity by projecting planes and heavy, interrupting structures.

Fayez enjoys designing private houses—"when a minister or a prince calls up and asks me to build him a house, what can you do? It is an honour."

But, as in everything else, it is the Government which provides the easiest and most lucrative contracts. His Youth Welfare building in Abba is virtually a reproduction of an Asiri farmhouse, with such modern appendages as vast glass windows. His administration building at Jubail is a more subtle rendition of Nejd architecture. It has the heavy, impenetrable air of a desert fortress much like some of Alvar Aalto's buildings at the Massachusetts Institute of Technology.

If it is the Government that generates most of the business, then it is the Government that must shoulder the blame for much that has gone wrong. Jeddah Towers—which one Saudi architect called a "mistake"—is a series of 32, 17-storey blocks standing empty because a ministerial committee cannot decide who to put in them. If there was a Le Corbusier, who said before beginning his Pessac housing development, "I want to do something poetic," he was ignored at Jeddah Towers.

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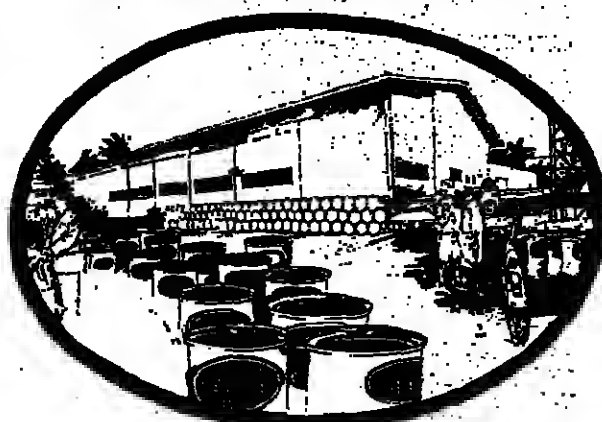
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Good progress achieved

THE FUNDAMENTAL physical infrastructure of transport in Saudi Arabia is complete. The roads may have holes in them, but goods and people can be moved with a high degree of efficiency. Work on road, rail and port development in the Kingdom is now a matter of consolidating, of building on the solid progress of the past five years.

The Third Five-Year Development Plan, though, which begins next month, could promise changes of emphasis. While all but the smallest centres are now served by some kind of road, maintenance and improvement are still needed; while the kingdom's 89 working berths can handle the present volume of imports, any increase above that projected would be a severe strain; and officials speak of a railway network to cover the whole country being studied over the next five years.

The most dramatic achievement perhaps of the whole of the Second Plan, and perhaps its saviour from collapse in the old overheated days, must be in port expansion. Over the past three years, the volume of sea-borne imports to the kingdom more than doubled to the 24.3m tons of last year.

The Second Plan, in 1975, predicted 13m tons of general cargo imports by this year; chaos was only averted by a massive building programme, but even so Jeddah, Saudi Arabia's largest port, worked at 85 per cent occupancy during the year, each of its 37 berths handling 1,208 tons a day.

Port expansion

Muhammad Bakr, the director-general of the Saudi Ports Authority, says that 10 new berths will be needed for the Western Region during the next Plan, the only major expansion he will predict, to handle Jeddah's share of an anticipated growth in traffic across the country of 10 per cent a year.

At Damman, the second port, Sulaiman al-Muhammar, the director-general, says occupancy is running at between 60 and 70 per cent, and no significant expansion is planned. Otherwise, the talk is of container terminals for Yanbu and Jizan, land reclamation in Jeddah or a marine workshop in Damman: tying up the loose ends, in other words.

The high occupancy rate, though, is evidence to support those who argue for more capacity in the still unresolved

débat over where a safety margin becomes a surplus. The British consultants Peat, Marwick and Mitchell have predicted a 30 per cent surplus capacity in the Kingdom's ports by 1982, but the Hansaatic Port System and Planco Consulting of West Germany have spoken of an overall shortage between next year and 1984 if no further facilities beyond those already under construction are built.

Much will depend on the Third Plan's allowances for continued growth, but all the indications are that there will be no slowing of imports. Mr. Bakr says satellite ports are under consideration for Jeddah;

The most remarkable development of the past year has been the emergence of Jizan, on the Red Sea, which during 1979 handled two times more imports, 1,050m tons, than during the year before, supplying the growth of the impoverished south. Dumez of France finished a SR417m contract to clear the channel and build two 340 metre berths, and Archirodon was given a SR 200m award to add eight berths to the existing three.

Both Juhail and Yanbu last year broke the back of their own construction to move into carrying imports for the development of the two planned in-

summer, and attention is turning to the Riyadh ring road into which it will feed. Five Saudi companies recently awarded 90 km of the northern section, and designs are nearly complete on the southern. In March a contract was awarded to a joint venture of the Greek Ekok-Eter and Jax of Riyadh, worth SR 150m, for two bridges 800 metres high and 50 metres long to sweep the highway off the Tuwaiq escarpment outside Riyadh.

The last 18 months have seen, too, a confirmation of official preference for the Saudi contractor in all but the most specialised road construction. At the beginning of the Plan almost every award went to foreign firms, but the state of recent contracts suggests officials had been waiting for Saudis to grow sufficiently to handle the work: it may not be cheaper, but at least the money stays at home.

Saudi Arabia's only railway, from Riyadh to Damman, remains a negligible part of the Kingdom's infrastructure. Nevertheless, Mohieddin Kayyal, the deputy minister of communications for transport, has said that the next Plan will allow studies of a comprehensive network for the Kingdom.

The West German Deutsche Consult and Deutsche Bundesbahn were recently awarded the long-delayed feasibility study on re-commissioning the Hejaz Railway, from Damascus to Medina, possibly on a new route down the Red Sea coast.

The promise of great things in Saudi railways has often ended in disappointment, but on the one hand the line efforts are being stepped up to attract both freight and passengers. At the moment it only moves 3,500 tons a day. Helmann and Littman, of West Germany, are nearing completion of a SR 230m contract to build a dry port in Riyadh for direct delivery from Damman Port. Technical of Italy is studying a high-speed line to replace the present track and cutting 100 kms off the seven-hour trip; Archirodon is working on a SR 300m award to improve and correct the existing line; and a hotel complex will be going to tender shortly for a new Damman station. Late last year the line took delivery of Swiss air-conditioned coaches, and 150 cement cars have recently been ordered.

The Trans-Arabian Highway will be mainly completed this year, with a pattern of the major contracts let involving connecting the villages of the south-west, linking the Eastern Province, and the Central Region, and pressing on with the Trans-Arabian Highway from Riyadh to Jeddah via Taif. The northern Qassim region has been favoured, too.

A good deal of work under way in the south-west is more a matter of starting from scratch rather than building on existing tracks. The Bahalan road from Taif to Abha, mainly financed two years ago, opened up the south to development, and since then the largest contracts have gone to connecting the coastal plan to the towns on the escarpment.

The Trans-Arabian Highway will be mainly completed this

TRANSPORT

TIM SISLEY

smaller harbours to take some of the load off. It is a proposal that has already both worked and failed.

The Ministry of Defence and Aviation has a port at Sharma on the Red Sea for the Tahuk cantonment and at Ras Mishab on the Gulf for the King Khalid Military City, near the Iraqi border, both installations that do indeed spread the load.

But the Ministry of Public Works and Housing's 10-berth port at Qadima, north of Jeddah, and Ras al-Ghar on the Gulf, have stood idle for 17 months. Built to serve the Jeddah and Damman rush housing projects and to take the heat out of its building materials market, by the time they were ready Jeddah and Damman had rid themselves of congestion.

That, though, is not stopping the kingdom going ahead with an entirely new port of arguable economic justification. It is to be at Ras Abu Khomls, on the eastern side of the Qatari Peninsula, an area whose disputed ownership with the United Arab Emirates has recently been settled in the kingdom's favour. The port is simply to stake an economic claim, as evidence of ownership. The SPA refuses comment, but it is understood design work is under way.

The high occupancy rate, though, is evidence to support those who argue for more capacity in the still unresolved

dustrial cities. At Yanbu, where a capacity of 2.7m tons a year is planned three of the eventual seven berths of the commercial harbour are finished. The prices of imported goods have started to come down in Medina as a result. At Juhail, where SR 9.1bn has been spent in the past two years, nine deep water berths, the open sea tanker terminal and the six metre quay in the industrial harbour were handed over. The port now has a capacity of 1.5m tons a year, creeping up towards the planned 5.3m.

With construction as good as out of the way, there is now an emphasis on finishing touches: the SPA last year commissioned Siemens of West Germany to install a computer control system linking Jeddah, Damman and its headquarters in Riyadh, a venture paradoxically spoken of as a move towards more autonomy for each port; a joint venture of Geotek and an Alireza company is charting the Red Sea for the first time since 1876; and a programme has begun to establish beacons on Red Sea reefs.

The question of self-financing for the kingdom's ports seems to have been shelved for the moment. In the present financial year, the SPA was given SR 46bn for capital expenditure

which will be mainly completed this

year, with a pattern of the major contracts let involving connecting the villages of the south-west, linking the Eastern Province, and the Central Region, and pressing on with the Trans-Arabian Highway from Riyadh to Jeddah via Taif. The northern Qassim region has been favoured, too.

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The Trans-Arabian Highway will be mainly completed this

Plan to extend network throughout the kingdom

THE COST and scope of telecommunications in Saudi Arabia are numbing. Bitter competition between rival Saudi agents, their princely patrons and the consortia in contention and cumbersome bureaucracy only make it more complex.

A consortium of Philips, Bell Canada and L. M. Ericsson is installing 470,000 new telephone lines under a \$3.1bn contract, awarded in December, 1977. In the Third Five-Year Plan, to be announced in May, SR18 bn has been budgeted for telecommunications.

The Ministry of Post, Telephone and Telegraph plans to expand the telephone network by an additional 1,325,000 lines to accommodate the industrial cities of Jubail and Yanbu and blanket the vast interior of the country.

The award of the contract for the initial telephone expansion project was a controversial affair. Finally budgeted at \$3.1bn, it is the Kingdom's most expensive project by far, outside such extra-budgetary ventures as the military cities, the gas-gathering project and Jubail and Yanbu industrial complexes with their enormous infrastructure problems.

On December 13, 1977, Saudi Arabia announced that the Philips consortium had won the contract after that Mr. Alawi Darwish Kayyal, the Minister of PTT, called "tough competition" from the American firms of International Telephone and Telegraph and Western Electric.

The announcement came a day before Mr. Cyrus Vance, U.S. Secretary of State, was to arrive in Riyadh, possibly to do some last-minute lobbying for the American companies. The contract would, in itself, have gone a long way toward redressing the U.S. trade deficit.

Lowest bid

It appeared that the contract had simply gone to the lowest bidder. The group led by ITT bid \$3.4bn, Western Electric, \$2.9bn and the Philips group, \$2.3bn.

The contract was broken into three parts, each requiring separate bids. For supplying equipment to Saudi Arabia's cities—part one of the project—ITT was the low bidder with \$1.25 bn. For part two, covering the countryside, ITT bid \$200m; Western Electric, \$231m; and Philips, \$248m.

It was the bids for part three, the provision of operation and maintenance of the system for the next five years or until local labour and management could be recruited and trained,

that caused such concern at the time. ITT bid close to \$2bn, Western Electric submitted a tender of \$1.2bn and Bell Canada of the Philips group bid \$467m.

How thoroughly Bell Canada took account of the cost of vehicles and buildings is still not clear. The estimate seemed to concentrate mainly on management and labour. In any case, it now expects payments for its section of the project of \$1.1bn, in itself perhaps conservative. The whole business seemed, at least, to illustrate the difficulties and confusions involved in tendering for big Saudi contracts.

The consortium was not long in encountering difficulties,

11 trunk switching centres and three international exchanges. All this will be connected by high-capacity cable and microwave links and 14 ground satellite stations.

Western Electric and Rockwell have completed the microwave system under a \$400m contract. Saudi Telephone has assumed control of the microwave, coaxial and vertical and horizontal cable stations in Jeddah and Taif.

Western Electric, among other firms, is eagerly awaiting news of further expansion plans. The project as it now stands will take Saudi Arabia's telephone density up to less than 10 telephones for every 100 people, well below the world average of 14.5. The new

to carry the one-and-a-half tonnes of documents, Arabast, in which Saudi Arabia has a 26 per cent share of the \$100m capital, has accepted tenders for the satellite and expects to have an orbiting communications system in place in three years. There are several daunting problems which may delay the launch beyond 1983.

Saudi Arabia, the largest single contributor to the project (which has been around for at least ten years) was once toying with the idea of paying for, and therefore owning, the system on its own. It might have proved simpler.

The contract for construction of the satellite was scheduled to have been awarded by now. Two bidders are in the running: a French- and British consortium of British Aerospace, Matra and Thompson-CSF, and the American Hughes Aircraft Corporation.

Hughes, however, is black-listed under the Arab League's boycott of Israel and, though under terms of the boycott some telecommunications work is excluded, this is proving a major stumbling block. The statute of Arabast requires the award of the contract after competitive bidding. Without Hughes, this would clearly not be the case.

Arabast is also understood to be building at the size of British Aerospace's bid, significantly higher than it had budgeted. The organisation had hoped to launch its satellite for tens of millions of dollars but, with the specifications it demanded, this has proved impossible.

Yet another problem is the planned use by the Anglo-French consortium of black-listed Hughes components.

If the satellite is to go up in 1983 as planned, using either the U.S. Space Shuttle or the European Ariane rocket, there is no time to call new tenders. The removal of Hughes from the boycott list would satisfy the terms of Arabast's constitution but this, even in the unlikely event of its proving palatable to the Arab League, would at the very least take time.

The suspension of Egypt, the most populous country, and hence the one which would have benefited the most from the satellite, has complicated the venture still further. The deadline for the bids was in early January, but delegates to the evaluation committee were unable to resolve the difficulties and the project is now to be reviewed at a meeting in April in Morocco at ministerial level.

TELECOMMUNICATIONS

ANDREW WEBB

though these did not stop the award last summer of new work worth a further \$805m for the installation of another 500,000 lines. The speed with which the joint venture has been working has won it the praise of Saudi officials, if not the less-easily pleased editorial writers in the Saudi Press.

In the 18 months after the contract was finally signed in January, 1978, the joint venture installed switching capacity for 188,000 subscribers. Saudi Telephone, the company formed to operate the network, is now managing 250,000 working telephone lines, virtually double the total two years ago. The monthly rate for installation of working lines is approaching 10,000 in January, some, over 9,000 lines were installed, and since the consortium began work, over 200,000 buried service wires have been put in place.

It has not been an easy job. Visas for Dong Ah's 6,500 labourers, the South Korean subcontractor, whose cheap labour was no mean factor in the winning of the contract, were slow in coming; street maps are almost non-existent, and municipality approval for digging has not always been forthcoming. Nevertheless, in June last year, 17 switching centres were simultaneously cut over in 13 locations, completing the first phase of the expansion.

The 470,000 new lines will be handled by 90 local exchanges,

work may be offered in a series of phased tenders, the reason for Western Electric's renewed hopes.

In all this, the telex system is not being ignored. Forbidden in Saudi Arabia for security reasons, until as late as 1973, when a service was set up with 50 manually connected lines in Jeddah, the network is to be expanded to 15,000 lines under a contract worth \$13.4m awarded to the General Technical Division of Hajj Abdullah Alireza. The equipment is being supplied by the Fredericks Electronics Corporation of Maryland.

Not to be left out as well are the Interior Ministry, a system for which is now under construction, and the National Guard, which awarded a five-year \$26m contract to the British firm of Cable and Wireless for a microwave network.

To reach across the Red Sea to Sudan, Saudi Arabia recently opened a \$2.2m microwave station in Taif to connect the kingdom to Port Sudan. The station is powered by solar energy with emergency generators on standby.

Gilding the lily of telecommunications is the plan for an Arab satellite, a project mired at the moment in inter-Arab politics and unforeseen expenses. It may dwarf all else. When British Aerospace brought its bid for the construction of the Arab League satellite to the headquarters of the Organisation (Arabast) in Riyadh, it had to charter a jet

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SAUDI ARABIA XIX

Rapid expansion by airline

SAUDI ARABIA'S size and its unevenly distributed and sparse population have made it imperative to develop a national airline with extensive domestic links. For, transposed on to a map of Europe, Saudi Arabia would roughly stretch from France to the borders of the Soviet Union.

Communication problems are further accentuated by the fact that, given even the most generous estimates of the population, it would total less than one-third of those of the countries involved in this comparison.

Saudia, the national airline, has been successful in responding to the challenge of rapidly expanding its operations. It has become something of a world celebrity, partly through being one of the sponsors of the Grand Prix Saudi-Williams racing team.

Within the Kingdom, the airline provides easy and extensive transport. For example, the most expensive, one-way flight between Riyadh, the capital, and Jeddah is currently Rs 210 (\$63), and between Jeddah and Dhahran Sr 300 (\$90). As a result, Saudia loses money, but in the overall interests of providing a socially and politically unifying service for the Kingdom. It is the result of a conscious Government decision.

In 1975, a 25 per cent cut-back in fares was imposed. In practice, the subsidy is now probably higher. Saudia has, in fact, become a popular national institution, with its arrival in some of the more outlying parts of the country being greeted with applause on the ground.

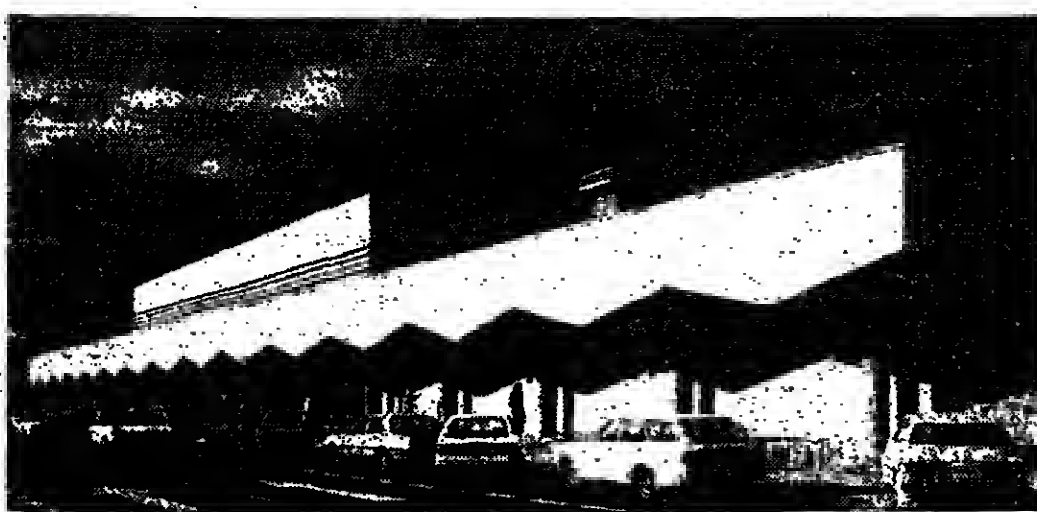
In practical terms, the now well-established shuttle between the three main centres has become an easy affair, except at peak hours. But first class booking (which ensures a seat) is more often than not sold out before evening.

Saudia, in the Kingdom's aviation strategy, has predictably received most of the accolades. It can boast of being number 11 in the ranking of the top 20 nations in traffic growth, as estimated by the Association (IATA).

At the same time, the Ministry of Defence and Aviation, which is ultimately responsible for Saudia's operations, has been overseeing a programme of expansion and improvement of airports, so it now serves some 18 airports within Saudi Arabia. This includes the three main international airports of Jeddah, Riyadh, and Dhahran.

In terms of numbers, Saudia's growth has been impressive and far exceeded the targets of the Second Development Plan. In 1945, it entered the field, with three DC-3s, one of which was presented by U.S. President F. D. Roosevelt as a symbol of Saudi-American friendship.

Today, it operates 63 aircraft. It became a member of IATA in 1967. The number of passengers



The new airport at Abha in the Asir region. Flying is often the cheapest form of travel in this vast country

AVIATION

ANTHONY McDERMOTT

carried has risen more than tenfold—from 680,923 in 1971 to 7,964,347 last year.

Saudia's Planning and Research Office reckons that this number could rise to 9.04m this year. This could even be an underestimate given that passenger traffic in January this year was up by nearly 24 per cent, compared with the similar period in 1979. Freight (mainly imports) rose over the 1971-79 period from 6,279,000 kilos to 62,516,610 kilos.

The number of employees has risen fourfold, from 4,107 to 16,000, of whom 18 per cent are Saudi.

Expansion

In greater detail of Saudia's flight deck crew of 668, 313 are Saudis. Sheikh Kamil Sindi, the former director-general of the airline, maintains that "Saudia has been able to 'nationalise' its operations with highly-qualified Saudis, who now run the major divisions."

But this rate of expansion has had to slow down, or at least be brought under closer surveillance. To cope with administrative complications, Sheikh Kamil Sindi has been promoted to the position of assistant with ministerial rank to the Minister of Defence and Aviation to strengthen the supervision of aviation activities. His place has been taken by Captain Ahmed Mattar.

Saudia's charter was altered in January to permit greater delegation of authority from the ministry itself to Saudia's board of directors.

On Saudia's role, Captain Mattar says that the airline's role initially was to expand with the development boom. "In the past years," he says, "we put our forecast as having

to meet 30 per cent expansion rate, but we have been having to cope with something like 60 per cent."

In the past, the development of Saudia's fleet was based on market demands, which according to Captain Mattar have been exceeded. But in future, he says, "it will be dictated not just by the market, but be careful planning."

At present, Saudia's active fleet consists of 50 aircraft, fully owned (including one 747, 13 L-1011 "TriStars", eight 707s, and twenty 737s), and a further 13 on lease (including five 747s, one 707 and three DC-9s). Another eleven aircraft are on order: five "TriStars", four of which are to be delivered this year, and one next; and six 747s to be delivered in 1981.

Because Saudia's domestic operations are well-subsidised and constitute between 60 and 70 per cent of all its operations, it has only made a profit between 1973 and 1975. In the years from 1976 to 1978, annual net losses have averaged 161m riyals (\$48.3m). For almost a year it has been under study that Saudia should be divided into two parts—one for international operations and the other for domestic.

But Captain Mattar makes the point that a major constraint on both expansion at the rate of the last few years and on any real advantage in creating new airlines is the difficulty in obtaining sufficient administrative and technical staff. This applies particularly in providing back-up for domestic operations. "As well as flying to 19 destinations in all parts of the Kingdom from Jeddah on the northern border with Jordan to Jizan near North Yemen, Saudia flies to 18 other destinations in the Arab world

the Kingdom. The two most important projects are the new international airports at Riyadh and Jeddah.

The former, which will cost at present SR 14.5bn (\$4.4bn) and is due for completion by 1984, is situated 35 kilometres north of the existing airport which is in the upper part of the city and gradually being engulfed by urban sprawl. The proportions of this airport are such that it is supposed to be able to cater for 15m passengers a year—the rate forecast for the year 2,000.

Closer to partial completion is Jeddah airport, which should ultimately — a first phase should be open next year — be able to cater for 12m passengers a year and for 150,000 tonnes of cargo annually. But the costs of this enormous project have grown, from initially SR 5bn (\$1.5bn), to something approaching SR 15bn (\$4.5bn) today. When the project is finally completed in six years, its costs could be closed to \$10bn.

One key aspect will be the development of a special terminal for Moslems on the pilgrimage to Mecca. The annual pilgrimage throws a particular burden on the Kingdom, and last year a Saudi task force of 100 specialising in the mass movement of travellers spent SR 4.4m (\$1.3m) moving hajjis to the holy sites for there is no airport at Mecca.

Leasing

The numbers of pilgrims arriving by air has grown over the years, from 177,000 in 1973-1974 to 450,000 last year. The size of this terminal alone, in Jeddah airport, when finished the largest enclosed space in the world, gives an idea of the proportions of the airport as a whole. In the first year of operations next year, for example, it is estimated that the new international airport will service more than 7.4m passengers (including 1.5m hajjis). It is to Saudia's credit that in pilgrimage season it has by leasing a fleet of aircraft in 1979 one 747 and three DC-8s and without schedules. Income earned from hajji traffic amounted to 115.5m riyals (\$34.7m).

The main point is that, like other areas of Saudi Arabia's infrastructure, rapid expansion has in the end been achieved in a largely orderly way. Furthermore, the pressure on Saudia is likely to decrease gradually at home as long distance home and rail transport is expanded.

Comfortable trains provide relaxed way to travel

RAILWAYS

ANTHONY McDERMOTT

WHILE THE praises of Saudia, the national airline, are sung elsewhere, it is worthwhile looking at other means of moving round the kingdom, or at least part of it.

To drive, particularly along the drowsy, long distance stretches is to risk life needlessly, as the wreck-strewn roadsides bear witness. The most sensible alternative—and very cheap one at that—are the facilities of the Saudi Government Railroad Organisation (SGRRO).

Against the massive size of Saudi Arabia, the SGRRO's operations are, at present, modest: a single line track of 571 km between Riyadh and the east coast port of Dammam. Nevertheless, for a new and more relaxed look at part of

the Kingdom—and for the pressed businessman or visitor with nothing to do on a Friday—the trip has much to recommend it.

Tickets are cheap. First class for the full journey is SR30 (just over £4), second class SR30.

The difference in the Swiss-made, air-conditioned coaches with piped music is between red-upholstered, spacious airline seats and green-upholstered, comfortable double benches. There is a restaurant car serving a tasty cuisine—indeed, international cuisine—of chicken, chips and sandwiches, washed down with Pepsi-Cola and Teem (almost Seven-Up) for about £1 for a full meal.

The carriages are kept scrupulously clean by travelling attendants armed with plastic bags. Authority was provided—at least on the occasion I travelled—by a bulky uniformed man with a label on his chest clearly marked in Arabic and English TRAIN DRIVER, and a tall, thin man identified as TRAIN CONDUCTOR.

The other amenities included a choice between Western and Oriental toilets. And in the final carriage the last rows of seats had been removed and replaced by a large carpet for prayers—a sort of mosque on wheels.

The inevitable question asked by foreigners is how you can explain praying towards Mecca, while on the move. The line heads gently south-east from Riyadh through al-Kharj to Haradh where it turns northwards to Dammam, passing through Hofuf and the oil-pipeline crossroads of Abqalq. So, you might, as it were, be caught praying on the turn. But Islam, being the practical religion it is (and remember

prayers are said on aircraft, too) decrees that if a compass is not available to give guidance, then just do your best for Allah is everywhere.

For the journey itself—at present it takes seven hours but when plans to build a direct link between Hofuf and Riyadh are carried out it will be down to four—report to the unprepossessing station at Riyadh or the more businesslike one at Dammam an hour ahead of time. Trains leave Riyadh daily at 08.29 and arrive at 15.36; and vice versa 09.05 and 16.07.

The stations on the way are more halts than stations—a collection of buildings and shacks made from solid sleepers (half the track is being relaid. The main contrasts in the scenery are between the whiter siltier tracts of desert occasional palm oases, and the barbed hillocks and escarpments. Outside Riyadh, used cars and industrial waste—mainly piles of tangled iron rods—stretch for miles, making an even starker contrast with the desert.

Recognition

And other impressions? The unexpected passing of the train coming in the opposite direction, but temporarily parked in a siding, miles from anywhere, but with no flicker of mutual recognition from long robed passengers. But above all, there was the rare opportunity of seeing a whole Saudi family travelling, playing and eating together. Women may travel if accompanied—in buses they have separate compartments. In this case it was a father and son with several wives and children ranging from the pampered youngest infant, a male, to a daughter, one year away from the veil—already taking over her social role within the family of looking after the young, and old alike.

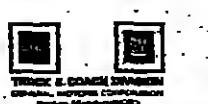
To do a journey of a similar length in Britain but without the scenic distractions—say, between London and Dumfries, in Scotland—would cost you anything between £23.50 and (first class) £26.50.

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SAUDI ARABIA XX

Economic changes being telescoped

RURAL DEVELOPMENT

BY A CORRESPONDENT

THE FOREIGN visitor to Saudi Arabia rarely has time to venture beyond the major concentrations of Jeddah, Riyadh and the East Coast.

While pre-occupied with a multitude of business appointments, his vista is too often limited to the view from the taxi window from the airport to the hotel. It is an ultra-modern scene of high-rise buildings and heavy traffic, with little to distinguish it outwardly from other such places in the world. And yet beyond these cities there lies another Arabia where nearly half the total population lives.

This other Arabia—rural Arabia—is still in many respects not greatly different from that encountered by the travellers of the nineteenth century, but it stands today on the brink of a total transformation.

In contrast to the big cities, rural Saudi Arabia is still essentially an undeveloped country. Until about 10 years ago the oil wealth of the Kingdom had largely passed it by, and its inhabitants led a very isolated and tradition-bound existence.

Living conditions are, in general, still fairly simple and the average per capita income is relatively low. The great difference between Saudi Arabia and most other developing countries is, of course, the almost limitless Government funds now available. Economic and social development that would elsewhere take a hundred years, is being telescoped into one generation in Saudi Arabia.

For the passing visitor, it is still a land of great interest and beauty but at the same time it is also a fascinating study of the aims and problems of economic development.

The traditional rural life of Saudi Arabia falls, broadly speaking, into one of three main types. There are, firstly, the oasis towns and villages that lie scattered in small bands all over the country and whose principal livelihood is the cultivation of date-palm gardens irrigated from wells.

In the shade of these walled gardens many vegetables are grown and fruit-trees such as peaches, pomegranates and limes—indeed, with the sound of rushing water in the background, they have often been likened to a miniature paradise.

In the south-west province of Asir, one encounters a totally different kind of land-

scape—mountain villages which as a result of a good rainfall are able to practise a much broader range of agriculture than the oases and are much more densely populated. Until quite recently such villages were, even by Arabian standards, extremely isolated and often at feud with one another. To this day their handsome fortified houses and towers brood defensively over the terrace fields.

Finally there are the people for whom Arabia is most renowned, the Bedouin tribes, who wander with their camels, goats and sheep throughout the desert pastures of the peninsula. Although in most areas a minority, the Bedouin have always been one of the leading influences on Arabian history and maintain a close relationship with the towns within their nomadic circuit.

Garish

The heart of a typical modern country town is dominated by a broad and noisy street full of Datsun and Toyota pick-ups and along which lie a garish range of shops and showrooms that evidence the new prosperity.

Almost without exception, the new towns are depressingly ugly. Behind this modern facade, however, there often lies the older, original town of considerable atmosphere and charm: an organic town whose towers, arches and labyrinthine alleyways reflect the growth and history of many generations. Alas, even here the authorities have begun to ruthlessly cut through new roads with bulldozers leaving many old houses with open half-gutted chambers gaping out over the shining macadam.

Within the borders of Saudi Arabia, particularly in Nejd and Asir, there are several traditions of a fine but unpretentious domestic architecture, usually in mud-brick. Some of these traditions go back in history for several thousand years; they are to be found on the walls of Assyrian palaces and Nabatean temples.

But hardly anyone builds in

mud-brick today. New materials, principally concrete and cement blocks, have taken the place of the old and within a decade or so this traditional architecture will almost entirely have disappeared.

The principal activities of the rural towns these days are government administration and local trade. Modern industry, so prominent a feature of the outskirts of Riyadh, Jeddah and Dammam, play little part here and, apart from cement works and similar building materials projects, there are few factories established in rural areas.

The lack of labour and the great distances from the principal markets make it unlikely that any significant industrial growth will take place in the foreseeable future.

Perhaps more important than the infrastructural changes in the towns and villages is the agricultural revolution now in progress. Previously water wells were dug to relatively shallow depths and the oases villages used to follow the lines of the great wadi beds and hasins—that overlie the easily accessible water.

Today, with modern drilling equipment and diesel pumps, the Saudi farmer is able to tap much deeper levels and can thus irrigate areas that have hitherto been uncultivated. In districts such as Qasim, the green landscape, that used to be confined to the edges of the oases, has now spread out into the desert in broad new prairie fields.

These new farms have already had a major impact on Saudi food production especially in such items as milk, poultry, eggs and many kinds of basic vegetables. Most of the large agro-industrial projects are based on foreign labour and equipment and financed by capital from the big cities but small farmers also have begun to adopt new technology and more productive methods.

However, despite generous grants and subsidies, farming in general is still held back by the unattractive level of wholesale purchase prices and a



Nejdi Bedouin brew up one of the day's many cups of tea

desperate shortage of indigenous labour. The traditional low standard of manual work in Saudi society has been exacerbated by the ready availability of easier and better paying jobs in other sectors.

Traditional date palm plantations have been even more drastically affected. One of the saddest sights of modern Arabia is the acres upon acres of dying palm trees standing bare and stunted. Sometimes this is due to a fall in the level of the water table but more often because the owner cannot afford to maintain and harvest his gardens.

Dates, once a staple item of the Saudi diet, have been reduced to the role of a sweetmeat and prices no longer justify the time and money they require.

For many oases, the existence of water at deeper levels, and therefore alternative farming, has provided a further lease of life. For other villages however there is no such outlet and they face slow extinction. Similar circumstances prevail in some of the mountain villages of Asir where in many districts the narrow terraced fields have become uneconomical to work.

One of the most surprising aspects of modern Arabia is how

quickly the Bedouin have adopted to the changed conditions.

Today, with their varied fleets of vehicles they are more mobile than ever before and much less subject to the hazards of drought. Moreover, they obtain excellent prices for their fresh meat.

Yet, at the same time, the Bedouin families are gradually being sucked more and more into the orbits of the towns in order to benefit from education, health and other new government services and, overall, their numbers are steadily declining.

Expansion

What is the future of these rural areas of Saudi Arabia? In the short term they will continue to enjoy the benefits of generous government aid. The basic infrastructure will continue to grow and farming will continue to prosper. However, a number of question marks hang over the longer term.

In the first place, it must be asked whether there is really enough water to allow for continuous agricultural expansion. The new deeper aquifers are of pre-historic origin and therefore irreplaceable. It is not known for certain how long they will last.

If this water was valued at its full economic replacement cost it is possible that much of the more recent agricultural production would become prohibitively expensive. These aspects are unlikely to be significant for another 10 years or so but cannot be ignored.

An equally serious question mark hangs over the future level of employment in rural areas. Given the relatively small contribution of agriculture to the Gross National Product, the rural population is already greatly in excess of its economic importance and will continue to decline unless attractive new jobs opportunities are created.

Nowadays young men must go to the big cities if they wish to pursue a good career—and they rarely return. The villages are increasingly becoming an old man's world. It is obviously in the overall national interest that a balanced population distribution be maintained in this vast country but how this goal is to be achieved is still far from clear.

Some kind of economic decentralisation must be attempted in due course, and a sense of purpose restored to the country-side—for without a new sense of purpose, rural Arabia will die.

Towns and villages growing rapidly

NEJD

FRASER JOHNSON

THE BOUNDARIES of Nejd are not clearcut. At its most restricted definition, the term means the districts of Aqad, Washem, Sudayr and Yamamah which closely surround Riyadh.

At its broadest (which is how we shall understand it), it embraces also Qasem and Hayer to the North, Afaj and Wadi Dawasir to the South, and Dawsimi and Khawls to the West and East, respectively.

The Arabic word means a highland or upland area. But while the area has a mean elevation of some 800 metres, it is only a step in the continuous downward slope of the peninsula which tilts imperceptibly from the Sarawat mountains of western Arabia down to the flats of the Arabian Gulf on the East.

It is essentially a great barren plateau of pale limestone with occasional intrusions of bare red granite hills. Fingers of red sand run through it from the Nefud sand deserts to the north and the Rub al Khali to the South.

The spectacular limestone escarpment of Jebel Towelk running from North to South across its length, is its spinal cord. The limestone plateau is everywhere eroded into wadis, which flow for perhaps ten days a year, but more importantly retain sufficient underground water to sustain life and a modest agriculture throughout the year.

The smaller nomadic population, keeping their herds on the bare pastures, supplied the towns with meat, butter and news to trade for dates, coffee, tobacco and manufactures.

In the half century since the Kingdom of Saudi Arabia was founded, much of this traditional physical pattern has changed. The balance between nomad and townsman has, of course, tilted dramatically and irreversibly in favour of the latter.

The remaining nomads are rapidly urbanising, and are well supplied with motor transport and water trucks; the towns are no longer dependent on them for anything, though Nejd

lamb and mutton is still preferred over imports from Somalia and New Zealand. Land under cultivation has greatly expanded, with deep well drilling to tap fossil water aquifers making irrigation easier and a generous and wide-ranging subsidy programme, making farming financially attractive.

Perhaps the most obvious change is in the physical appearance of the towns and villages. The distinctive and very charming domestic architecture of Nejd, with patterned mud walls and pointed crenellations, has largely given way to concrete, badly built and of no architectural merit.

This change is above all evident in Riyadh, which has grown hugely, while other towns such as Hail, Bureidah and Oneizah, its equals 50 years ago, have grown relatively little. Less obvious, but more profound, is the opening of central Arabia to the outside world, which has fundamentally altered Nejd's attitudes. The previous exclusiveness, traditionalism and suspicion of foreigners and things foreign contrasts sharply with the recent eager assimilation of technological and material advances and the universal desire of Nejd youth to study abroad.

The physical manifestation of this opening-up of the Arabian homeland is in the busy new airports of the region and the constantly expanding road network, which now joins every village of any substance. It seems impossible that less than a century ago Palgrave and Doughty should be the first Europeans to explore this land, and that their lives should have been in constant peril. Or, that as late as the 1940s, every plane wishing to land at Riyadh should have required Ibn Saud's express personal consent.

For this was a land in traditional isolation. None coveted it. The occasional Turkish incursion left little mark, since the Turk had no enduring interest in so barren a land and contented himself with intervening only when a growth in Nejd's fortunes

threatened to harm his interests elsewhere, in Hejaz or the lands to the north.

The ruins of Diriyah, the old capital of the Al Saud some miles north of Riyadh, are a witness to one such expedition by Ibrahim Pasha in 1818.

The dominant theme of the political history of Nejd is an internal one of the continuous rivalry between the Rasheed of Hail and the Al Saud of Diriyah/Riyadh, a convoluted other.

CONTINUED ON NEXT PAGE

tale whose outcome the shifting allegiances of the towns of Qasem and the kaleidoscopic loyalties of the great Bedu tribes made uncertain until the final capture of Hail by King Abdul-Aziz in 1921.

From that time until 1934, when the present frontier with Yemen was established, the Saud control of the country was gradually strengthened; and with it the spread of Nejd manners and Wahhabi beliefs.

The distinctive manners of Nejd are inseparable from the teachings of Wahhabism, which enjoin a strict and puritanical observance of Qu'anic precepts. The fortunes of Wahhabism and the house of Al Saud have grown together, the one supporting the other.

CONTINUED ON NEXT PAGE



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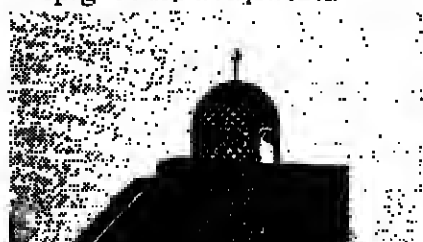
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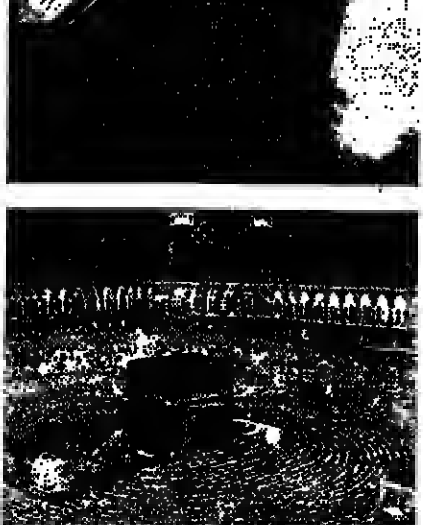
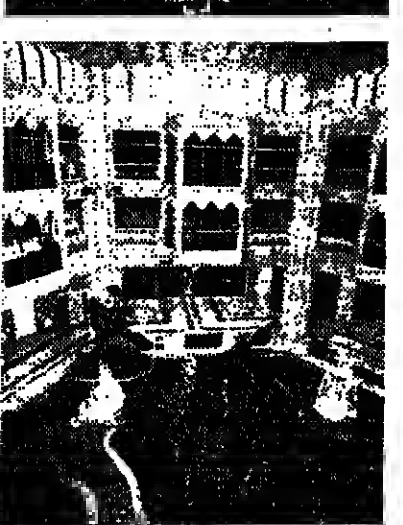
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SAUDI ARABIA XXI



A street market in the centre of Jeddah. In the background are some of the old Turkish houses, one of the city's few remaining links with the past

Cosmopolitan region owing much to Mecca

THE HOUSE of Al-Mutlaq once provided hereditary standard-bearers in the Nejd armies of Abdul Aziz Bin Saud, the founder of the Kingdom of Saudi Arabia. Their descendants now own a flourishing furniture business in the Hejaz, the western region that includes the towns of Mecca and Jeddah.

Yet the population of the Hejaz has never been homogeneous. Since the time of the Prophet, the annual Pilgrimage, slavery and the eastern trade brought a melange of Hadramis, East and West Africans, Persians, Kurds, Javanese, Indians and northern Arabs to the towns. Recent migrants from Nejd, the central region including such great names as Juffali and Olayan, have become as Hejazi as the Jaimoom family from Egypt or the Alirezas of Persia.

The cosmopolitan Hejaz remains distinct from the more austere Nejd, though the capital's dress and outward custom have been imposed by the imperial and political descendants of Abdul Aziz, who took the Hejaz in 1924-1925. Yet even now, only a quarter of Jeddah's million souls are Saudi.

The Hejaz is a broad strip of poor land cranked between the sharp reefs of the Red Sea and a chain of mountains which stretches from Mecca to Aden. It is famed above all for its heat and humidity, which is tempered on the coast by a breeze from the north-west that blows most days of the year.

The old definition of Hejaz, which stretched under the Turks and the Sharifs of Mecca from Aqaba as far south as the Gulf of Baha would allow, has been abolished by the Al-Sauds; the governorates of Tabuk, Mecca and Medina cover the old region.

Cultivation is slight except in the gardens around the hill town of Taif or the wadis that drain the Hejaz hills. The wadi plantations, worked by black slaves in the time of T. E. Lawrence, have declined with the drift of men to the towns and the expensive drilling of wells for town water. Instead, wheat prosperity Hijaz has enjoyed has risen and fallen with the pilgrimage and Jeddah's fortunes as a port of transit and airport, first for Mecca and the pilgrims, now for the whole kingdom.

Tribal life has declined. There remain, in the extreme north, the Huwailat and Bani Atiyah,

HEJAZ

JOHN CLOSE

two large clans which were closely allied and shared one another's dira, or rangeland; the Juhainah, a tribe that was acquiescent in Turkish rule; the fierce and unreliable Harb, who came to live mostly off pilgrim pickings and the Sharif's subsidy; their blood enemies, the Nejd Otaiyah, whose dira often spilled into Hejaz; and the Ghamid and Zahran of the Baha mountains.

Hejaz fell under the Turkish Ottoman hand in the early years of the 16th century and remained so, but for Wahhabite and Egyptian interruptions in the 19th century, until the collapse of the Porte in 1918. Hejaz was fairly independent, even by the relaxed standards of Turkish rule: the Turkish governor, whose provincial seat was at Mecca, shared power with the Sharifs of Mecca, descended from the Prophet, the two existing side by side much as a British resident and his maharaja.

Conflict

Tribal allegiance was ever divided between the two, while the towns of Mecca and Medina escaped both the Ottoman head tax and a general muster in 1914.

As Turkish power waned so did the power of their nominee, Sharif Hussein, wax until his writ extended to the Wadi Bishah in the south, and north to the edge of the Unaijah country. Hussein successfully blocked Ottoman attempts to extend the Hejaz Railway to Mecca to consolidate its control.

British intelligence exploited the Sharif's ambitions and poured nearly £1m in gold into the Sharif's treasury. Much of it went to keep the Harb sweet, but on June 5, 1916, Hussein's sons, Ali and Faisal and Abdullah announced their revolt. Jeddah surrendered 11 days later, followed quickly by Mecca, Yanbu, and Taif. Hussein was recognised by Britain and France as King of the Hejaz in December. He assumed the grandiose title of

king of the Arab Nation the next October.

Yet though Lawrence of Arabia helped take the Arab Revolt to Damascus, and Faisal and Abdullah ended up with thrones in the north, Hussein could not resist the growing Wahhabite power in central Arabia. Angered by Hussein's pretensions, and eager for land, Bin Saud unleashed his fanatical Otaiyah Ikhwani against a Hejazi expedition in Wadi Turaba on the marches of Nejd in 1920. The battlefield is strewn with the bleached bones of Hejazi dead to this day.

In late 1924, the Otaiyah butchered the inhabitants of Taif and occupied Mecca peacefully. Jeddah was left with only its coral walls, a raggle-tangle army of mercenaries and destitutes (called by Hussein "drinkers of the milk war") and a few White Russian aviators to keep the Wahhabites out.

Abdul Aziz Bin Saud waited, while starvation, disease, and exhaustion made the city bereft of 25,000 people. In a year of misery with Jeddah under siege, Ibn Saud found in the Alireza family a fifth column to rival the Alghosabhis in Bokuf. Abdullah Alireza kept his post as civil governor throughout the siege but his nephew Qasim Zainal Alireza was jailed when an incriminating letter was found in the lines.

In December 1925, Abdullah handed the city over to Abdul Aziz and Ali went into exile. As a gesture of thanks for their support, the Saudi kings permit the Alirezas to appear at the Royal Diwan with their ghutras, or head-dresses, folded informally over the head.

From the beginning, to the sophistication and Wahhabite power was tempered by the nobilities of Hejaz. A council of Hejaz notables was formed to advise Faisal, the King's viceroy.

The Society for the Encouragement of Virtue and the Discouragement of Vice, rampant

since the 18th century in Nejd, swept into the free-wheeling Hejaz. Sacrilegious tombs were laid low and music, among other heresies, weeded out; but the ban on smoking was lifted for the sake of the Jeddah tobacco merchants. The growing non-Muslim community was allowed to buy alcohol until 1952.

The struggle against Hejazi hedonism has not succeeded. Gone are the days when the Jeddah amusement park doused its lights when Faisal was in the town. Glutted with foreigners, the Western Region has long been a buffer; the diplomatic corps will remain in Jeddah for the immediate future, rather

With the depression of the 1930s, the pilgrimage failed and Abdul Aziz was obliged to look elsewhere for funds. In 1939, his Finance Minister and factotum, Abdulrah Sulaiman, signed an oil concession with Standard Oil of California in Jeddah, for \$50,000 in gold down. The Sulaimans are now reputed to be the richest family in Jeddah, but the whole region has prospered immeasurably since the first oil began to flow in Hasa in 1938.

Jeddah port, which boasted a throughput of just 600,000 tons a year in 1946, now handles cargo of more than 8m tons. Yanbu, whose population of between 4,000 and 5,000 in the early years was beggared by the increasing diversion of the pilgrims to Jeddah, is to have an industrial city of 100,000 people by the end of the decade. Crude oil and NGL pipelines now being laid over the Hejaz range will feed a domestic and export refinery, a petro-chemical complex, an export terminal and a gas fractionation point.

The little roadstead of Rabegh, springboard of the Arab Revolt, is also to have a 250,000 barrels per day refinery, supplied from Yanbu. In the far north, Dhoba and the fine Turkish port of Weib have done well from the huge project to construct a military city at Tabuk. That town is an important base for armour and the Royal Saudi Air Force.

Mecca and Medina have also expanded rapidly, with a catastrophic impact on the traditional architecture and feeling of the holy towns.

To serve Hejaz and the Pilgrimage, the Government is building a new airport between Jeddah and the Obbar Creek. It will be larger than Manhattan Island, and every Saudi man, woman and child could pass through it in its first year without straining the airport's capacity. Its cost has entered the realm of fantasy, but this certainly will not be less than \$100m at today's prices. Its Hajj Terminal, the largest building in the world, has been designed to welcome more than a million pilgrims.

As in every region of the country, there are grumbles. The decline in influence of the Jeddah merchants, in relation to those of Nejd, has been a blow; while even the relatively fluid social life has seen changes over the past five years.

In the old days, rich and poor knew their place and what each other was up to. Those whose family life was not the province of outsiders could count on the tact of friends, while those who were more open were as easily understood. No-one today is quite sure any more how an acquaintance or even a close friend will react to the most well-meaning of conversational forays or acts.

The old and the middle-aged find the new world disconcerting. The young know no different.

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Towns of Nejd

CONTINUED FROM PREVIOUS PAGE

As Muhammad bin Abdul Wahhab, the 18th-century preacher from Homsela (some 15 miles up the Wadi Hanifa from Riyadh) found powerful patronage in Diriyah, so later King Abdul Aziz found the militant zeal of his co-sectarians a powerful aid in his unification of the country.

The ruins of Ghat-Ghat and other villages in Nejd, established as a reward for the services of the Ikhwani (the fighting arm of Wahhabism who to terrified Hejaz and Asir), remain as testimony to this interdependence.

Whether this creed flourished in Nejd because it struck an existing sympathetic chord in the Nejd character, used as it was to a harsh environment and meagre living, is here beside the point.

The fact remains that in Nejd today drivers of the universal Datsun pick-ups pull off the road at prayer times to face Mecca, and office staff from directors to clerks keep prayer rugs conspicuously by their desks.

The faith is as real and vital as Christianity was in Victorian England; but distractions from its observance are not tolerated.

Officers of the Society for the Protection of Virtue and Prevention of Vice, who have police powers, ensure that shops shut during the times of prayer, that women dress modestly and that public conduct generally is within the strict bounds of the Wahhabi code.

Huge influx

For it is realised that religious observance is a frail thing, and that the huge influx not only of foreigners but of Saudis from other, traditionally less strict, parts of the country could lead to a loosening of the Nejd code of conduct.

Outside Nejd, Saudis take hard to this strict code, and will smilingly remind a visitor that he is not in Nejd, as sufficient explanation for their looser observance of many socio-religious aspects of Islam. Thus, the wearing of gold or silk, or the smoking of tobacco, will be less frowned on in Hejaz than in Riyadh.

Within the overall Nejd character, with its virtues of devoutness, politeness, hospitality and sub (the pre-eminent virtue of patient fortitude), and its shortcomings of

hardness, xenophobia and, what Doughty called, "the glozing tongue," there are regional differences.

Oneizah, for example, is known for its open hospitality, as its neighbour, Bureidah, for its piety.

One interesting aside demonstrates the industry and thrift inculcated by the Nejd character. In the days before oil, many families from central Arabia emigrated to the Gulf coast to find work, first as pearl fishers and latterly as merchants and businessmen. These same families—the Zamilis of Oneizah, the Bassams, Tamimis, Olayans and Reshaidis—are now among the leading business families of the Eastern Province.

Despite the superficial changes—the increasing glitter of Riyadh and the growing sophistication of the people—Nejd remains fundamentally different from the rest of Arabia and has an enduring quality. Nothing can change the hot, hard climate and the limitless, bare horizons. Equally, nothing will change the Nejd, until he ceases to be proud of his origins.

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The Saudi Royal Family entertains the leaders of the United Arab Emirates and Qatar at camel races near Riyadh. Front row, from left to right: Crown Prince Fahd; Sheikh Khalifa, Ruler of Qatar; Sheikh Zayid, President of the UAE and Ruler of Abu Dhabi; King Khaled; Sheikh Rashid, Vice-President of the UAE and Ruler of Dubai. Prince Abdullah, head of the National Guard, sits behind the table next to King Khaled.

Governor's independence an important issue

AT THE beginning of 1920, in the mild months of January and February when travel in Arabia was rather pleasant, the British political agent in Bahrain paid a visit to the governor of Ion Saud's eastern domains in his capital at Hofuf.

The agent, Harold Dickson, who later became famous as adviser to the ruler of Kuwait, wrote a report on his visit to his superior, the Resident at Bushire, describing Bin Jiluwi, the governor, and also the conversations the two had held and his journeys between the great Hasa oasis, which has Hofuf as its centre, and the coast.

His report contained a revealing anecdote, which ran as follows:

"Incidentally one of the escort, Marzuk by name, was the chief executioner in Hasa. He told me Bin Jiluwi had fixed Thursdays for executions. These were done in public in the market place and the body left until night-fall. He himself had decapitated 22 men and had cut off the hands of scores."

"The latter process, he grimly said, did not hurt, but what did make men cry out was putting the severed stump into boiling fat. Marzuk believed the fact that executions had become rare these days was owing to the fear with which Bin Jiluwi was held."

"One interesting story he told me as being typical of Bin Jiluwi's methods. A man came and reported to Bin Jiluwi that he had seen a bag of coffee lying on the high road between Riyadh and Hasa, but within the latter's borders. Bin Jiluwi thereupon asked him how he knew it was coffee. The wretched man said: 'I kicked the bag and so knew it to be coffee.' Well then," said Bin Jiluwi, "don't be curious in future and kick any more bags on the Imam's (Ibn Saud's) highway. Off with his right big toe." Marzuk did the needful."

Boredom

Dickson's report speaks volumes on the poverty and boredom of life in Arabia before oil, when something as trivial as the discovery of a bag of coffee could cause a man to go specially to the governor's majlis to talk about it. The report is also significant as a description of the way that part of Arabia was ruled by a man whose descendants have since remained governors of the Eastern Province.

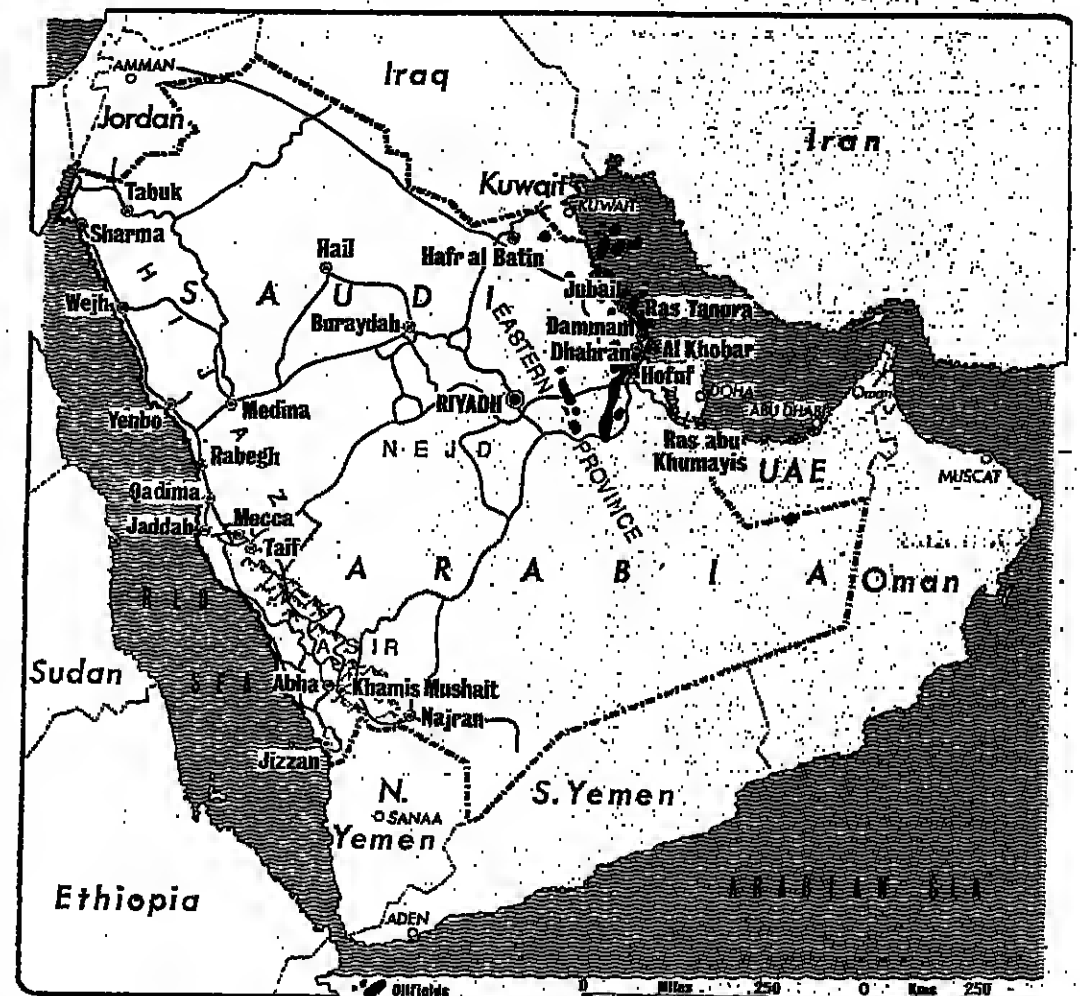
Following the riots in Qatif, late last year, and in February this year, in which the Shia Muslims who account for virtually all of the town's population expressed their resentment at being second class citizens under the rule of the Saudis and Bin Jiluwi, there is now some question as to whether Abdel-Mohsin bin Saud, the grandson of the original Abdullah bin Jiluwi, will remain as governor or be allowed to exercise the same independence in government that he has enjoyed hitherto.

The Qatif riots were important not only because they took place in the Kingdom's oil bearing region, but because they were the first open and repeated violent expression of dissent by ordinary people since Saudi Arabia began to turn itself into a modern State after the Second World War.

The origins of the riots go right back to 1913, when Abdel-Aziz bin Saud, the Sultan of Najd, conquered the eastern region in one of the first of a series of campaigns that led to the creation of the Kingdom of Saudi Arabia.

At the time of the conquest, the modern towns of Dhabran and Alkhobar, not to mention Abqaiq and Ras Tanura and the other oil settlements, were non-existent.

Dammam, now the capital of the Province and the seat of



EASTERN PROVINCE

MICHAEL FIELD

Abdel-Mohsin's government, since his father moved from Hofuf in the early 1950s, was no more than a string of houses, two deep along the shore of the Gulf.

The main ports in 1913 were Jubail, Dammam—the harbour for Qatif—and Uqair—the harbour for Hasa—all of them doing much of their trade with the deep water port of Bahrain, which was where the ocean-going steamers called.

The population centres were the Qatif oasis, which by the 1930s was reckoned to have a population of some 80,000, and Hofuf and Mubarrak in the Hasa oasis, which was many times bigger than Qatif and less wretchedly poor.

Qatif's population was entirely Shia, while Hasa had a Shia majority which the Saudis and Abdullah bin Jiluwi, who was a close relation and brother in arms of the Sultan, proceeded to dilute as much as possible by settling Sunnis from the Nejd in the oasis.

Nowadays, the conquest is represented as a "liberation" from Turkish rule, but what little evidence there is of the population's reaction in 1913 is ambivalent and difficult to assess.

There was certainly a Nejd party in Hasa, led by the Alghosabi family, which became the Sultan's agents in Bahrain after the conquest, and there is no doubt that Saud/Jiluwi rule brought law and order and freedom from bedouin raids after the confusion that marked the later decadent years of the Ottoman regime.

There is every reason to believe that even if Bin Jiluwi's methods were brutal, he won much credit for this achievement. On the other hand, the Shias were seen not so much as ordinary citizens of the new government, but as a conquered subject race to be exploited commercially and to be controlled more closely than the province's Sunni inhabitants.

It is no coincidence that

within days of the conquest of Hasa in May, 1913, the shahk of Sehah, a Shia community near Qatif which surrendered a few weeks later, wrote to the British political agent in Bahrain asking if his people might be taken under British protection.

In the files of the Bahrain Agency, which are now housed in the India Office Library in London, there are records of Shias from Hasa and Qatif in the 1920s and 1930s appealing to the British to intercede on their behalf with Bin Jiluwi. Normally, they would base their claim on the fact that they were descended from—or still part of—the Bahrain Shia community.

Mainland trips

More frequent, because of more immediate concern to the British, are references to the Shias, Bin Jiluwi and the Alghosabi family trying to extend the authority of the mainland government over anyone of Nejd or Eastern Province origin living in Bahrain, and at the same time discriminating against Shia merchants of Bahrain in such matters as the granting of permission for trips to the mainland.

On one occasion a theft occurred in Bahrain in which both the accuser and the accused were of Hassawi origin. The accuser went to Bin Jiluwi, who wrote to the Ruler of Bahrain, Sheikh Hamed bin Isa, telling him to have the accused sent for trial in Hasa.

Had the political agent not heard about the matter and intervened to keep the man in Bahrain, it is quite probable that the accused would have been despatched to the mainland. In all the lower Qatif states the rulers were much in awe of Bin Jiluwi and even turned a blind eye to some of their subjects paying tax to him.

Another incident, which occurred in 1930, was recorded

in a despatch by the political agent: "On my return here I find that when a prominent merchant, Mohammad Yateem, recently ran over a Nejd in his car, he was at once summoned by the Alghosabis who severely reprimanded him for having injured a subject of H.M. King Ibn Saud. He was later prosecuted by the police, but their action caused much comment."

Among other things, this incident illustrates how much more developed and open to the outside world was Bahrain compared with Saudi Arabia. This was mainly because of the island's greater prosperity, its trading history and the British presence, which included not just the PA but also Sir Charles Belgrave, who was adviser to the ruler and who ran the island in a benevolent, non-nonsense way, as if it were an English country town and he a mayor with supreme powers.

Cars, in 1930, were virtually unknown in Saudi Arabia, and the punishment given to Mohammad Yateem by the Bahrain court was even more out of another world. He had his driving licence suspended for 12 months.

In the later 1930s and 1940s, the Saudi authorities became less aggressive in their dealings with Gulf states. Throughout these years, the British interest in the Gulf was increasing as a result of the oil companies' interest in oil concessions. This, together with the payment of concession rentals and in Bahrain's case the first oil revenues, made the Gulf states emerge as stronger more independent entities.

A world of modern nation states was superseding the purely tribal world of the first 30 years of this century—though beneath the surface, and not easily visible to Western eyes, a great deal of tribalism remains in relations between the Gulf states and Saudi Arabia to this day.

The advent of oil was also significant for the Shias in their relations with the Saudi authorities. As a former chairman of Aramco put it recently: "We were a Godsend to the Shia community because we were a colour-blind; we were a land of emancipation for them. We had employed anybody who was capable."

Another incident, which occurred in 1930, was recorded

A province of hills and watchtowers

THAT SAUDI ARABIA is not a country just of sand and dour flatland is well-known, but even Saudis from the north tend to speak of Asir in the south-west with a certain awe.

While mapping the border between Yemen and Asir for King Abdul Aziz in the 1930s, Harry St. John Philby wrote to his wife from the Monday Market of Wadi Beis: "The garden of Eden must be very like this valley and the human beings one meets from time to time might have stepped straight out of Genesis. Naked except for a loincloth, and sometimes a rifle and with very fuzzy greased hair."

"All prefer walking to riding, and drink from the brook whenever they are thirsty. When tending goats on the hillside they sit so still just like monkeys that one doesn't notice them unless they move or speak."

For many living in Saudi Arabia, Asir is indeed a kind of paradise: when Jeddah boasted only a single tree, the hillsides of the Balahmar country were covered in forest. Many forget that even after the Saudi campaigns of the 1920s and 1930s, Asir remained one of the more dangerous and less accessible places. Tall watch towers, of stone on the escarpment and mud on the inland hills, attest to the tribal violence that disturbed the hundreds of tiny hamlets where Asir's farmers still mainly dwell.

Broken terraces and ruined buildings show also that the former farm prosperity has declined. Fifty years of near drought and a shower of government spending elsewhere has caused many young men to go to the army, and to Riyadh, Jeddah and the Eastern Province, where men from the Qahtan tribes of the south have been settled for over 20 years. In the dry wadi mouths of the east there are overweight young bedouin returned from service in the Kuwait Police Force. In 1916, the spies of the British Arab Bureau estimated the population of Abha, the provincial capital, at 20,000. It is only just double that now.

Road link

Completion of a road to link Abha with Jeddah last year means that Asir is being absorbed more rapidly into the fabric of the country. Against difficulties even Korean contractors recognised, Hyundai has provided electricity for 16,000 scattered farmers, while a pre-casting plant and the ubiquitous concrete block plants serve a delayed boom in building.

The province's political integration is a priority because of the generally disturbed conditions of North Yemen. When King Khaled visited the military base at Khamis Mushait at a time of border tensions last June, 40,000 Qahtan and south-eastern tribesmen paraded with their arms.

These tribes, like their Zeidi counterparts across the border, are regarded as buffers to the expansion of the interests of



A farming settlement in the Asir region of the south-west. The Asiri farmers cultivate palms, winter wheat, durra maize, sorghum and Egyptian clover for fodder, vines, apricot and fig trees

ASIR

JAMES BUCHAN

The Moscow-backed government in Aden and of the opposition National Democratic Front in North Yemen. At the same time, the base at Khamis Mushait is the site of an early warning system and a squadron of F-5 aircraft, and will shortly take delivery of mobile Crotale surface-to-air missiles.

While the popular and accessible Governor, Prince Khaled Al-Faisal, welcomes new light industry, his economic priorities are to bolster farming and the special attractions of the province, and to encourage tourism. A vast tract of escarpment to the west and south of the capital has been set aside for a national park on the American model while there is considerable sympathy for the introduction of measures to protect the wildlife, which is remarkably diverse.

In popular entomology, Asir means difficult or hard to pass. The province forms part of a region of very ancient Precambrian granites and volcanic structures known as the Arabian Shield and straddles a steep escarpment. To the west of Abha, the scarp rears up to the high peaks of Jebel Souda and Nimas then falls a breathtaking 7,000 feet in a few miles to the hot and windy Thama plain and the province of Jizan, the former domain of the Idrissi rulers of the Semusi persuasion.

To the east, the plateau falls gradually towards Nejd, drained by the long wadis of Bisha and Tathlith. These provide cultivation for palms and fruit but are separated by wild steppe offering only lean pastures and a nomadic life for the least successful of the Asir tribes.

The Taiwanese-built road

down from Jebel Souda to the Thama will need 13 tunnels and 32 bridges before Abha is joined to the port of Jizan. Historically, the escarpment must have been all but impassable and the incense trade completely bypassed Asir, carried in difficult stages along the edge of the Sands through Najran, Bisha and Mecca.

The fragmented tribes that warred and feuded until the Saudi peace came also created obstacles. The Roman expedition of 23 BC appears to have suffered appalling losses on its return from the incense towns; a rock carving in the wilderness of Masane shows a figure in a plumed helmet being disembowelled. An Egyptian army camped in Wadi Bisha for two weeks in 1834 but made no progress south.

The Turks made an effort to bring the area under control in the 1870s, wresting Abha from the Bani Murghaim, but their authority was strictly limited to that region and the small harbour of Qunfudha. The Imam of Yemen also tried to take an interest. More successful were the Idrissi descendants of Sidi Ahmad of Fez, who settled near Jizan in the early 18th century. Eventually, they controlled not only the mud and grass villages of Jizan but also lorded it over the Qahtan.

These petty interests could not resist the emergent Saudi power and the Idrissi notables and certain tribal leaders, including the Ismaili masters in Najran, were exiled to Mecca. Yemen was forced to accept a border dictated by the Saudis, although even last year Sanaa did not discourage raiding by tribesmen in the Wadi Najran and to the east.

On religion, for all the hot-potch of confession in Asir, the Wahhabite interpretation of Islam has taken hold, though in devotion to detail the inhabitants of Wadi Beis would scarcely pass muster in Nejd.

In the central area, particularly the country of the Bani Shahr around Nimas and the Balahmar north of Abha, pasture is so good that a nomadic life was never necessary. The Agriculture Ministry has found that grazing of 8m sheep and 200,000 camels between Taif and the Yemen border and Asir must provide most of the sacrifice animals during the Pilgrimage. At the Feast of Sacrifice the road north is jammed with Toyotas full of meat camels and sheep.

On terraces and in the wadi bottoms, the Asiri farmers cultivate palms, winter wheat, durra maize, sorghum, and Egyptian clover for fodder, vines, apricot and fig trees; the Turks introduced tomatoes and rather disagreeable olives. These are sold in the important market towns of Khamis Mushait and Abha, or at the weekly markets of the south, but poor roads prevent any but the most limited export to Jeddah and the price of most produce cannot be maintained in season.

Food smuggling

At the same time, the Qahtan and Bani Yam in the south are engaged in smuggling subsidised imported food into Yemen in return for arms and liquor for the binterland.

Inevitably in Saudi Arabia, the problem is water, not only for farming, but for industry and the copper and zinc mining venture launched by a Saudi-U.S. venture in Masane.

Apart from in the Wadi Najran, who catchment in Yemen sends down devastating floods, the water table in all the wadis is dropping and graziers are having to go further and further afield. Overgrazing has become a serious problem. Meanwhile, traditional habits of thrift with water have evaporated.

The present strategy of the Government, and of Prince Khaled's emirate, is to construct dams to hold back flood water for an orderly replacement of the water table and so avoid a destructive rush to the sands or the sea. But the demand of the towns, and of those hamlets connected to mains water, has meant that Asir, like the rest of Saudi Arabia, may have to turn to the sea.

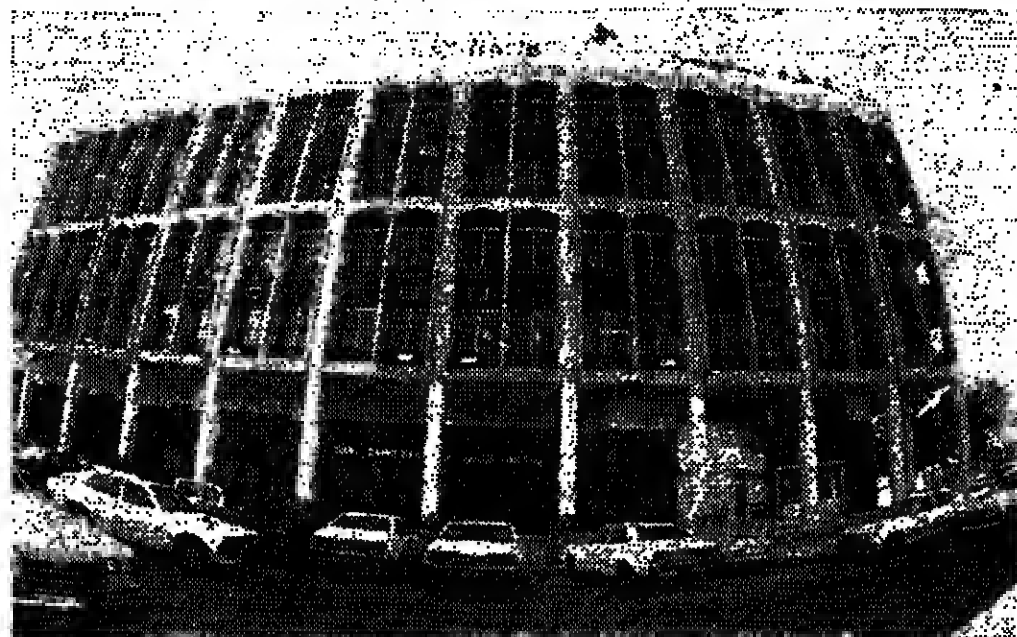
The present plan, grudgingly accepted by Prince Khaled, is for a desalination plant at Shuqaiq on the coast opposite Abha. The engineering problems of piping water up 7,000 feet of scarp make the Taiwanese road, which will take five years to build just 30 miles, look paltry.

Apart from the problem of overgrazing, other dangers threaten the potential that Asir has for tourists. Improved rides and motor vehicles have already rendered the oryx extinct in Arabia, and the ibex, the Arabian Gazelle and the Arabian Wolf are now at risk in Asir. Prince Khaled is now opposed to any hunting in the province, but the bedouin are less easy to convince. A second danger is the promiscuous cutting of juniper and acacia for fuel by bedouin and tourists, while their indifference to litter is seen on the road south — in verges covered by drifts of soft-drink cans sometimes a foot deep.

To provide some respite, nearly half a million hectares around Jabel Souda, Qaraa and Qataghan have been set aside for the Asir National Park. The U.S. National Park Service has advised the Agriculture Ministry and the emirate, and to complete amenities totalling \$15m this year. It is hoped that the park will offer refuge to such rare species as the ibex and the huge African hammer-geyer (a vulture), as well as more than 240 migrants and other birds of prey.

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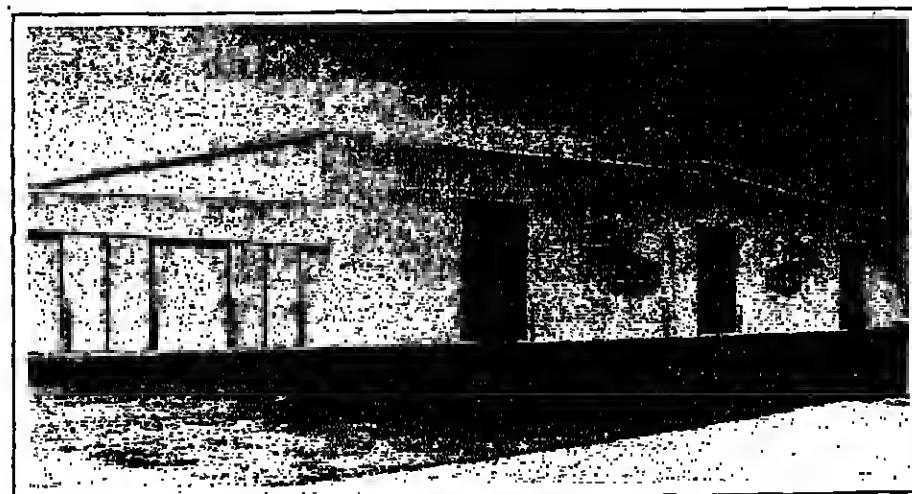
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تلكس - ٦٧٠١٤٠

A high-contrast, black and white illustration of a large industrial facility, possibly a shipyard or refinery. The central feature is a massive, dark, arched structure that dominates the background. In the foreground, a large ship or vessel is docked, with its hull and superstructure visible. To the left of the ship, a large crane or lifting mechanism is positioned, with its arm extending towards the vessel. Several large, cylindrical tanks or drums are stacked near the base of the crane. The overall style is graphic and industrial, with heavy black areas and bright white highlights, giving it a sense of scale and power.

Dilemma of the old and new

Educational category	Student population 1975-76:			Schools		Teachers		Student population 1977-78:			Schools	Teachers	student
	total	male	female	1975-76	1976-76	total	male	female	1977-78	1977-78	enrolment		
KINDERGARTEN	15,486	8,967	6,528	92	n.a.	18,014	10,299	7,715	128	n.a.	n.a.		
PRIMARY	686,108	429,502	246,606	3,497	23,913	753,208	474,639	278,569	4,445	39,333	1,041,163		
POST PRIMARY	217,965	152,228	65,737	992	9,233	286,320	193,003	93,327	1,400	17,954	230,052		
HIGHER	26,437	21,127	5,310	7	1,808	41,584	32,429	9,155	7	3,774	42,965		
TECHNICAL	4,063	4,063	—	21	619	4,967	4,967	—	28	852	14,406		
SPECIAL	1,804	1,550	354	45	518	1,721	1,276	345	53	793	4,416		
ADULT	95,341	68,052	27,289	n.a.	n.a.	106,029	74,318	31,711	n.a.	n.a.	519,831		
TOTAL	1,047,263	685,509	351,894	—	36,681	1,212,453	781,531	430,922	—	—	—		

Sources: Saudi Arabian Monetary Agency and Second Development Plan

University	Campus/city	Admiss. for girls	Year opened	1977-78	1978-79	1979-80	1978-80 plan target
1. Riyadh	Riyadh Abha	yes	1957	10,500	12,801	13,744	15,061
2. Imam Mohammed bin Saud	Riyadh Abha Qassim	yes	1973	5,299	5,197	5,919	8,578
3. Islamic	Medina	no	1961	1,655	2,059	2,271	4,163
4. King Abdel-Aziz	Jeddah Mecca Medina	yes	1967	20,182	20,182	13,672	14,556
5. King Feisal	Dammam Hofuf	yes	1975 1976	614	872	1,158	+
6. Petroleum and Minerals	Dhahran	no	1963	1,616	1,761	2,930	2,786
7. Girls' colleges	Riyadh Jeddah	yes	1970 1974	1,726	1,965	3,263	+
Total enrolments				41,592	44,337	42,957	

* Excluded are: The King Abdel-Aziz Military Academy (opened 1955) and the King Faisal Air Force Academy (opened 1970) both under the Defence Ministry and in Riyadh; and the Internal Security Forces Academy, controlled by the Interior Ministry and established in Riyadh in 1986.

ANTHONY McDERMOTT

Broken down, this came to 17.9 per cent at kindergarten level, 72.3 per cent at elementary, 27.2 per cent at intermediate, 16.3 per cent at secondary, 17.6 per cent at teacher training schools, 35.3 per cent at technical schools, and 58.7 per cent at special schools for the blind, deaf and dumb, and mental deficient. About 40 per cent of faculty are Saudis at university.

of wastage through pupils dropping out or having to repeat courses. In the former case the situation has improved greatly since the mid-1970s when, particularly in the earlier stages, drop-outs were exceeding the rate at which the system as a whole was increasing. In the latter, the congestion caused by "repeaters" has fallen to about 5 per cent in 1978, according to Dr. Saud Jammaz, vice minister for technical affairs in the Education Ministry, from 10 per cent some years earlier.

Overall standards

There is little doubt that Saudi officials are concerned about overall standards. This is particularly the case at university level, where they are acknowledged to be uneven. Certain faculties, such as those of engineering and dentistry at Riyadh University, and the medical school at King Abdul-Aziz University in Jeddah, are acknowledged to be of international standards.

But it is an interesting and encouraging reflection that the jewel in the Saudi higher education crown—the superbly equipped and situated, and deliberately specialist University of Petroleum and Minerals at Dhahran—has so far held back from awarding any doctorates of its own. This is despite its reputation being extremely high and having about 165 Saudis studying for doctorates in the U.S., above its current student population of 2,661.

Saudi Arabia has been following a deliberate policy of increasing the number of its students studying abroad. This has, however, been modified to take account of expanded facilities at home and so as to reduce to a minimum the number of those being exposed to potentially disruptive influences in the West.

The numbers of students abroad on Government fellowships rose from 5,310 in 1974-75 to about 21,000 in 1978-79. Of these, some 17,000 are in the U.S., of whom at least 5,000 are studying for doctorates and master's degrees; and about 2,000 are in Britain, mainly to study medicine and engineering.

Connected with this are three separate strands in the Saudi educational strategy which is basically aimed at producing a sufficient number of qualified people to take over many of the jobs handled by foreigners. It is a long-term project reflecting one of the key aspects of the next Development Plan.

of the gap between secondary and higher education through technical and vocational training schools.

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target—in the Kingdom it is admitted that the VTC and other intermediary training courses have not fulfilled the hopes of the Second Development Plan.

The second reflects efforts to divert students away from the softer educational options such as the arts and industries, management with their greater possibilities for making money, supremely in the private sector, towards the more nationally useful faculties of science, engineering and medicine. This is being done by offering greater opportunities for travel and Government-backed studies abroad, and higher regular scholarships, and through Government missions to schools in the Kingdom to explain the

In addition, according to Dr. Safar, plans are under review for the establishment of five junior technical colleges, probably in Riyadh, Jeddah, Hail, Asir and Taif, to concentrate on producing students who would largely co-operate with the Saudi National Centre for Sciences and Technology and the Saudi Basic Industries Corporation (SABIC).

At present, Sands provide more than one-fifth of the 530 engineering and managerial staff. But he sees no difficulty in the national system being able to make up the contribution to the 9,300 work force eventually required. Meeting this target will depend on bridging the gap between secondary and higher education, and on overseas-educated Saudis whose drop out rate is about 20 per cent. Sands qualified and motivated Saudis working in projects such as those undertaken by SABIC.

Female education

The third concerns female education. Its expansion has been an important and creditable development. Female students in 1978-79 provided 20 per cent or about 8,400 of university students, and approaching 40 per cent of students at other levels.

But Dr. Hisham Nazer, the planning minister, reckons that at the end of the Third Development Plan, 40,000 women graduates will be seeking employment. Yet, even allowance for wastage—which is high—this would leave a sizeable surplus of useable labour. But while some of the religious leaders, have apparently conceded that women may work as long as they do not mix with men, there still remains the question of what careers might be open to them. The most interesting and established are in medicine and education. But other sectors—possibly telephone, postal and secretarial work—unless a whole feminine revolution in many emergencies—could possibly only be frustrating.

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Out of control

It is clear, too, that on occasion spending has slipped out of control. One of the basics of Dr. Mansour Turki, a former Deputy Minister of Finance, who was appointed rector of Riyadh University last year, was to renegotiate the terms for the construction of a new building, a large single block in the world for the university at Diriyah. Costs, which were estimated by the Saudi Arabian Monetary Agency (SAMA), in 1978 at SR 13bn (\$1.95bn) could now be as much as SR 25bn (\$3.52bn). The problem is that the huge costs are not now be complete before the end of 1984. But, in line with a policy decision that higher education should not be end-


lessly expanded, it will now cater for about 20,000 students (there are over 13,000 at present), compared with the original target of 25,000. Standards have also been hampered by two additional factors. The first stems possibly from an attempt to conform to Saudi desires to increase the

The problems faced by Saudi educators are considerable. For example, the sheer size of the country, the contrasting and difficult geographical conditions together with the sheer remoteness of some communities, means that educational services and buildings are often of uneven standards and distribution.

In addition, despite efforts to build up teacher training, it remains a profession, whether on the administrative or teaching sides, which is basically unattractive to Saudis. For example in 1978-79 they provided 55.9 per cent of all teachers up to university level.

This is attributed less to rising standards. Rather the accusation is raised that foreign teachers supervise exams inadequately, leak examination questions and, especially at the secondary level, falsify marks.

The second, was the element



Glassroom in the junior section of a Riyadh school. The children are wearing tracksuits ready for their next lesson: unjustical exercise.

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هكذا من الأحول

Record year for attendance

THE PILGRIMAGE

TIM SISLEY

AN IRANIAN stepped from his pilgrim flight onto the tarmac of Jeddah Airport last year. "Isn't it wonderful?" he addressed a Saudi policeman. "Now we are all brothers again." The policeman smiled.

The events of last year's pilgrimage clearly pointed the synthesis of the temporal and the spiritual in Islam that the obligatory journey to Mecca itself symbolises. A senior Iranian delegation took the opportunity to meet Crown Prince Fahd and meet over-ambitious temporarily-wounded in common relations; the whole celebration of unity under Allah was overshadowed by the seizure of the Holy Haram, the courtyard that contains the focus of devotion and pilgrimage two weeks later.

The attackers were acting for the ideals that the pilgrimage represents, for the indivisibility of church and state, and for the cleansing of mankind and society. The harvest Saudi newspaper comment on the affair, and on the two weeks of bloody fighting that followed, was that only a land with an overcast emphasis on religion could have given birth to the suppuration.

The pilgrimage is one of the five duties laid on every Muslim. If he or she is physically and financially capable, the trip to the shrine in Mecca during the month of Dhul Hijja, which last year fell in November, is obligatory at least once in a lifetime. For the Nigerian or Pakistani villager bewildered by the electronic delights of the Jeddah sug, it is still the culmination of a lifetime's endeavour.

While their ancestors could have taken years for the journey, today's pilgrim is

carried painlessly along a conveyor belt of charter flight, Saudi Government buses and allocated accommodation in tents. He is removed as soon as possible afterwards, lest he take brotherhood to the point of slipping into the illegal labour force. For Saudi Arabia, it is an extraordinarily efficient operation.

At some point before entering Mecca, which for most means changing on the aircraft, the pilgrim enters a state of ritual purity by putting on the ihram, two towel-like pieces of white seamless cloth. Women wrap themselves in white swaddling-clothes that leave only the face, hands and feet exposed. From the moment of changing, the pilgrim may not argue, kill animals, have sex or cut his or her nails or hair.

In Mecca itself, 72 kilometres from Jeddah, the pilgrim makes the tawaf, seven circumambulations of the Kaaba. Inside the Kaaba, a large box-like structure covered with a cloth of black silk embroidered with Koranic inscriptions in gold thread, is the Black Stone. For Muslims, it is the centre of the earth.

He must next run seven times between the hills of Safa and Marwah, recalling the desperate search for water by Hagar, the wife of Abraham, for her son Ishmael, by tradition the ancestor of the Arabs. Abraham, according to the legend, built the Kaaba with Ishmael to resemble God's house in heaven.

That night is spent at Mina, three kilometres away, the pilgrim going at sunrise to the Plain of Arafat. The day is Standing Day, where sermons are delivered and the afternoon is spent praying. The pilgrim next gathers 49 pebbles for the symbolic rejection of the Devil of stoning three pillars at Mina. A sacrifice follows, with a final tawaf ending the pilgrimage.

Dawn of Islam

The ritual is unchanged since the dawn of Islam, but it is not as simple as it looks. Last year, a record 3m pilgrims came, a million and a half from outside the kingdom. Where once the hard part was actually getting to Mecca, the miseries now start with the masses gathered in one place at the same time. The heat will grow worse as the dates of the pilgrimage moves forward 11 days a year towards summer; ill-educated pilgrims get lost or do not know how to use the lavatories; there is theft; and there is the virtual protection racket organised by some pilgrim guides.

The guides, or mutawifin, have charge of small groups of pilgrims, speaking their language and being obliged to ensure food and shelter for their flock, as well as to see them safely on the way home. Their payment is fixed by the state. However, the volume of complaints against their gouging extra money and leaving

pilgrims to fend for themselves has grown so much that last year stern warnings were issued of life-long banning for offenders. A Cabinet committee is now trying to reform the system.

Efforts at smoothing the passage of those multitudes have concentrated both on organisation and on infrastructure. Last year SR 248m was spent on work on the Holy Sites part of the Mina Development Project. It simply involves physical expansion, the creation of highways, flyovers and a network of broad pedestrian walkways arranged on a one-way system to carry pilgrims through their devotions. Last year, too, King Khalid dedicated SR 20m of solid gold doors to the Kaaba.

Last year also saw the first restrictions on traffic entering Mecca. A ban mainly aimed at princes who would turn up with a fleet of cars was imposed on any vehicle carrying fewer than nine people. The Saudi Public Transport Company, the new bus operators, was pressed into service to assist the 6,400 buses normally used only for the transport of pilgrims between Jeddah, Mecca and Medina. The company leased 40 buses to the Royal Family and the Ministry of Information.

Pilgrims are given deadlines for their leaving Jeddah for Mecca, and no aircraft or ships are allowed in after a certain time. The effect is that the pilgrims are handled in parallel with the local economy, the most that Jeddah residents see of them nowadays being the traffic jams or the open-roofed buses the Shia use, with a curious echo of the seaside, so that Allah can see them making the pilgrimage.

When the new airport is completed for Jeddah, with its Haj Terminal the largest enclosed space in the world, it will mean that apart from the negligible number of pilgrims arriving by sea the local population will have almost no contact with their guests. It will set the seal on a gradual extinction of the commercial life of Jeddah from the pilgrimage.

Five years ago, traders would do as much business in the one month as in any other six, taxi drivers would "make a killing" and the pilgrims would sell their carpets or artefacts to get home again.

The people of Mecca, though, will continue to prosper, as will the bedouin who gear their lives to selling goats and camels for the sacrifice. So, too, will the Third World airlines and the charter companies supplying the aircraft that go to the one landing and take-off every minute in Jeddah just before the deadline.

Not so the Saudi Government. It was a poor pilgrimage during the Depression that caused an indigent King Abdul Aziz to give the first oil concession, but the Government now heavily subsidises the affair. Fees are fixed at the minimum, and the State fills the gap not only with the SR443m granted the Ministry of Pilgrimage and Endowments in the budget for the present financial year, but also with the salaries of the 4,258 firemen, 17,000 soldiers, and 5,000 cleaners on duty for the last pilgrimage.

It may be worth it, apart from the religious duty that is clearly felt, for the special position given the kingdom in the Islamic world. It is an opportunity for influence or reconciliation: last year King Hussein and Sheikh Zayed bin Sultan al-Nahayan of the



Three million pilgrims went to Mecca last year. Most pilgrims arrive by air, but some (above) still come by sea

United Arab Emirates were among heads of state who came, and Yasser Arafat issued his annual call for Holy War to liberate Jerusalem.

There was reconciliation with the Iranians, despite wariness ensuring the tents of the Persian pilgrims were pitched next to the National Guard camp. No trouble beyond scattering of leaflets and sporadic demonstrations in praise of Khomeini took place, although there has been discomfort at Iranian demonstrations in Mecca in the six months since. A token mission

of Soviet Central Asian Muslims is always watched carefully, a dozen old men accompanied by a young Slav claiming the faith.

Last year was thought by officials to have been the peak for some while. Rising oil prices and a depressed Third World will probably reduce the numbers this year, although there will be no diminution of the immigrant workers, for many of whom the opportunity to make the pilgrimage is the deciding factor in taking jobs in Saudi Arabia. They will rub shoulders with the Saudi

merchant class, pious again for a winter of business after summering in Cannes.

Saudi Arabia's welcome, though, is not limitless. The Kingdom tries to ensure that every pilgrim is gone by a month afterwards. Last year, Saudia's aircraft were horrified for an emergency airlift back to Tehran of Iranians it was feared might be infected by the Mecca attack. The round-ups and deportations of illegal immigrants, most of whom are pilgrimage overstayers, continue with special zeal in the subsequent months.

Foreigners unwelcome

EXPATRIATES

JOHN CLOSE

ONCE THE Christian cemetery stood in the desert outside the city, haunted by pariah dogs and raided by the bedu for knuckle bones to use in a dice game.

The handful of Westerners in Jeddah in the 1940s agreed that should any one of them die, he would be buried at sea. The Nakatu and Hindawiyah quarters of Jeddah have long since subsumed the cemetery, now lost in the lumber yards and apartment blocks that have burgeoned since the city walls were raised in 1947.

Cyril Ousman, the British consul who murdered at the hands of Prince Mishari in 1952 led to the banning of alcohol, is buried there, as are others: "Unknown Englishman", American with Aramco, Italian worker, Ethiopian maid, Pilot Benliden.

In one sense, life is easier compared with the days of the first Europeans in Arabia. There are Western schools, bootleggers and speakeasies, extraordinarily successful theatre and music groups, and video libraries to ward off the boredom once averted by long days on Quarantine Island; sipping cocktails in the sun. Yet the Americans at the U.S. Geologi-

cal Survey and Saudia airlines in Jeddah and their cousins at the Aramco compounds in Dhahran remember the policeman on the corner, who waved as the women drove their children to school. The recall the pristine fjord north of Jeddah, now choked with speedboats and houses pouring their sewage into the sea. They remember, too, the quiet streets and easygoing Saudis.

Europeans and Americans have become the house slaves, Asians and Africans the field-hands, with the Lebanese as overseers. The change in the relationship between Saudis and their workforces has been from one of complacent curiosity to one of resentment and fear. Being a threat is rather puzzling to the foreigner, whether Muslim or Western. Few plan to stay here for long, none has any desire to change Saudi Arabia

and the Muslim workers do, after all, share the same faith. But the xenophobia is not so much a fear of subversion as a sense of loss, for Saudi Arabia's identity as a nation has always been nebulous at best.

Content, in the recent past, to let the contractors design and the labourers build their new physical world, Saudis—with an uncomfortable sense of their own inadequacy—have now turned against their helots.

From a disgruntled exile in the Lebanese mountain village of Ajloun, St John Philby, for 36 years an intimate of Saudi Arabia's first king, Abdul Aziz, wrote in 1957 in his book, *Forty Years in the Wilderness*: "... the country's obvious dependence on American technicians (and monetary aid) for the training of the Saudi army and air force, for the efficient administration and maintenance of its Saudi civil aviation, plus the development of various agricultural projects, the increase of the country's water supply, its geological investigation, and so forth, tended to create an inferiority complex with all the ills attendant, thereon."

For Third World construction workers this resentment takes the form of Draconian laws governing work permits. It is not uncommon to see Egyptians fleeing through the streets from Saudi policemen only to end up in one of the Interior Ministry's black maras, lined up at the airport.

Appalling greed

For Westerners, the bullying is more subtle. The men are made cynical and disheartened by the appalling greed and Byzantine business practices. Their wives suffer acutely, particularly during their first few weeks, marooned in compounds, which are almost witty in their parody of suburban life, and denied driving licences in an isolation from relatives made all the more painful by the knowledge that should there be a death at home, they would miss the funeral. Like all else here, it takes time to get an exit visa.

Last year's long, hot summer of diatribes from the Society for the Encouragement of Virtue and the Discouragement of Vice, which is responsible for maintaining public morals, made clear to the foreigner that he is not welcome. It was then that Saudi Arabia's officialdom, if only through silent consent, allowed the religious group to draw a line between "us" and "them."

Again, St John Philby knew of what he spoke. Saudis, he said, "have gladly left to the industrious foreigner the laborious task of producing the wealth and amenities needed for their now comfortable and luxurious living. Even so had the Arabs in all time left the menial cares of agricultural toil to their slaves and servants, while their nobles roamed the wilderness in search of pasture for their flocks and herds, and

of enemies to despoil.

And, paradoxically, while in the days of extreme religious and national fanaticism not so long ago, the despised stranger within the gate was accorded a wide measure of latitude in the enjoyment of his own way of life undisturbed, the general acceptance by the Arabs themselves of foreign ways and standards has been accompanied by a series of pin-prick restrictions on the amenities and privileges of the foreign benefactor.

Unable to surrender the luxuries of which such a short time ago he knew nothing, the Saudi is becoming ever more ridden with guilt and self-battered. He attacks the white man, even as he drinks his fire-water.

Since Philby's day, the "pin-prick restrictions" stab more deeply. Almost everyone who has one had a friend in jail, many awaiting a hearing years after the alleged offence: young Americans imprisoned without trial for drug smuggling; Britons for selling hooch; Europeans for giving a party at which drink was served and women danced with men other than their husbands. Saudi justice moves glacially and, unless you have friends, inexorably.

Judicial process

What is even more chilling is that it moves in a world of its own. The judicial process here, presided over by men who speak no English, who have never left Arabia, and who are administering God's justice, is hinkered rather than blind.

The labour court is generally more sympathetic and knowledgeable, but before signing a contract with a Saudi employer, it is imperative that the suband visit first to see if the flat really is furnished, if their car is to be paid for or actually in his name, if the salary, which may seem tempting from inflation-ridden England or America, will indeed cover the soaring cost of living here.

That accomplished, the family must realise that "fun" in Saudi Arabia is like drinking home-brewed beer: it is savoured rather than guzzled, and enjoyed as much for the effort involved in its preparation as for any intrinsic value.

There are, of course, many selves, who complain, who waste Westerners who isolate themselves in time here, if not their bank accounts. If there is a lack of habes corpus and running water there is no lack of grandeur in Arabia. To leave the sprawling, half-finished cities is to return to a land of sky and sand not yet wholly obliterated by development.

The mountains of the Asir, the southwest province, the coral reefs north of Jeddah, the quiet towns of Hail and Hofuf, the massive canyon 250 kilometres north-east of Taif—all these and more will stir as they stirred the 19th century explorers.

In this noble and ruined country, there is still a young farmer at the end of a steep trail who will take you into his message, name the wadis below, lead you on a tour of his plantation, send you on your way the next morning after a hot cup of tea, and prove that there is still a natural grace to Arabia.

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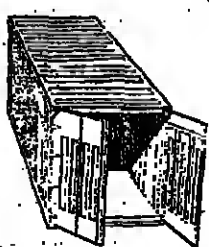
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البنك السعودي

AL SAUDI BANQUE
PARIS

The Board of Director of AL SAUDI BANQUE—in their recent meeting in the State of Bahrain—approved the audited accounts as presented:

COMPARATIVE BALANCE SHEET
December 31, 1979
(in thousand French Francs)

ASSETS

	1979	1978
Cash and due from Banks	1 455 129	987 422
Trading Account Securities	24 387	35 874
Loans and bills discounted	730 945	553 927
Sundry Debtors	70 922	102 510
Investments	18 159	18 123
Fixed and other assets accumulated	5 783	
Depreciation and amortization		5 915
Total Assets	2 305 335	1 703 774

LIABILITIES AND STOCKHOLDERS' EQUITY

	1979	1978
Demand deposits	139 236	180 805
Time deposits	1 968 644	1 308 258
Total deposits	2 107 880	1 489 063
Sundry creditors	24 328	79 733
Accrued liabilities	38 482	29 457
Total liabilities	2 168 680	1 568 253
Stockholders' Equity	125 000	
Capital stock, FF 1,000 nominal values subscribed and paid up 100.00 shares		100 000
Legal reserve	276	81
Retained earnings	11 379	5 440
Total stockholders' equity	136 655	105 531
Total liabilities and stockholders' equity	2 305 335	1 703 774

CONTRA ACCOUNTS

	1979	1978
Documentary credits	350 007	169 629
Guarantees issued	263 083	411 107

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COMPARATIVE STATEMENT OF INCOME AND RETAINED EARNINGS

	1979	1978
OPERATING INCOME	198 867	95 500
OPERATING EXPENSES	158 335	86 455
Income tax provision	4 426	5 142
NET INCOME	6 134	3 903
Retained earnings at the end of the period	11 379	5 440

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SAUDI ARABIA XXVI



A Moroccan pilgrim kisses the black stone lodged in a corner of the Kaaba of Mecca. Saudi Arabia's guardianship of the Moslem Holy places is an essential element in the relationship between the Royal Family and Islam.

Dissidence brings risk for Government

IN AN interminable press conference soon after the recapture of the Great Mosque in Mecca, Prince Nayef, the Saudi Interior Minister, was asked if the Government would come down hard on men with beards. Long beards, associated in the public mind with the ulama (divines) and the self-styled keepers of public morals, the Mutawidha, were also a mark of Juhaiman Al-Otaibi and his band of Brethren, who seized the mosque last November.

"Half the Saudi population has beards," Nayef replied. "We will always honour signs of piety on a man's face."

Six months before, in a pamphlet circulated in Riyadh called *The Call of the Brethren*, Juhaiman had dictated: "Do not seek the law from those who have no beards or the state ulama. They will only make matters more difficult for you. They will not tell you the truth. They will only tell you what the Government wants."

Rebels and regimes have their symbols and, for both Nayef and Juhaiman, long beards evoke both orthodoxy, and a certain Islamic way of life. Government spokesmen have always insisted that religious orthodoxy is the pre-eminent guiding force, that the Koran and the Sunna, (the Prophet's own example), are the sole constitution of the country—indeed, that Islam and the State are one.

Sanctity

Juhaiman claimed that all Muslim rulers, and particularly the Saudi leaders, had abandoned the Koran and the Sunna and co-opted the ulama into their corruption. Even Juhaiman's old teacher, the blind and exceptionally learned Sheikh Abdul Aziz bin Baz had, he alleged, been "bought."

"Bin Baz may know his Sunna well enough, but he uses it to support corrupt rulers," Juhaiman enumerated the symptoms of the disease—the extravagance and greed of the ruling Al Al-Saud, the presence of Westerners in the kingdom, television, football, mixed education, even universities, indeed the whole paraphernalia of development.

The pamphlets echo the language of Islamic dissidence elsewhere, and even classical Islamic political theory: it is the attack on the Government of Saudi Arabia and the Saudi way of life (not to speak of the sanctity of Islam's holiest shrine) that was unprecedented.

Few believe that Juhaiman's revolt has hurried the kingdom into that family of Muslim states—Iran, Pakistan, Libya, Egypt, even Syria—where Islam becomes the main refuge for opponents of the Government. Western "imperialism" or corruption and oppression. Only a handful of Saudis sympathised with the violence of the Brethren or Juhaiman's accentric and exact timetable for the redemption of the earth by his friend and Mahdi, Muhammad ibn Abdullah Al-Qahtani.

Instead, the small and fragmentary revolt pointed out the enormous risk that Islamic dissidence bears for a Government that rules the Holy Land of Muslims, plays host to an annual pilgrimage and claims to be as near an approximation to Allah's political will that human frailty allows.

It is inevitable at a time of questioning in the Muslim world about the political status of Islam that the Government of the Holy Land should come under scrutiny. The Brethren could boast every shade of extremist fervour from the spectrum of Islam. Saudi Arabia's ingenious immigration and university admissions policy, and Juhaiman's personality, ensured that the group contained representatives of the Islam group of Kuwait, the Muslim Brothers of Egypt, the Jamiat Al-Tabligh of the Indian subcontinent and the Black Muslims of the United States.

Equally, the siege gave religious opponents of the regime a field day. The Saudi Government was always aware that the revolutionary leaders in Iran had competing claims

to orthodoxy and the capacity to cause mischief among the Shi'ite minority in the Eastern Province oil-fields. But it was profoundly upset by the strident claims of Tehran radio, and of certain of the Iranian pilgrims that the kingdom was ripe for Islamic revolution.

At the same time, the revolt has shaken the confidence of the Government and ordinary Saudis, not only in the bearded representatives of the faith—the relationship between bin Baz and Juhaiman, (which continued into the summer of 1978), has damaged the standing of the ulama—but also in the Saudi way of life in a period of rapid physical change and expanding wealth. No churches or temples of other religions are permitted on Saudi soil, but the complacent, uncompromising missionary tone of Saudi Islam has not been heard of late.

At the heart of Saudi society, and of the legitimacy of the Al Al-Saud, is the Wahhabite Creed. An 18th-century alliance between the religious reformer, Sheikh Muhammad Abdul Wahhab, and an Al-Saud chieftain in central Nejd, formed the basis of the present State although it was not achieved until the conquests of Abdul Aziz Ibn Saud early this century.

Beyond this dispensation, Saudis have no competing attachments either to an earlier civilisation (as in Iran) or to the cultural influences of an occupying power (though the present flood of foreigners and foreign ways amounts to that in some eyes).

In every sense, Juhaiman is a Wahhabite heretic; his links, through blood and sentiment, were to the fierce Brethren of Nejd that carried the Wahhabite banner into the corners of Arabia, his quarrel as much with the Nejd ulama as with the Government.

In general, the Wahhabite hold weakens with the distance from Nejd and there are pockets of schism, in the Shi'ite villages or among the Banu Yam bedouin of the south-west, and of old superstitions in the deep countryside. Among the settled tribes of the populous Asir, a Wahhabite veneer barely masks predominantly Shafi or mainstream attitudes.

Saudis disapprove of the term Wahhabite and prefer to describe their faith as the closest attempt at the ideal behaviour of the Prophet and the early Muslims.

But modern Wahhabism remains strongly defined by its opposition to certain lax practices of the 18th century (such as the worship of saints, mysticism, unpunctual prayer, decoration and public luxury) by its approval of certain bedouin attitudes particularly in the role of women, and by Turkish and even American customs.

Many Westerners believe Wahhabites to be puritanical and this is true in the sense that they are generally opposed to what is new. At heart is a profound xenophobia which sits ill with older bedouin traditions of

hospitality. Harry St. John Philby wrote correctly that the Saudis began to limit the freedom of resident Westerners as the old confidence diminished in the 1950s; the pilgrims have multiplied with the proportion of foreigners. It is hard for expatriates to believe that until 1952 the government permitted them alcohol and even taxed it.

Non-Saudi Muslims tend to remark on two contradictory elements in Wahhabism which have given rise to accusations of hypocrisy and certainly make Saudi Arabia a bizarre place to live. An intense distaste for legislation, indeed any tampering with the Sharia, or divine law, is accompanied by an equally intense concentration on public life, morals, and religious observance.

The result is that business and household life (and even road safety) are almost completely unregulated while, the Press, hotel swimming pools and attendance at the mosque are closely watched by both the authorities and responsible citizenry.

Although committees (not courts) exist to regulate commerce, many businessmen complain at contradictory, out-of-date, or non-existent legislation. Insurance and the charging of interest flourish in a legal vacuum; while traffic accidents (which do not even go to court) are assessed by the police, usually against the driver least hurt.

Pressures

In contrast, public morals are under a wide variety of pressures. The first of these is a very highly developed sense of shame which appears also in the sensitivity of Saudis to the criticism of the Muslim world and the West.

In the suq areas, the mutawidha translate the traditional Islamic duty of "approving the right and condemning vice" with blows of the stick on errant shopkeepers or women. The State, through the police, makes no distinction between sins against religious observance or propriety and crimes against life and property.

Admittedly, what appears to Western eyes as the most petting rules of recent years (about women's dress, or mixed bathing) owed much to Juhaiman's strident preaching in Riyadh.

The State ulama, seeing their influence diminishing in a wealth of novelty, were perhaps content to use Juhaiman as a stick with which to beat Nayef and the Royal Family. Yet it appears that the Government is quite unable to resist calls to orthodoxy; and social legislation proceeds by fits and starts as an excess is discovered by the Press or ulama and forbidden.

Crime, in the English understanding of the word, is comparatively rare and Saudis take a pride in the safety of the towns. When crimes do occur, they generally concern sex and are exceptionally violent; it is as

if Saudi Islam were such an encompassing way of life that those who break out of it despair of returning.

Within the limits of rectitude, Saudi customs allows considerable freedom of private behaviour. Although peer pressure of a sort exists—it is unusual for a Government official to take a second wife—a Saudi's private life is generally his own affair.

The family remains the prime interest of the vast majority of Saudis and, outside the cosmopolitan Jeddah, rich and American-educated Government officials, the limit of their social expectations.

As such, household life contributes to the remarkable social stability of the country and also to the four appearance of its streets. Jeddah, with its private opulence and public squalor, is the opposite of the European ideal.

Without exception, Westerners criticise the seclusion of women as it women in Europe achieved their rights without a struggle. To assume also that because women can be maltreated, they are, is to underestimate the power of the wife's family.

The subject is of extreme delicacy because it is so close to the centre of Saudi custom and, though the Koranic authority is weak, religion. The Third Five-Year Plan proposes only that a committee should look into areas where women may work. Although education has already wrought immediate changes for the moment, only those Saudi men who have been exposed to Western ways for a long period will risk the complaints of their elders in allowing their wives abroad and they tend to be cautious about the company they keep.

Just how sensitive the Saudis can be, especially in matters affecting the Royal Family, was shown in the row over the recent showing of a British television film that attempted to reconstruct the events leading up to the execution, in 1977, of Princess Mish'al bint Fahd bin Muhammad.

Not tested

At the time of the girl's death, a number of intelligent Saudis had been upset both by severity of the sentence and the evidence that the charge of adultery or whatever had not even been subjected to the rigorous test of a Sharia court.

In fact, the evidence suggested that the princess' grandfather, Prince Muhammad, had exercised a patriarchal right of life and death over his family which is customary (urf) under norms of tribal behaviour that have not yet completely decayed.

Yet it was not apparently the film's damaging charge of unorthodoxy, but its suggestion that Saudi women, and princesses, regularly arranged assignations with men in dress shops or on desert roads that so disturbed the Royal Family. In fact, Prince Nayef last year ordered his police to watch dress shops for precisely this reason. But such a candid treatment of Saudi womenfolk and the honour of the Royal Family abroad was instantly seen as an attack on the authority of the family, tradition, and, thus, by the usual assumption, Islam itself.

Deep down, there is little feeling that women should have an independent social existence or that the giggling of Saudi women is not a reasonable counterpoint to the beards and gravity of Saudi men.

The attitude of Juhaiman's executioner, Sheikh Saad Abdullah Al-Belahi, persists: "The first time I practised in Riyadh, I executed three men. My four wives were there. When I returned, each had locked herself in her room and would not let me in. They frightened, and perhaps thought they should leave."

I dealt with the situation with an iron fist. I threatened to break down the doors. They gave in and left their rooms looking terrified. I told them to wash the blood from the sword. After this everything returned to normal."

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SAUDI ARABIA XXVII

Government prestige suffers severe blow

MYTHS ARE quickly made in Islam. Just a few months after the seizure of the Grand Mosque in Mecca, little is certain except the damaged minarets, four crumbed pamphlets and the dead on each side.

The Saudi Government has consistently claimed that the revolt of Juhaiman Al-Otaibi and his Ikhwani (or brethren) was a bizarre theological exercise of little consequence, yet his promises of constitutional reform and land for all seemed to assume that the rising masked much deeper discontent. The Government and the Royal Family have suffered a blow to their prestige; even the executions had to be delayed for lack of competent men to despatch 63 of the band.

Some commentators have attempted to see separate political and religious strands in Juhaiman's message and action, but this does not appear to be possible. At root, Juhaiman's revolt drew its inspiration from the same sources as the Saudi State itself, from a model almost as old as Islam, in which small communities expressed their piety by puritanical behaviour and militant relations with the ruling regimes in their neighbours. This was the pattern of life in Nejd in the 18th century and, again in the 1920s, in the settlements of the bedouin warriors known also as Ikhwani, with which Juhaiman clearly had strong sentimental links.

Such forms of organization could scarcely survive in a modern State, and the first Ikhwani were expressed by Abdul Aziz bin Saud, but Nejd opposition to innovations flared up as late as 1955 and was quelled by force. In recent years, too, social and political life has developed beyond the power of the mainstream ulama (clergy) to understand, interpret, or control it.

Aware of dangers

The Royal Family had always been aware of the danger of religious extremism and the capacity of the ulama to cause trouble. The siege revealed that the Interior Ministry invariably tape-recorded sermons in the Grand Mosque. The Islamic University of Medina had been purged in the early 1970s.

Yet the Government and its internal intelligence service failed to gauge the scale of the threat even after Juhaiman had been arrested in June 1978 and the Ikhwani had spelt out their plans in a pamphlet issued early the next year. The very day before the November 21 attack armed brethren were taken in routine checks in the south, on the road to Medina and at the entrance to the mosque, but still the authorities did not act.

Of course, the Government was obliged to treat religious opposition with care so as not to compromise its own tradition of militant rectitude, embodied in the curricula of the religious universities.

Medina university had been founded in 1960 by Moslem Brothers driven into exile by Nasser. They had persuaded King Saud that the Egyptian regime was tampering with the sacred curriculum of Al Azhar in Cairo and the new university developed strict and reactionary teaching. This was refined in the guidance of Sheikh Abdul-Aziz bin Baz, who became rector in 1969 and was Juhaiman's master. He later signed the young man's death warrant.

Medina's role in the Pilgrimage, and the Government's missionary tendencies, naturally attracted foreign students opposed to the regimes in power in their own countries. According to Sheikh Hamud bin Saleh Al-Aqil, the prayer leader of a Riyadh mosque: "An atmosphere favourable to Islamic heresy existed because of the



Captives rounded up at the end of the mecca seige

THE MECCA SEIGE

JAMES BUCHAN

presence of large numbers of Lebanese, Bahraini, Saudi, Mecca, Medina, Abha, Tabuk and Jeddah. A new element, not usually associated with Arabia, entered Juhaiman's thinking. His sister dreamt that one of the Brethren, a student from Riyadh's Imam Muhammad bin Saud Islamic University called Muhammad Abdullah Al-Qatani, was the Mahdi who would redeem the world of corruption and herald its ending. The pamphlet, numbered three and dated in 1979, spelt out the doctrine of the Mahdi, who was to be named in the Grand Mosque amid violent opposition from existing powers. The group's intense belief in the traditions behind this doctrine goes some way to explain their dogged resistance.

This account coincides with the career of Juhaiman (and Bin Baz) at this cockpit of militant Islam. Juhaiman bin Muhammad bin Saif Al-Otaibi was born around 1945 in Saghir, a Qasim hamlet north of the immense Otaihi rangelands of central-west Arabia. After an indifferent 10 years in the National Guard—he appears to have been cashiered—Juhaiman moved to the university in 1972, where his dominating personality, wild eyes and retentive memory quickly distinguished him at the lectures of Bin Baz.

In his pamphlets Juhaiman claimed he broke with Bin Baz over the extent to which the Koran and Sunna required an open condemnation of the Saudi regime; Bin Baz and the other ulama had been bought, the pamphlets said. Whether it was because of this disagreement or the Government's purge, Juhaiman and 10 followers moved to Qasim in 1974 where they started preaching. At some point over the next two years the group bought a house in Riyadh and engaged in strident addresses in downtown mosques.

Accusations

Juhaiman's first pamphlet was published some time, it is thought, in early 1978, and was probably written and financed by a young man called Yusuf Bajunaid, the son of a rich Jeddah family of wholesale merchants. Printed on a press in Kuwait run by the sympathetic Jamiat Al-Islah (the Reform Group), it was headed "Rules of Allegiance and Obedience and the Corruption of Rulers" and argued that the Royal Family was wicked and corrupt ("They worship the riyal") and should be opposed. Juhaiman and 98 followers were arrested but held for only six weeks.

They were released through the intervention of Bin Baz and against their own promise of no further public assembly. Juhaiman went underground, travelling the country in secret and recruiting small cells in

men, while 800 of the Special Security Forces were brought in from Riyadh. Prince Turki Al-Faisal, the head of external intelligence, flew back from the Arab Summit in Tunis and assumed command; Prince Naif, the Interior Minister, and Prince Sultan, the Defence Minister, also hurried to Mecca.

It soon became apparent that the Brethren's following was limited to the men (and women and children) in the mosque, numbering around 250. With a battalion of National Guard, the SSF, and units of army and police ringing the mosque, the authorities felt the rebels would succumb to a frontal attack that might; the troops were also proving difficult to restrain.

All power had been cut off to the mosque. The troops advanced over floodlit ground and were cut up badly by fire from the darkened upper stories and the seven minarets.

Strong pressure

Admittedly the Government was under severe pressure. A deeply distressed King Khaled, world Muslim opinion and the Saudis themselves pressed for a speedy despatch of the rebels. The authorities were also aware that every day the siege continued exposed them not only to Muslim criticism but to domestic discontent; a riot in the Shiite villages on November 30 pointed this weakness. At the same time, the Saudis were concerned about the fabric of the shrine and the mounting death toll.

In the next four days, a series of attacks were launched with little tactical care or co-ordination between the services. Troops and security forces were winched down from helicopters into the mosque courtyard by daylight; most of the 127 Government casualties were incurred there. The regular tribal officers of the National Guard were replaced by American-trained NCOs from Riyadh, whom they refused to obey. Medical care at Mecca, according to doctors at the Armed Forces Hospital, was primitive in the extreme.

Despite ludicrously optimistic bulletins, the courtyard and the upper stories of the mosque were not in Government hands until the Sunday. The rebels took refuge in the unmapped cellars and retreats beneath the mosque, where their supplies had been stored. Prince Turki sought assistance from both the U.S. and France in dislodging them, but there is no evidence that non-Muslims were actually present at the siege. It was not until December 5, two weeks after the siege began, that a mixture of American gas, piped water and burning tyres finally drove the 170 survivors of Juhaiman's band weeping into the sunlight.



Saudi Bedouin surge round a water truck, part of the prize for the victor of the King's Cup Camel Race

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SAUDI ARABIA XXVIII

A continuing struggle for emancipation

THERE IS joy among Saudi women. They now have their own banks, separate from those of men but equal.

Under Shari'a law, the Saudi woman is specifically permitted to hold her own purse strings but, cut off as she has been from the man's world of commerce, she has often had little control—let alone knowledge of her financial affairs. Now, she can not only go to the bank, but also get a job.

The kingdom's Labour and Workmen Law of 1970 says any company may hire a woman if it provides her with maternity leave and a place to sit, and if her work does not entail dealing with men who are not privileged to see her unveiled.

In effect, this means that women have only been able to find legal jobs in teaching, social work and medicine. A bank run by and for women is within the law in hiring a Saudi woman.

It might be argued that economic independence for Saudi women will prove to be a weapon with which to fight

for emancipation, just as the Married Women's Property Act of 1859 led English women on to bigger and better things. Yet, for every step forward it often seems there are two backward, the recent banning by the Ministry of Information of pictures of women in newspapers and advertisements being just one example.

For the upper class in the cities (the poor and the princesses are outside the realm of debate) private life is already surprisingly free of the segregation of which the two large drawing rooms in older houses is only a vague reminder.

Contradictions

Among the young, it is now the telephone that breaches the wall. Many couples are practically on the point of betrothal by the time they arrange to meet in a supermarket or bookstore or when brothers and sisters bring them together. Without any official discussion of the future of women, the contradiction between public

and private mores can only grow more stark.

There was unlikely to have been any addressing of the question by the royal family, even before it was reminded of the power of the right when the Great Mosque in Mecca was seized by the band of zealots, so violently opposed to corruption and other deleterious effects of contact with the West.

The Government prefers not to enter the vacuum out of fear. If they were to allow their women out from behind closed doors, would that not be changing the nature of their Islam and, if they were no longer Islamic, what would they be?

How long the tissues of euphemism, spun in the silence, can hold, is not clear. For every tentative suggestion that change is welcome, there is an often anonymous declaration that tradition and the teachings of Islam cannot be contravened. Rational discussion, clouded by religion and tradition, is virtually non-existent.

WOMEN'S ROLE

JOHN CLOSE

One of the first attempts at coherent analysis of the two-carer family came earlier this month from one Khairiah Al Saqqaf in Al Riyadh newspaper. She acknowledges the problem of "material independence when a woman goes to work" which, she rather subtly declares, arises from male fear of female success.

"The man — as father, brother or husband — used to his women but as son as the woman receives her first paycheck this responsibility is taken away. He demands from his wife what she can ill afford to give. He sometimes feels himself entitled to his wife's money because she takes time out of household responsibilities.

Other problems arise when the woman enjoys her material independence and spends money as she likes, regardless of her husband's will or mood. This leads to duels and tense relations. We have seen many a family collapse as a result of this."

The resolution, in her eyes, lies not in the woman's return to the home but "in a proper spiritual awakening."

In a series of unsigned articles in defence of the veil published in the newspaper Al Medina, and allegedly written by a woman, the classic Saudi rebuttal to change, that curious admixture of historical misinterpretation and blunt dialectical tools, is trundled forth: "Co-education at Islamic universities deprives women of their femininity, just as in the West, where women are no more than beasts. Islam and the veil bestow honour and dignity on women."

"Anyone who reads the Old Testament can easily see that women veiled among the Hebrews. A woman's veil is ordained by God and therefore there is no question of anyone holding different opinions on the subject."

There are those who would dare to demur. Though there are no banking courses offered for women in Saudi Arabia, the new women's banks have been deluged with job applications. Some Muslim and some Western women have been hired to manage the banks and train their Saudi sisters.

One English woman, who is to manage a branch, reports that there is a kind of desperation to the eagerness with which Saudi women are learning the trade.

"They know they must succeed," she says, "or all those who are booing them on the sidelines will be proved right."

Bankers are just as eager for the new branches to do well. If they do not, it will not be for lack of resources, for the untapped field of women's finance is potentially vast. Saudi women are more involved in business than is immediately apparent.

It is the women of Jeddah's merchant families, for example, who are often behind the scenes at the scores of new boutiques and stores flowering across the city.

Mrs. Nabih Pharaon, married to a nephew of the venerable Royal Advisor, Dr. Rashid Pharaon, recently opened a store selling objects d'art by Rosenthal. Mrs. Layla Yousuf Binladen opened an Yves St. Laurent boutique last year, with the backing of the king's daughter, Princess Husa bint Khaled. Their businesses are booming.

watched \$597,000 worth of St. Laurent swept from her shelves in the store's first 14 days.

Nor are the women of the House of Saud reticent about dabbling in commerce. Princess Anoud bint Faisal, daughter of King Faisal, has her Aloud Trading Company. Princess Mardh bint Saud, Mahmoud Al-Maqalan has her Al-Shark Commercial Establishment.

Princess Jawhara bint Khaled bin Muhammad bin Abdul Rahman, great-granddaughter of King Abdul Aziz, the founder of the Kingdom, and wife of King Faisal's eldest son, Prince Abdullah, her second-cousin-once-removed, is a major shareholder in Saudi Arabian Airlines, a highly successful corporation which manufactures fibreglass and asbestos piping.

Unsavoury

If it is undeniable that women control a great deal of money, there are those who wonder whether separate banks is really progress. "Separate" has rarely proved equal elsewhere in the world, and some feel it is a perpetuation of a rather unsavoury system.

With women relegated to separate universities, separate exits and entrances to buildings, separate train and bus compartments, forbidden to travel without a male relative, and indeed, unable to take a walk without

making a moral statement, the comparison to apartheid is inescapable.

Nevertheless, the euphoria at the women's banks is almost palpable. Miss Razia Khan, operations officer at the National Commercial Bank's women's branch, opened by King Faisal's daughter Princess Mishmel, says: "The women can make transactions themselves and manage their own financial obligations without bothering the men."

"It is very exciting to be working with them. They are all happy. We are all working very hard."

Many Saudi women have been working hard for almost 30 years. One such is Cecile Rouchdy, who, with the patronage of King Faisal and Queen Ifat, opened the first school for girls in the last 1850s. Since then, a steady progression has carried women through intermediate, secondary school and finally to university and graduate study. There, the momentum has officially halted but the energy and ambition of Saudi women continues to boil beneath the surface.

If one steps into the walled courtyard of a fashionable girls' school in Jeddah and asks them what they plan to do when they return from California, they say, with a laugh: "We will work. They can't stop us now."

As they leave the school to step into their brothers' Mercedes cars, they "cover" only with a black scarf tied around their necks.



Veiled Saudi women, Saudi Yemenis and Europeans in a cosmopolitan street scene in the middle of Jeddah

Wildlife abounds but game animals are in danger

WHEN THE geography of Saudi Arabia is mentioned, images of hostile and terrifying deserts come to mind—yet there are other and very varied regions in the vast Peninsula supporting all sorts of life. Even in the deserts there is life.

There are still large mammals in Arabia, though far fewer now in the age of the motor vehicle.

Until about 40 years ago, herds of gazelle and oryx roamed and were freely hunted by the Bedouin for meat.

Doubtly, in Arabia Deserta, reports oryx horns used commonly for tent pegs. Now, a hundred years later, these animals are extinct in the wild. Gazelles, have become extremely rare. Game animals, which rely for escape on speed alone, have had no chance against the motor car and the gun within it. The shooting of these animals is now illegal, but prohibition has come very late.

In a country where hunting has been part of the national ethos, protection of endangered species, enforcement of prohibitions, is problematic. The World Wildlife Fund has been anxious to interest the Saudi royal family in its aims. In 1976, the king made a contribution of \$50,000 to its funds.

Ostriches were always favourite game. Saudi Arabia's last recorded ostrich was seen in the suq, in Jeddah, in 1946. However, lack of reported sightings need not always mean extinction. The people most likely to see rare animals—the Bedouin—have little scientific curiosity. Ostriches may yet survive in remote fastnesses.

Certain animals, reckoned to be extinct, have recently been "re-discovered" from aerial reconnaissance flights, e.g. the ibex. Once common in all mountain areas, this noble animal has recently been seen again in the mountains of the Asir (south-western region) and the mountains north of Medina.

The Asir is one of the most beautiful and fertile regions of Arabia. Its tremendous mountains catch rainclouds, and the rainfall is far higher here than elsewhere. Cultivated green valleys, orchards, and even juniper forests are the result, with a consequent relative abundance of flowers, birds and beasts.

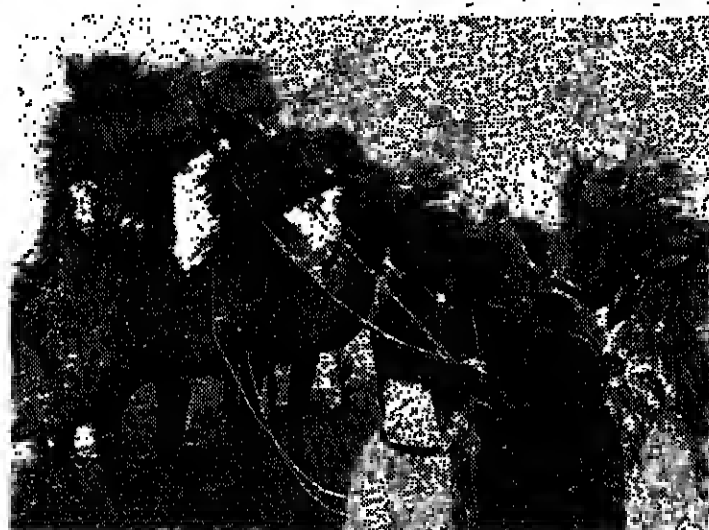
Unsavoury

In spring, it is hard to believe that the alpine meadows of wild flowers are part of the same country as Arabia Deserta.

Mountain lion, leopard, lynx and wolf live in these mountains. The pelts of predators shot by farmers and shepherds are among the chief evidence for their existence. Troops of baboons—the only monkey in the Peninsula—range the escarpment and are often seen by motorists.

One of the rarer of small mammals occurring in Asir is the coney, or byrax. A curious little creature, like a rabbit with no ears, it is the "coney of the rocks" of the Bible. Its delicate sweet flesh made it much sought after, and it is becoming very rare. Hares, foxes, and gerbils abound. The hyena, however, is seldom reported now.

Herpetologists, of course, have a scientific paradise in Arabia, though most laymen go in mortal fear of snakes. Yet encounters with snakes are



A fine cluster of Nejd camels

FLORA AND FAUNA

ROSALIND INGRAMS

surprisingly few. The variety is enormous: from the common deadly horned viper, to the African cobra and the rare, beautifully marked and aptly named colubus elegans; also the sinister side-winder, whose characteristic tracks in the sand make an upsetting discovery after a carefree night of camping under the stars. The monitor lizard (dhub) is a common sight in the desert, and can sometimes be seen waddling, the size of a baby alligator, on the end of a string to the suqs of Najd. He is more likely to be bought for his meat, than as a pet.

Chameleons lurk in the rocks of Asir, as do the striking blue agama lizards—a foot long and with no attempt at camouflage. As for the insect world: its members are legion: full-time entomologists are unable to keep pace with them.

The birds of Arabia are still being counted too. The Peninsula lies in the path of major north-south migrations, thus the native population is always swelled by visitors.

The bird life is remarkably rich: no book has so far done it justice, though several volumes are pending.

Of water birds, the following selection can be found either along the sea shores, on the reservoir lakes at Abba and Jizan in the south-west, or by the sewage works, outside several big cities: pelicans, flamingos, glossy ibis, hammerkops, egrets, herons, black storks, shoveller ducks, tufted ducks, stilts and the ubiquitous moorhen.

Spectacular birds of prey include many eagles: tawny eagle, steppe eagle, Bonelli's eagle, and the rare Bateleur eagle (Asir). The fascinating Lammergeier ranges from Sinai to Yemen, while other birds of prey include Egyptian and Griffon vultures, fan-tailed ravens incessantly wheeling over dizzy drops, kites, kestrels, falcons and goebwicks.

There are game birds: quail, snipe, red-legged partridges, plovers, Liechtenstein's sand grouse, Philby's chukors, guinea fowl (rare), and the Arabian bustard (houbara), almost extinct from over-hunting.

A few of the more beautiful and exotic birds, some native, some visitors, must be mentioned: the jewel-like sunbirds; the cheerful bee-eater, both the blue-cheeked and little green variety; the Abyssinian roller, with his startling turquoise blue body; a brilliant yellow weaver bird, whose immaculately woven nests are hooked on to the branches of oasis trees like Christmas decorations; the sweet-voiced bulbul; the crested lark, singing in the wilderness; the shrieking inquisitive and sardonic; the hoopoe, king of the birds (according to the Persians); the little Namaqua dove, with rosy underwings; and the rare Arabian woodpecker of Asir.

Wilfred Thesiger, describing his epic crossing of the Empty Quarter more than 30 years ago, recounts how his Bedouin companions managed to bag hares and of the wonderful prospect of eating meat after "iron rations".

The fact that hares can live at all in the pitiless environment of the sands seems astonishing.

Most animals have made certain metabolic adjustments, particularly in the matter of water, and need little intake, beyond their food—or they may adapt the Arabian gazelle has even been seen to drink sea water.

The white gazelle, however, depends largely on a shrub whose buds hold moisture, even during drought. Such a close dependence can be fatal when the balance of nature is so precarious as it is now.

The mechanism of today's Bedouin—many now possess pick-up vans, if not a Mercedes

lorry—has been both a curse and a blessing for the environment and its wild inhabitants. The curse is, plain enough, paradoxically, some animals may have been preserved since the Bedouin will no longer track them down in impassable fastnesses.

The range of destruction is limited to the range of the vehicle, and there is much rugged country in Arabia which is beyond even the Bedouin's optimistic driving. This undoubtedly has been the salvation of the herds.

The restriction of the Bedouin's range, however, may prove a more long-term threat to wild life and to vegetation. Apart from the policy of drawing water from natural wells in the countryside to supply the ever-swelling towns—which leaves former green wadis, such as Wadi Fatima near Jeddah, to wither—there is the abuse of the remote water holes in the desert.

Nomadic families in the past would move according to the grazing. Nowadays they stay in one place, for much longer, driving to the nearest well for water for animals and family. Consequently, the land becomes over-grazed and the well over-used.

When the nomads depart they leave behind an exhausted area, with diminished chances of recovering its bloom after the next rains. Thus, the desert is increasingly, rather than receding as a result of mechanisation.

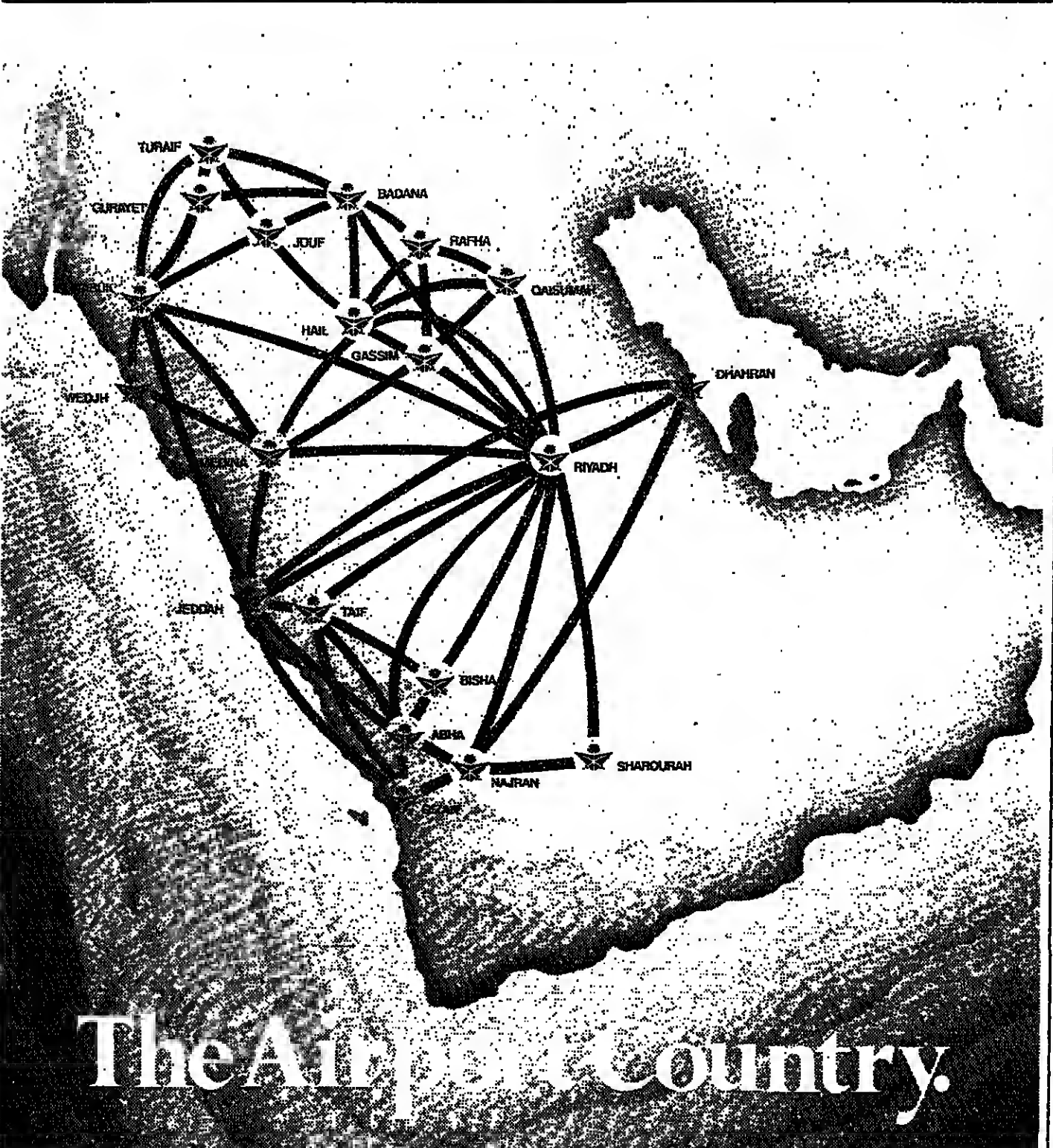
While the Saudi Government has a difficult social and ecological problem in its policy of encouraging the Bedouin to settle, it has made a real contribution to conservationists in its recent declaration of the Jeddah Souda, near Abha, as a National Park.

The Jeddah rises to 9,000 feet and covers an extensive area. Its slopes shelter not only abundant animal life, but the richest variety of plants, which are only now being studied properly.

Yet the desert, too, has treasures after rain. Wild-irises bloom in April in stony valleys north of Riyadh; tulips have recently been discovered high on the north face of the mountains facing Sinai, across the Gulf of Aqaba.

The spectacular pink blossoms of *Adenium*, borne on grotesquely swollen woody stems, spring out of the barren rock of the southern Hajar mountains. The tenacity of plant and animal under the ferocious conditions of Arabia always astonishes.

Marine life, perhaps more abundant than any other, can barely be mentioned here. The coral reefs of the Red Sea are (with the Great Barrier Reef of Australia) the most extraordinary in the world. The reefs are currently being studied by Sir Peter Scott, among others.



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industries. It has made flying in the specialists, technicians and millions of kilos of essential equipment so much easier.

Small wonder that Saudia has been called the Kingdom's runway to success.

One of the rarer of small mammals occurring in Asir is the coney, or byrax. A curious little creature, like a rabbit with no ears, it is the "coney of the rocks" of the Bible. Its delicate sweet flesh made it much sought after, and it is becoming very rare. Hares, foxes, and gerbils abound. The hyena, however, is seldom reported now.

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Time to remove PSBR straitjacket

"CAN THE Government not trust public enterprises to a greater degree?" This rhetorical question was posed by Professor John Heath of the London Business School in a recent critical lecture on the Government's nationalised industry policy. It crystallised a far-reaching debate that is about to begin in Whitehall between the State industries' managers and their masters in the civil service and Government.

Behind the technical grievances about cash limits and financial structures, which a specially formed group of senior officials and managers is due to start thrashing out over the next few months, there is a simple message: in order to operate more commercially, the nationalised industries need "less control, and more trust."

This kind of *cri de coeur* has, of course, been heard from public sector managers ever since the State first began to play a serious role in commercial enterprises after World War II. Politicians and, particularly, civil servants have traditionally resisted attempts to reduce the influence they can exercise over major industrial sectors. Nevertheless, there are now signs of a willingness, at least among the politicians, to look sympathetically at the nationalised industries' case for a new relationship with Government.

It was after the Nationalised Industries Chairmen's Group (NICG) put its views about the present system to the Chancellor of the Exchequer last autumn that it was decided to establish a high-powered group of officials and NICG representatives to examine possible reforms. This group, chaired by Mr. Bill Rye, the Treasury official in charge of the public economy, is due to meet soon. There are hopes of constructive proposals emerging in time for the next round of

public sector planning decisions in the autumn.

"Trusting" public enterprises may go against the grain for some Conservative politicians, who have been reared on the doctrine that state ownership of industry is a root cause of Britain's economic decline. But there are other political considerations to weigh against this prejudice. There is the principle of non-intervention and the urgent need for better relations with the nationalised industries' manager. This was underlined by the recent resignation of Sir William Barlow, the Post Office chairman. Most important, there is the crucial role of the nationalised industries' commercial successes in the Government's spending plans.

The Government's plan to cut public spending by £2.3bn over the next four years assumes an improvement of £2.7bn in the nationalised industries' financial performances. The idea that the nationalised industries have "come of age" and will no longer rely on government grants and subsidies for their case for demanding more freedom and trust.

At the same time, achieving reforms is more vital than ever since anxieties about government interference have been intensified by the fact that the politicians' plans for tax cuts depend critically on unreliable four-year forecasts of the corporations' borrowing requirements. These are based on no more than informed guesswork with a generous dose of wishful thinking thrown in to conform with assumptions which the Government has supplied. The corporations are horrified at the thought of being held to such projections at all costs.

These hopes and fears bind together the three broad areas of reform to be discussed by the Rye group. The nationalised industries are seeking—
● An overhaul of the system of annual cash limits, which

have in recent years over-ridden all other financial and commercial objectives.

● A loosening of the restrictions on the industries' access to finance, which at present result in all investment programmes being funded by long-term fixed-interest debt.

● Changes in the treatment of the industries in the public accounts, aimed at separating "productive investment" from other categories of public spending and borrowing.

The cash limits system is the issue which generates most passion at present. As long as all other objectives are subordinated to the attainment of rigid limits on each year's external financing, set well before the beginning of the financial year, other reforms affecting longer-term planning are of little relevance. In effect, all the nationalised industries are currently treated as if they were in receivership. Cash flow takes priority over profitability and any discrepancies in cash forecasting are turned into life-or-death crises.

It is now widely recognised that this system, designed for controlling civil service departments with no significant market operations, is unsatisfactory. Since the last pay round showed that cash limits have little effect on bargaining, except in industries such as steel and shipbuilding, which are genuinely facing bankruptcy, reforms of some kind must be in the offing.

While cash limits are the most urgent issue, the question of the nationalised industries' place in the public accounts is in some ways the most important and interesting one.

Although it would be in a sense, a purely cosmetic reform, the removal of the nationalised industries' borrowings from the definition of public spending could usher in a new era of freedom from the constraints of a financial system obsessed with the Public Sector Borrowing Requirement and with public spending totals.

The present definitions treat the borrowing of £100m to finance new telephone switchgear, for example, in exactly the same way as borrowing to pay civil servants' salaries. Both are equally endangered by the Government's crusade to reduce the PSBR. But if restrictions on the Post Office's borrowing powers restrain its investment programmes—and one of the reasons for Sir William Barlow's departure was that they were beginning to have this effect—they have exactly the same economic impact as cuts in domestic investment by private industry.

Not only do cuts in nationalised industries' investments reduce Britain's future capacity to provide the goods and services that consumers want to buy. They impose immediate costs on capital goods industries. The Government's refusal to increase the Post Office's cash limit by £150m, for example, will not only retard

the improvement of the telephone system, it will also mean cuts and redundancies at Plessey and GEC.

If one of the objectives of cutting public borrowing is to help private industry, then restricting the public enter-

Nationalised industries account for over 20 per cent of industrial investment

prises' investment is like cutting off industry's nose to please its face, particularly as the nationalised industries account for over 20 per cent of Britain's industrial investment.

The Government can be expected to have some sympathy with the argument that the figure of public borrowing which excluded the nationalised industries' investment requirements might have more economic significance, particularly far the "supply side" of the economy than the current form of the PSBR. Some ministerial speeches have already implicitly recognised this point.

In explaining its plans for the privatisation of British Airways, for example, the Government pointed to "the nonsense of confusing the airline's investment programme with the level of the rate support grant." There are, however, two big

problems with any proposal to remove nationalised industries from the definition of public borrowing. The first is that the industries do not use all their external financing for investment. Nearly half their present external financing comes in the form of government grants and subsidies. The Treasury must retain close control over the level of revenue grants. But the distinction between grants or loans to offset current losses on the one hand, and loans to finance productive investment on the other, is by no means clear-cut.

Controlling subsidies to the railways or the Coal Board would be pointless if they could simply borrow in order to finance their losses. A crude distinction could be made between profitable industries, which could be released from some controls and loss-makers, which would continue to be closely monitored. But the totally different market conditions under which the industries operate would make this a misleading way of sorting the sheep from the goats.

To give one example, even a large profit from the gas industry could disguise a waste of resources due to underpricing, while the railways could be operating optimally in terms of resource allocation, even while receiving large government subsidies.

There is, however, a possible solution to this problem, based on the medium-term financial targets which the Government has promised to set for each industry. In the light of its market position and its economic significance.

It would be natural to base the degree of government control imposed on each industry on its track record in meeting financial targets. If British Steel, for example, consistently failed to meet targets, it would be treated as a lame duck, and looked within the same definitions as other non-productive

parts of the public sector.

Industries that beat their financial targets over a period

Such a system would provide an incentive for good management

of years could be regarded as "productive" and taken out of the controls on public borrowing. Such a system would not only clarify the relationship between government and the industries, it would also provide an incentive for good management and good labour relations, rewarding success with more trust and less control.

The trouble even with this theoretically neat solution is that at present all nationalised industry borrowing is done through the Treasury and guaranteed by the Government. Letting the "productive" industries loose on the capital markets, without Treasury supervision, would impose uncontrolled financial risks on the Government. Furthermore, the absence of risk in lending to nationalised industries would distort capital markets in their favour, to the detriment of the private sector. This leads directly to the Rye group's other major topic—the possibility of devising new types of financial instruments for the public corporations.

A start has already been made in discussing alternatives to the present regime of fixed-interest borrowing. The privatisation of some of the corporations is, in a sense, a move towards new forms of financing. The British National Oil Corporation (BNOC), for instance, had the freedom to borrow, without guarantees, using its future oil revenues as collateral. Proposals for building the Channel Tunnel and a North Sea gas gathering pipe-

line have been based on the assumption that State industries would take equity shares in mixed private-public enterprises which could then raise risk capital in the markets.

But most of the nationalised industries' investments cannot be isolated as separate business propositions like the Channel Tunnel. The revenues of a telephone exchange or a single railway line cannot be identified accurately. A proposal that has been mooted in the Coal Board is to issue indexed bonds, with the index tied to the industry product.

Clearly reforms in financing would have to be tentative and experimental so that each industry could develop financial instruments appropriate to its particular circumstances. Their intention would not be just to create some notional element of risk, but also to relate financing to each industry's prospective cash-flow. Again what the industries are seeking is a more permissive attitude, which would put the onus for developing new ideas on managements, rather than on Treasury officials.

Even if they are given these new freedoms, the nationalised industries are by no means certain of their ability to deliver, by 1984, the enormous financial improvement which the Government expects. But at least a loosening of the bonds between government and the nationalised industries would emphasise the fact that the failure to meet detailed cash targets set four years in advance is a common commercial occurrence, and not a disastrous political and economic failure.

In the end it may be political expediency which prompts the Government to give the state corporations more freedom. If so, then political expediency, an economic sense would, for once, be pointing in the same direction.

Letters to the Editor

Consumerist values

From Professor D. Myddelton
Sir.—The last detailed survey I have seen indicates substantial and growing support for reducing taxes and collective spending on welfare services, and instead letting individuals and families choose for themselves how to spend their own money. For instance, 54 per cent wanted to be allowed to contract out of the state health service and 60 per cent out of state education. This desire for freedom, responsibility and personal choice is apparently what Dr. S. J. Wetkins (April 24) refers to as "social vandalism."

Democrats can hardly suppose that voters cannot be trusted to manage their own affairs. And poverty can be relieved to the extent thought politically desirable, by explicit redistribution in cash through the tax system. But how much of the nearly £2,000 per household spent annually by the state on health, education and social security represents redistribution of income? Not much. I suspect most of it simply represents people's money being taken from them by force (in taxes), and then spent on their behalf by government bureaucrats.

Most people could afford to pay for their own welfare services. Indeed most people are now paying for themselves. But they are not being allowed the freedom to choose for themselves. There may be no practical alternative to taxes for financing collective expenditure on defence. But surely there is no inescapable need for health and education any more than food and clothing to be provided or financed collectively. Separating costs from benefits is what makes the welfare state an irresponsible society.

When state monopoly enterprises are exposed to competition they often seem rapidly to lose market share. This suggests that they may not be satisfying consumers. Over the past hundred years and more the incentive of profit combined with the discipline of market competition has led to unprecedented improvements in freedom and prosperity for all. As between compulsory state collectivism and voluntary market freedom is there really any doubt which would better satisfy individual people? (Professor D. R. Myddelton, Cranfield School of Management, Cranfield, Bedford.)

A meaningful class

From Mr. D. Franklin.
Sir.—Mr. Roy Hattersley says April 17 that "Government policies have resulted in damage and destruction to essential services which ratepayers want to preserve, and rate increases were not due to waste and extravagance by Labour councils."

Not one mile from Mr. Hattersley's home, the ratepayers of Lambeth support compassionate activities such as table tennis, kung-fu (adults), badminton, keep fit, karate, yoga and trampolining.

The most essential services recently introduced by the borough, however, which even

Mr. Hattersley would want to preserve, is the meaningful class in "liquid embroidery." D. G. Franklin, 121, Kennington Road, SE11.

British cinema

From Mr. K. Turner
Sir.—There can be no doubt that Ken Mackintosh and the British Film Producers Association have worked ceaselessly in helping to keep open British studios and to secure a more favourable climate for film investment, particularly in terms of tax treatment (Nigel Andrews, British cinema: a new decade, April 21). Similarly, their encouragement of overseas investment in our superlative technical facilities is to be applauded.

But the outdated belief that we should be making—and investing—in films designed for the American market is a

romantic notion which only perpetuates the widely held view that film financing is highly speculative. For too long the British conceived imitation of American films (known in the industry as the "B-movie syndrome") have failed consistently in the American domestic market, although occasionally succeeding in foreign language markets almost exclusively supplied with American imports. The obvious reason is constantly ignored—Americans are better at making American films. Could it be that our common language with America deludes us into believing that we are likely to secure a greater degree of acceptance there than other non-American films? h/tc French film industry by comparison with the British appears to be healthy and yet only a tiny proportion of their annual product reaches American screens.

The real possibility in establishing permanently the British cinema in this decade lies, I

suggest, in Europe. This is the territory where the cinema population is supporting a (well made) film irrespective of nationality. It is notable that an indigenous British film now being produced has secured an investment from an American major distributor in return for foreign (i.e. non-American) distribution rights leaving unsold American domestic distribution rights.

Our native industry should consider making and investing in product which first and foremost has every prospect of earning profits in Europe. Keith M. Turner, Director, Osprey Film Dist. Ltd., 120, Pall Mall, SW1.

Monetary policy

From Professor D. Wood
Sir.—In the process of debunking the Cambridge Economic Policy Group forecasts (April 17), Samuel Brittain makes one of his own pet fallacies. Yes, we all admit that a moderate connection can be found between change in some variant of the money supply and changes in prices two years later. So what? Such a connection provides no evidence either that particular policies intended to control the behaviour of given variant of the money supply will actually do so nor does it follow that success in controlling a chosen variant guarantees that this variant will dominate the determination of price levels—indeed the reverse is likely to be true.

The failure of Government policies to recognise these necessary connections is indeed signalled loudly and clearly by the capital markets. If policies had any credibility long term interest rates in a market which efficiently anticipates inflation would have already fallen to a fraction of short run rates, thus stimulating investment in productive assets and enhancing the long term capacity of the economy. Far from falling though, the anti-inflation measures have increased long term rates and the Government, as Mr. Brittain has pointed out, by borrowing at these high nominal rates must believe that inflation at similar levels will persist. Indeed it cannot afford for it not to. If only it would say so, firms could get back to investing without worrying as they do now that they could be stranded with a crippling real interest burden.

Belief in the ex-post quantity theory is thus not enough. We could establish a far better statistical relationship between cloudiness and the level of solar energy transmission but this would scarcely justify buying solar panels, even if Sir Geoffrey was kind enough to blow at the clouds. Ultimately a policy under which road-makers are paid not to mend potholes so we can save the cost of tar is absurd whether it is called monetarist or not. Of course the roadmakers could be sacked and made available for more productive work in the private sector (making shock absorbers) but such an action could be taken without having to be dressed up in monetarist clothes.

(Professor) Douglas Wood, Manchester Business School, University of Manchester, Booth Street West, Manchester.

Water charges on sprinklers

From Mr. A. Powell
Sir.—On April 21 your Insurance Correspondent detailed certain information relating to water charges on sprinkler installations with particular reference to the North Western Water Authorities charges. Since we have been campaigning against these discriminatory charges since they were imposed in April 1978 we thought that you might be interested in industry's point of view.

On March 30 1978, we received from the NWWA a copy of the normal services charges leaflet showing charges to be effective on April 1 1978, this gave us one day's notice of amendment of charges. No particular attention was drawn to the small print on the reverse side of the leaflet which indicated that the charge for our sprinkler system and hydrant water supply was to be increased from £18.00 p.a. to a total of £1,203 p.a. an increase of 6,667 per cent. As far as we are aware there was no prior consultation or notification direct to sprinkler system owners.

Although the NWWA is prepared to make available the facility and supply of water for use in case of fire to all other industrial, commercial and domestic premises (irrespective of whether the owner/occupiers actually pay any water charges) completely free of direct charge, it has imposed penal charges on sprinkler installations and create a deliberate discrimination. In our opinion based purely on the basis that firms with sprinkler installations cannot do without them.

The effect now is that, other than sprinklered premises, water for fire fighting is supplied free of direct charges so that any cost of this facility and supply is borne by the NWWA and recovered in the general water service charges. Owners/occupiers of sprinklered premises already pay the usual water services charges (including the element of water cost of fire fighting) and then are required to pay an extra water charge because they have installed at their cost a sprinkler installation to ensure the safety of their premises and its occupants.

The Secretary of State for the Department of the Environment has, under the Water Act 1973, specific authority to "give all or any water

authorities directions . . ." but in our opinion has abrogated these powers by inferring that it is not within his power to make any such direction in this instance.

The Water Act 1945 states "The undertakers shall allow all persons to take water for extinguishing fires from any pipe of the undertakers on which a hydrant is fixed, without charge." According to the 1945 Act, therefore, the charge raised on sprinkler installations is illegal since most sprinkler installations will "take water from a pipe on which a hydrant is fixed" and the Act does not state that the water must be taken via a hydrant. The Department of the Environment has stated that "the opinion in the water industry is that water must pass through a hydrant if it is to be taken free . . ." based on the decision in a 1904 case under similar provisions in the Waterworks Clauses Act 1847. The decision of the 1904 case seems however to be quite opposite to the opinion of the water industry and failing any precedent being produced appears to confirm that the charges on sprinkler installations are illegal. The Department of the Environment has not commented on our findings relative to the 1904 case.

The present position regarding sprinkler charges appears to be that on rehires were £18 per annum prior to April 1, 1978; were £1,203 per annum on April 1 1978, are to be £2,112 per annum from April 1 1980 but will be reduced to £880 per annum. If the full charges are not equitable as from April 1 1980 and are to be reduced, they were not equitable on April 1 1978 but so far there is no suggestion of a retrospective reduction. The owners/occupiers of sprinkler protected premises are not looking for a reduction in water charges on sprinkler systems; they are looking for a cancellation of the charges which cannot be considered other than deliberately discriminatory; that they be treated equitably as compared with all other users of water for fire fighting purposes and short of some evidence of legal precedent consider the charges raised by the NWWA to be contrary to the Water Act 1945 and therefore illegal.

Futura Rubber Ltd., Quarry Street Mills, Stajbridge, Cheshire.

Today's Events

GENERAL
UK: Sir Geoffrey Howe, Chancellor of the Exchequer, speaks at Conservative Party meeting, Accountants' Hall, London.
Sir Keith Joseph, Industry Secretary, presents national microelectronics competition awards, London.
Mr. Peter Walker, Agriculture Minister, speaks at Sandwich, Kent.
Department of Education statement on failing secondary school rolls.
Mr. Edward Heath speaks at coal fired ships conference, London.
National Society for Prevention of Cruelty to Children

annual report published.
Prince Charles visits the Home Office.
Banking, Insurance and Finance Union conference, Folkestone (until April 30).
Charges for dealing in traded options on the Stock Exchange reduced to £1.50.
Private funeral of Sir John Mervyn, CBI director general.
Union of Construction, Allied Trades and Technicians statement on effects of Government cuts on construction industry.
Subcontracting Industries ex-

hibition, and surface treatment and metal finishing exhibition both open at NEC, Birmingham, (until May 2).
Overseas forms of financing. Financial Times conference on world pulp and paper, Helsinki.
General Agreement on Tariffs and Trade extraordinary session in Geneva to discuss appointment of director general.
Princess Margaret visits the Philippines (until April 30).
PARLIAMENTARY BUSINESS
House of Commons: First day

of debate on Defence Estimates.
House of Lords: Industry Bill, committee. Insurance Companies Bill, consideration of Commons amendments.
OFFICIAL STATISTICS
Department of Trade issues March provisional figures for retail sales.
COMPANY MEETINGS
See Financial Diary Page 15.
COMPANY RESULTS
Final dividends: Allied Plant Group, Brooke Street Bureau of Mayfair, Energy Services and Electronics, Estates and General Investments, Fosco Minsep, B. and I. Nathan, Nurdin and Peacock, Simon Engineering, Waverley Cameron, Yorkdyke.

60 years later our original idea is still paying dividends.

60 years ago we bought a dump - The Mechanical Transport Repair Depot in Slough - and transformed it into the World's first modern Industrial Estate.

We've come a long way since then but our original concept has stayed the same - to meet the specific needs of industrialists, local communities and work forces alike.

The graph illustrates how well that concept has paid off. Our Chairman, Nigel Mobbs, reports: "I am glad to report another year's record results with pre-tax profits improving by 22% from £8,228,000 to £10,070,000... Net earnings increased by 33% to £7,712 millions reflecting a 23% tax charge. As a result of new lettings, reversions and rent reviews, UK rental income increased from £12.76 millions to £15.34 millions, whilst overseas rental income was up from £4.87 millions to £5.44 millions.

Dividend. The Directors recommend the payment of a final net dividend of 1.4p per share... an increase of 36.4% which better the forecast improvement of 30% made at the time of the issue of 8% convertible unsecured loan stock last May.

Net Assets Per Share. The property revaluation at 30th September 1979 produced an overall surplus of £142 millions which increased the current net asset value per Ordinary Share from 81p (79p diluted) as at 31st December 1978 to 184p (169p diluted) at the close of 1979.

The Future. The Group is buying new land and is maintaining prudent development momentum... In 1980 business conditions will be particularly difficult, with high interest rates likely to persist... Despite this adversity, I expect, subject to no unforeseen circumstances, to be reporting some increase in profits for 1980."

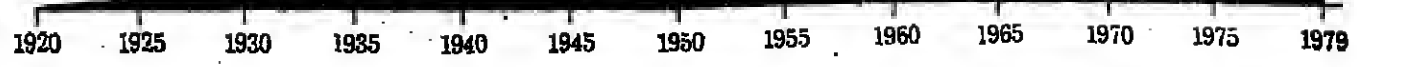
	£'000	£'000
Group profit before Tax	1979	1978
Taxation based on Profits for the year	10,070	8,228
	2,358	2,443
Profit after Tax	7,712	5,785
Minority Interest	66	(30)
Profit available for Distribution	7,778	5,755
Redemption of Preference Stock	23	22
Dividends	3,209	2,343
Added to Revenue Reserves	4,546	3,390
Earnings per Ordinary Share	5.57p	4.14p
Earnings per Ordinary Share Diluted	5.33p	4.14p

Interest and other charges on projects under construction in the UK have been capitalised in the amount of £639,000 (£607,000 in 1978). Similar expenditure overseas, amounting to £1,115,000 (£1,182,000 in 1978) has also been capitalised.

Slough Estates

60 years of development.

Slough Estates Ltd., Slough Estates House, 234 Bath Road, Slough SL1 4EE.



UK COMPANY NEWS

London & Liverpool placing 1m shares

A placing has been arranged of 1m ordinary shares at 50p per share of London and Liverpool Trust, which earlier this month agreed to purchase for shares Regent Autocar Company, a private business with interests in engineering and vehicle distribution.

LLT's shares were suspended at 30p in March pending a company reorganisation. Dealings are expected to resume on Thursday.

The placing represents about 15 per cent of LLT's enlarged share capital, and the price puts a capitalisation on the company of £1.74m.

For the year ended March 31, 1979, the investment portfolio turned in profits of £41,000. Profits of Regent for the year ended September 30, 1979, amounted to £185,000 (£70,000) including £119,000 from the Fiat acquisition.

The consolidated net tangible assets of the enlarged group is put at £1,066m or 17.8p per share.

The company is paying a second interim dividend of 0.7p for the year ended March 31, 1980 for a total of 0.84p on the old capital. For the current year the directors say they would pay not less than 1.4p on the increased capital if profits equated with those achieved in 1979-80.

The directors are confident that the diversified interests of the Regent Group together with the financial resources of the original company will provide a sound base for further expansion both by internal growth and by acquisition. They intend to realise the current investment portfolio of the company in due course.

The company chairman and chief executive is Mr. Ronald Shuck.

Financial advisers are Keyser Ullmann and stockbrokers are Roy James and Co. of Birmingham.

● comment

LLT is coming back to the market as a very different animal next Thursday. Taking in Regent, the old investment trust activities will now only account for barely a fifth of group profits. The move to enlarge the group reflects a belief that growth prospects under the old regime were extremely limited. Now LLT has taken in an engineering activity as well as a motor dealership. While these new profit centres clearly introduce much-needed diversification, it is significant that there is no profit forecast for the enlarged group. LLT says only that dividends will be increased if profits are maintained. The prospective fully-taxed p/e is about 15 at the placing price while the yield is roughly 7 per cent—a rating which puts a lot of faith in management.

Home Charm expecting record profit in 1980

RECORD SALES and profits in 1980 are forecast by Mr. H. E. Fogel, chairman of Home Charm, in his annual statement.

Sales since the beginning of the year, excluding new store openings, have increased by 25 per cent compared with the same period in 1979.

Pre-tax profits expanded from £2.11m to £2.78m in 1979, on substantially higher sales of £41.15m (£39.16m), as reported on April 16.

The chairman says plans to open a further seven stores totalling 164,000 sq ft before the end of 1980 are well advanced. A total of £4m will be spent in opening these, of which £2m will be for completing and developing freehold properties.

Three new large stores have been opened so far this year, including the group's largest to date at Southend-on-Sea.

During 1979, 15 stores were opened and some £4.78m was invested in opening and refurbishing stores, net of disposals, including £1.5m in freehold land and buildings.

The current year's outcome in the wholesale and export division should show a satisfactory improvement over 1979.

Group fixed assets rose from £3.31m to £7.6m at balance date. Current assets amounted to £10.78m (£8.64m), while current liabilities and provisions totalled £10.01m (£8.05m). Bank and cash balances decreased by £1.95m (£1.10m increase) during the year.

Meeting, Great Eastern Hotel, EC, on May 19 at 2.30 pm.

GA pessimistic about current prospects in U.S.

THE GENERALLY milder weather in the UK this winter should produce better results in the motor and household appliance accounts of the General Accident Fire and Life Assurance Corporation claims Mr. Gordon R. Simpson in his first chairman's statement accompanying the 1979 report and accounts.

But he warns that further rating adjustments may still prove to be necessary as inflation in the UK continues to rise.

He is also pessimistic over the immediate prospects in the U.S. where severe competition and the inability to secure rating adjustments give cause for concern. While so be considered that the strength of GA's American business makes the company better equipped to withstand these pressures.

Mr. Simpson points out that despite rising interest rates depressing the market values of bond portfolios in the U.S., the solvency margin at the end of 1979 at 52 per cent was only one point lower than a year earlier. Referring to investment policy

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

Interim—
Hawkins and Tipson May 8
Warner Eastern May 15

Final—
Fukun Investment Trust May 7
Gesta Gross May 1
Mowlem (John) May 1
Saxa & Prosper Limited May 2
Shires Investment May 20
Whitman Reave Angel Apr. 30

Booker warns on steel strike

THE STEEL strike has increased costs in Booker McConnell's engineering companies, an dthe inevitably weakened customer confidence. The divisions ability to supply has to be overcome, says Mr. Michael Caine, chairman, in his annual statement.

Competition in a period of

recession will be tough, and expansion of sales will be hard to achieve.

Although some of the group's business will produce higher profits than in 1979, overall results will be determined by the success attained in engineering—where strengthening of order books is needed—and by the progress made in improving efficiency through rationalisation in food distribution following the acquisition of Kearley and Tonge, he adds.

Pre-tax profits were ahead in 1979 at £21.75m (£21.59m), as reported on April 1, the contribution from engineering falling from £9.21m to £5.88m. On a CCA basis, group taxable profits were reduced to £12.85m (£15.97m).

The directors, in their review of operations, say it is already clear the performance of the engineering division will again be adversely affected by a national dispute. Although it is too early to quantify the cost of the steel strike, it has undoubtedly had a severe impact on the supply of raw materials.

During last year a major operational reorganisation was carried out in the food distribution division which should substantially enhance profits from 1980 onwards, the directors say. Group net worth was up from £58m to £58.1m at the year-end. Total net borrowings increased by £17.3m to £27.7m.

A recent professional valuation of UK properties shows a figure £20.6m over balance sheet value.

Sunlight shows expansion to £1.31m

For 1979, taxable profits of Sunlight Service Group, laundries and dry cleaning company, improved by £0.24m to £1.31m. Turnover rose from £15.11m to £17.27m.

Mid-term profits were £489,000 (£377,000) and the directors said they expected a satisfactory increase for the full year. Yearly earnings per 10p share advanced to 9.95p (8.33p) and the final dividend is 1.4p net for a 1.9p (1.34p) total.

A. & C. Black

A loss-making second-half for A. & C. Black left the publishing group with a sharply reduced pre-tax profit of £55,000 for 1979, compared with £340,000 on marginally higher turnover of £2.32m against £2.6m. At half-time, profits had dropped from £135,000 to £77,000.

The final dividend is cut from 3.35p to 2.75p net, which maintains the total at 5.93p per 25p share.

BIDS AND DEALS

Oppenheimer denies plan to bid for Gold Fields

BY PAUL CHEESERIGHT

Anglo American Corporation and De Beers Consolidated Mines the South African mining groups controlled by Mr. Harry Oppenheimer will not increase their holding in Consolidated Gold Fields of London beyond 29.9 per cent the trigger point for a mandatory offer.

A statement to this effect was made yesterday by Mr. Oppenheimer and Lord Erroll of Hale the chairman of Gold Fields. It was a clear attempt to quell continued market speculation that the ambitions of Anglo and De Beers would not be satisfied with their present combined holding of 25 per cent.

But Anglo and De Beers are seeking representation on the Gold Fields board. The statement said discussions on this point are taking place.

Although there is no conflict between the companies' negotiations could be difficult in the light of the painful surprise with which Gold Fields greeted the original disclosure of the South African involvement.

The Oppenheimer stake in Gold Fields was purchased through De Beers which revealed in February that it had accumulated a strategic holding and exposed itself as the mystery buyer apparently active since last autumn.

The manner of the share purchases set off investigations by the department of trade and the stock exchange commission.

Since then it has been widely thought that Mr. Oppenheimer's quickly given assurance that Anglo and De Beers would seek no change in Gold Fields management was little more than a polite formality. But the assurance was repeated in yesterday's statement.

The tenor of the statement suggests that Mr. Oppenheimer is satisfied with the present shareholding arrangement which has cost his groups over £150m and that it will prevent any other group seeking control either of Gold Fields itself or of its 46 per cent owned affiliate Gold Fields of South Africa.

The prospect of a full take over offer has helped hold steady the Gold Fields share price which last Friday closed at 488p, compared with a 1950 closing high of 535p and a De Beers buying price last February of 616p.

MCALPINE/PRESS

Through its subsidiary—Colguy Holdings—Sir Robert McAlpine and Sons has bought through the market 6.67m William Press and Son shares (5.56 per cent). This trade investment in a company, whose

activities differ from those of McAlpine, broadens its interest in the construction industry. McAlpine makes it clear that it has no intention of bidding for Press.

SEC GO-AHEAD FOR MARSH/BOWRING

Marsh and McLennan of the U.S., the world's largest insurance broker, states that its registration statement filed with the Securities and Exchange Commission in connection with its proposed acquisition of C. T. Bowring has received clearance and has become effective.

Offer documents to be posted to shareholders of Bowring as soon as possible.

CONCORD INTL.

Hongkong and Shanghai Banking Corporation is raising its holding in Concord International Group to a controlling 51 per cent. The Philadelphia National Bank is also increasing its stake to 20 per cent through a subsidiary Philadelphia International Investment Corporation. This is subject to approval of Federal Reserve authorities.

FT Share Service

The following securities have been added to the Share Information Service appearing in the Financial Times:

AVX Corporation (Section: World Markets—New York). Anglo American Gold (World Markets—South Africa). Berkeley Exploration (Oil and Gas). Mitel Corporation (World Markets—Canada). National Medical Enterprises (World Markets—New York). Safeway Stores (Foods).

SPAIN

High	Low	Banko	Albino	Price
258	220	Banko	Albino	210
220	209	Banko	Albino	208
228	205	Banko	Albino	205
175	145	Banko	Albino	145
274	240	Banko	Albino	240
190	141	Banko	Albino	141
228	205	Banko	Albino	205
208	200	Banko	Albino	200
106	83	Banko	Albino	83
62	58	Banko	Albino	58
53	45	Banko	Albino	45
65.7	58.7	Banko	Albino	58.7
123	104	Banko	Albino	104
73	59	Banko	Albino	59
115	107	Banko	Albino	107
57	53	Banko	Albino	53

Oil tanker market tense after Iran crisis

By William Hall and Lynton McLain

THE EVENTS in Iran at the end of last week created a tense and uncertain oil tanker market, with some vessel operators reported to have forbidden their ships to enter the Gulf until the political atmosphere improves.

The disruption was widely expected to exaggerate still further the over-supply of tanker tonnage and depress charter rates.

Up to Friday morning, when the U.S. attempt to rescue the hostages was announced, rates in the Gulf had held generally at levels of the previous week. Tanker owners continued to resist accepting rates that did not cover current operating costs for the voyage. Charterers were unable to demand large cuts in rates.

Few tankers were chartered, partly because of the continued failure of Iran to supply foreign buyers in anything but small quantities.

The latest reports on Friday indicated that the USSR and her immediate neighbours would be the prime buyers of Iranian crude oil.

This is expected to affect the tanker chartering market particularly because of the likely surplus of Japanese very large crude carriers now operating between Iran and Japan.

Rates for these large tankers improved slightly at the end of the previous week and this continued into the early part of last week.

The last reported charter for a VLCC was at Worldscale 32.75, only a small decrease on the previous charter rate for the vessel.

The difficulties in the Gulf led to more active trading out of West Africa and the Mediterranean. Success out of the Caribbean and the U.S. Gulf was also active.

At a conference organised by the Greenwhich Forum last week Mr. Peter Goodwin of the Economist Intelligence Unit forecast that the sea-borne volume of high value cargo would rise from its current level of 100m tons a year to 300m tons a year by the year 2000. He also said that by the end of the century container ships would be carrying 50 per cent of the world's seaborne trade in manufactures.

He estimated that total seaborne trade would rise from 3,700m tonnes per annum in 1980 to 5,225m tonnes in 1990.

Parkinson's Egypt visit to proceed

By Our World Trade Staff

MR. CECIL PARKINSON, the Minister for Trade, will go ahead with today's scheduled visit to Egypt which is to end May 4 despite the current Middle East crisis, a Trade Department official said at the weekend.

The Minister is visiting Egypt for talks on trade and economic matters with a view to encouraging growing commercial links between the UK and Egypt. During his visit, he will meet with Dr. Hamed Al Sayeh, the Egyptian Minister of Economy and Foreign Trade, other key ministers and members of the British and Egyptian business community. He is also scheduled to be present at the breakthrough into Sinai of the Ahmed Hamdi tunnel under the Suez Canal, being built by a UK/Egyptian joint venture company involving Tarmac International and Osman Ahmed Osman.

Accompanying him will be representatives of GEC, Guinness Peat International and Bodycote International.

UK exports to Egypt have fallen into a deficit for the first two months of this year, with exports valued at £53m and imports worth £91m. UK exports to Egypt were worth £265m last year and £266m the year before, with imports at £235m and £102m for the same period.

UK boosts Greece trade

BY FRANK GRAY

THE LONDON Chamber of Commerce and Industry will send what it has described as "probably its most powerful trade mission ever" on a trade promotion visit to Greece between May 4-10.

The mission, led by Lord Jellicoe, the chamber president and chairman of Tate and Lyle, is anxious to redress what has been a steady decline in the UK's international competitiveness in the potentially lucrative Greek market.

The Chamber said in a statement released at the weekend that the need to make a strong impact on the Greek market "has never been more important." It said that the UK's share of the Greek market had decreased in real terms since the Second World War. It was

particularly anxious to see Britain begin the reversal of this decline prior to Greece's entry into the EEC next January 1.

"It is for this reason that this mission is being undertaken at the highest level," the Chamber said.

Mr. George Abbott, chairman of the chamber's Greek Committee, said Britain "had been far too complacent" in treating Greece as if it was continually liable to be written off as a serious trading partner.

"We have been forgetting that Greece is, first of all, an industrialising country which has to reach the status of an industrialised society. Our competitors have successfully participated in numerous joint ventures and

investment opportunities, and by so doing, have generated considerable business for themselves."

The chamber indicated that, despite the decline in overall trade, Britain continues to enjoy a surplus, although the value of goods exchanged is small.

Britain's exports last year to Greece were £278m compared with £314.1m the previous year, while imports rose to £151.8m from £107.6m. Imports for the first two months this year were £45,000 compared with £30,000.

Among the other companies represented on the mission are British Rail, Davy Corporation, Rio Tinto, Zinc, Fisons, Llewellyn-Davies, Weeks, Rael and Hawker-Siddeley.

W. GERMAN CAR MARKET

Why Japan performs so well

BY ROGER BOYES IN BONN

WHY ARE Japanese cars doing so well on the traditionally conservative West German market?

After years of little more than detached interest, West German car manufacturers are becoming increasingly concerned by the question.

Japan's remarkable export success—its share of the West German car market has jumped from 1.9 per cent in 1976 to 5.6 per cent last year—has been subjected to surprisingly little analysis by local producers.

There seems to have been a tendency to depend on straightforward explanations: the favourable yen exchange rate for example. As a result when Japan suddenly surges forward on the optics or hi-fi markets there is widespread amazement and alarm.

In fact, as the car surge in West Germany illustrates, the Japanese moves are far from sudden and follow the careful construction of marketing infrastructure and an equally scrupulous study of design requirements.

The Japanese strategy was actually charted in the early 1970s. At that time, Japan was an insignificant force on the West German market. In 1972,

for example, Japan exported only 7,954 vehicles. Last year, it sold 147,868 cars, edging Italy into third place on the list and taking second place after France.

The sinking Yen — it fell some 30 per cent against the Deutsche mark last year — has clearly helped improve the price competitiveness of Japanese vehicles. But apart from this added bonus, the Japanese have been pursuing an effective development campaign.

In the first place, there has been a shift away from regionalised distribution and service networks in West Germany to more centralised and efficient operations. Toyota, for example, has invested DM 30m in a new Cologne base which incorporates a national spares depot, an administration centre and a training school.

This has allowed Toyota to speed its spares deliveries and has trimmed the cumbersome emphasis on centres in the regional states.

Other manufacturers, such as Datsun, have also been retooling and have been able to supply their models quickly during the past four boom years when month-long waiting

lists built up for some domestic cars.

After teething troubles, the Japanese producers have adapted well to European standards and, specifically, to West German requirements. Honda tried unsuccessfully in 1966, for example, to launch the small model N-360. It promptly rethought its strategy and introduced the compact Civic family car, which has been doing well.

As these trends have been clear over the past six years, why have the West German manufacturers been so gung-ho about the Japanese? The answer seems to be that they view the car industry as a special case, unlike the West German optics, camera and the hi-fi markets, in which the Japanese appear to have been quicker at spotting a market gap and applying the relevant technology.

West German car producers estimate that the Japanese will be unable to reach much more than an 8 per cent share of the total market and that they will reach a sales peak in the mid-1980s.

But there seems to be little reason to accept that there is an in-built limit to Japanese years when month-long waiting

World Economic Indicators

		(INDUSTRIAL PRODUCTION)		% change over index	
		previous year	base year		
		1977=100	1975=100		
U.S.	Mar. '80 Feb. '80 Jan. '80 Mar. '79	151.2 152.4 152.6 152.2	— 0.7	1967=100	
W. Germany	Feb. '80 Jan. '80 Dec. '79 Feb. '79	121.9 114.8 130.9 115.8	+ 5.3	1970=100	
U.K.	147.7 139.8 138.1 123.3	+ 14.0	1975=100		
France	110.4 111.9 112.5 112.2	— 1.6	1975=100		
	135.0 135.0 135.0 130.0	+ 3.8	1970=100		
Italy	Dec. '79 Nov. '79 Oct. '79 Dec. '78	128.7 147.4 157.0 118.6	+ 8.5	1970=100	
Holland	125.0 126.0 123.0 126.0	— 0.8	1970=100		
Belgium	112.3 123.6 121.8 114.3	— 1.7	1970=100		

MACFARLANE GROUP (Clansman) Limited

Year ended 31st December	1979	1978
	£000	£000
Sales	15,894	13,265
Profit before Tax	1,668	1,207
Earnings per Ordinary Share	12.33p	8.43p
Dividends per Ordinary Share	4.4p	4.288p

Mr. Norman Macfarlane, Chairman, reports:

- Group profits and sales up 38% and 20% respectively were both records.
- Scrip issue of 1 for 4
- Effective 25% increase in dividend following last year's scrip issue

Copies of the report and accounts may be obtained from The Secretary, Macfarlane Group (Clansman) Ltd., Sutcliffe Road, Glasgow G13 1AH.

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB	Telephone 01-621 1212
6000's capitalisation	
Company	Last Change Gross price on week Div. (p) % P/E
3,758 Airproduct	85 - 1 8.7 10.3 3.5
8,401 Armitage & Rhodes	29 - - 3.8 13.1 2.0
8,401 Barden Hill	275 + 3 13.8 5.0 8.1
8,000 County Cars 10.7% P.M.	80 - - 15.3 19.1
8,558 Oghorah Ord.	35 + 2 5.0 5.3 10.4
4,198 Frank Horrell	112 + 3 7.9 7.0 7.0
14,391 Frederick Parker	101 - - 12.5 12.7 4.8
2,278 George Blair	107 - - 5.2 14.4 4.1
1,725 Jackson Group	88 + 1 5.2 7.5 4.1
15,458 James Burroughs	112 + 1 7.2 6.4 8.8
2,807 Robert Jenkins	285 + 5 31.3 11.0 8.1
3,415 Torley	222 + 2 5.4 8.4 5.8
3,268 Twinklack Ord.	159 - 1 0.8 3.3 3.0
2,047 Twinklack 12% ULS	75 - 3 12.0 16.0 -
6,282 Unilever Holdings	48 - 1 2.8 5.4 10.2
1,012 Unilever Holdings New	48 - - 4.4 4.8 8.2
11,578 Walter Alexander	94 - - 4.4 4.8 8.2
4,551 W. S. Yates	195 + 10 12.1 6.2 3.2

† Accounts prepared under provisions of SSAP 15.

FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£50,000 accepted for fixed terms of 3-10 years. Interest paid gross, half-yearly. Rate for deposits received not later than 2.5.80.

Terms (years) 3 4 5 6 7 8 9 10
Interest % 14 14 14 14 14 14

CURRENT INTERNATIONAL BOND ISSUES

INSURANCE—Continued[illegible][illegible][illegible][illegible]

Aug	Arlington Motor	101	9.0
July	BSG Int. 10p	20	2.0
July	BSG Int. 5p	30	1.77

—	Do. Cap. Sp	28	—	2.9	0.52	5.2
January	Le Vallonet Inv.	31	—	—	—	—
51	Dec. July	81	—	5.11	13.6	1.0
	Lon. Atlantic	—	—	—	0.75	1.0

July	R.T.Z.	570	—	—
—	Robert Mines	26	—	—
—	Sabina Inds. CFI	30	—	—

[illegible][illegible][illegible]

Dec.	June	Websters Grp. 5p	38		
April	Sept.	Wilson Bros. 20p.	22	1.8	1.8

3.2	Refinco NV F50	330.4	10/75	1	—
6.9	Da. Sub. Sh's F5	307	10/75	1	—
5.1	Bonnew Trust	81	25.2	3.7	1

¹ In the L. W. Field studies for currency conversion are based on merger terms. ² Dividend and yield include a special dividend which does not apply to special payment. A Net dividend is calculated as follows:

PAPER, PRINTING ADVERTISING			
Apr.	July	HALD. 100	35
Oct.	Sept.	Assoc. Paper	39
June	Dec.	Asst. & Withors	27
Nov.	Aug.	—	27
May	May	Barnum	42nd
Oct.	July	Browning Paper	39
Nov.	Nov.	—	39
Dec.	June	Band Paper	50
Jan.	June	Capsules 50	22
Feb.	Aug.	Chas. & Co. (J)	18
Mar.	Aug.	Chas. & Co. 50	18
Apr.	Sept.	Chas. (Richard)	18
May	Oct.	—	18
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Aug.	Jan.	Unsub. Mails	505	10.12
Dec.	June	Church's Ry Est.	86	25.2
Apr.	Sept.	City Offices		

5.3/26.0	Oct.	Mar. Inv. Inv. 192 28.1	22	13.8	21.5
5.0/25.8	April	Oct. Investment Co..	22	13.8	21.5
7.3/19.4	Feb.	Sent. Kakuzi 15/-	70	28.1	22.00c

Jan.	July	Clarke Nickolls.	119	10.12
Jan.	July	Control Sess. 10p.	36	28.12
July	Apr.	Corn Exchange 10p.	39	11.2
Apr.	Oct.	Crazy New T. 10p.	43	10.3
Nov.	May	Credit & Dist. 10p.	124	28.11
Mar.	Sept.	Darjan (Hildes).	153	11.2
Sept.	Feb.	Dares Estates 10p.	17	10.9
June	Dec.	Dorrington 10p.	91	5.11
	July	Ests. & Agency.	86	10.12
Nov.	June	Ests. & Gen. 20p.	34	8.10
			752	3.10

2.1	6.2	April	April	116	112	26.2	0.5
5.4	26.5	Aug.	May	116	112	26.2	0.5
5.4	26.5	November	June	116	112	11.2	10.0
0.4	—	August	July	116	112	24.9	1.94
6.1	13.2	June	August	116	27	27	2.0
8.2	17.5	—	—	116	27	24.9	21.1
9.2	15.5	Jan.	—	116	27	24.9	10.0
6.7	17.8	June	—	116	27	24.9	13.86
9.2	—	—	—	116	27	24.9	1.5

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	May	June	July	Aug.	Sept.	Oct.	Nov.	Dec.	Total	Avg.
G. R. E.	22nd	24d	13.5	-	-	-	-	-	-	-
Hagero Life Sp	385	220	7.2	-	-	-	-	-	-	-

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FINANCIAL TIMES

Monday April 23 1980

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Six held in £15m West German bond market fraud

BY KEVIN DONE IN FRANKFURT

A BANK and bond market fraud running to at least DM 60m (£15m) has been uncovered by West German police.

A group of six officials from some of Germany's biggest banks, including the Deutsche Bank, has been arrested. A seventh man, a Frankfurt stockbroker who is thought to have fled the country, is still being sought by police.

According to the police, the fraud involved the manipulation of the prices of fixed-interest securities on the bond market.

The illegal profits of more than DM60m taken by the ring of bank employees are thought to have been largely transferred to bank accounts in Switzerland.

Part confessions have been

made by some of the men arrested. The Deutsche Bank confirmed at the weekend that an employee from its Hanover branch had been arrested in connection with the fraud.

It is understood that the fraud was discovered after an examination of documents at Bankhaus Hessel und Cie, a private Frankfurt bank. Other members of the bank ring, all bond dealers,

are understood to come from the Effektenbank Warburg and the Nassauische Sparkasse.

Police are believed to have found many securities and papers during a search of the houses and offices of the six men arrested, and to have frozen bank accounts containing some DM 20m. One of the accused was apparently carrying DM 15,000 in cash

in his pocket when arrested. The discovery of the fraud comes a few months after the trial of three employees of the Bundesbank, the West German central bank.

They were found guilty in December of stealing more than DM 2.4m, by taking away used bank notes that were supposed to have been taken out of circulation and burned.

THE LEX COLUMN

Jawboning the Euromarkets

The deepening Iranian crisis has had the incidental effect of increasing the attractiveness of less regulated offshore financial markets of which the Euromarkets in banking and bonds are the prime examples. But those investors from the Middle East and elsewhere who hope that their assets will be out of reach of the U.S. authorities in the Euromarkets should take a look at the action of the U.S. Federal Reserve in requesting other central banks that they help it to enforce credit restraint within the U.S.

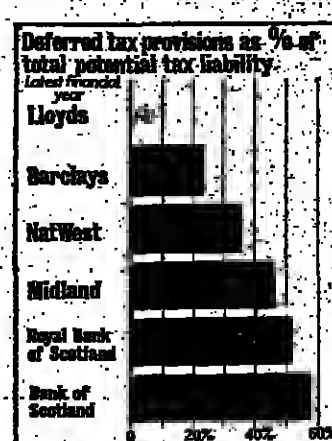
The request is already having tangible consequences. It is now clear that at least one major Japanese takeover of a U.S. company has already been frustrated because Japanese banks were prevented by the Bank of Japan from arranging the necessary dollar loans. This was to be a rival bid for Austin Nicholls, the American drinks business which Liggett is trying to acquire. Liggett is trying to acquire Liggett by offering Grand Metropolitan — to sell to the French company Pernod Ricard for \$97.5m.

The Japanese banks were told not to supply finance because the Fed's credit restraint specifically frowns on loans for takeover purposes. Pernod was able to proceed with the bid because it can finance the purchase out of its own resources. Grand Met itself was only able to bid for Liggett because its twin \$175m Barclays and NatWest facilities were fixed up some time ago.

Other evidence of the lengthening reach of U.S. credit restraint is the noticeable number of U.S. companies which have tapped the Eurobond market in the fortnight since new issues in this market became possible again. Eurobond issues allow them to raise dollars speedily and without involving the banking system.

The Fed's letter to its fellow central banks is a prime example of the way in which their developing collaboration in policing the international banking market can now be used to impose the policies of a single government through that market. The euro-markets used to be immune to "jawboning" — as moral suasion of banks is known in the U.S. Today, via Basle, the U.S. jawbone can extend to London, Frankfurt and Tokyo.

Deferred tax
The annual reports for 1979 of the big banks reveal an



enormous diversity in its treatment of deferred taxation. At one end of the scale Lloyds makes no provision at all for tax deferred through leasing operations, while the Midland maintains a provision of nearly 50 per cent. The Scottish banks, the Royal, for example, tend to be even more conservative, with provisions on the leasing side of 60 per cent.

The sums involved in leasing are now so large that the accounting treatment of deferred tax can make a substantial difference to the scale of operations. If Lloyds adopted the Midland's stance on provisions, for instance, the free capital ratio would fall from about 41 per cent to below 4 per cent.

There is nothing wrong with diversity as such. The accounting standard SSAP 15 was designed to release companies from the deferred tax strait-jacket and allow them to make their own judgements on future liabilities. But there are signs that as far as the banks are concerned SSAP 15 is being operated rather oddly. Barclays highlights the subjectivity of the standard by stating that its assessment of future business would allow the entire release of deferred tax provisions. However, it maintains a 25 per cent provision out of prudence.

The commonest explanation for the diversity of treatment relies on differences in leasing mix. But while there seems to be some justification for the less risky "big ticket" leasing, for large individual items, there is considerable scepticism over whether differences among the other cleaners in this add up to very much.

However, there are clear fringes areas. Prospects on the political front now look less cloudy, because the Budget clean-up of the fringe leasing areas suggests that further restrictions in the mainstream areas have been ruled out by the authorities. Nevertheless, since changes on either front will have a roughly comparable effect on all the banks, there seems little justification for such divergence in the deferred tax provision.

There are two strong motives for the banks to pare down their provisions. The first is to bolster their free capital and the second to support their current cost of profit. Where a monetary tightening capital adjustment has to be set aside to balance the provision. But pressure for some sort of normalisation of provisions will probably develop after the Bank of England releases its capital ratio for the banks in the light of the individual deferred tax provisions. While the Bank is unlikely to insist on immediate convergence, it would be surprising if these adjustments do not find themselves reflected in the banks' accounts over the medium term.

Fed under pressure to support dollar

By David Lascelles in New York

THE Federal Reserve Board's determination to press on with its tight monetary policy faces a severe test this week, after the record decline in U.S. interest rates this month and the vulnerability of the dollar in the wake of the failed Tehran hostage rescue bid.

Some Wall Street economists were predicting over the weekend that the Fed might have to intervene more strongly in the money markets to slow or even halt the decline of the dollar.

On the other hand, the Fed also wants to cushion the impact of its latest, swinging credit measures and prevent the economy from sliding into too deep a recession.

Although the drop in U.S. rates has given a fillip to Wall Street, there is a mixture of puzzlement and concern at the Fed's apparent laissez-faire attitude.

Last week, it allowed the key Fed funds rate to dip four points with only minimal intervention. On Friday, it did not intervene at all, despite the Iran crisis and the one-point drop that pushed the rate down to 14 1/2 per cent that day.

Concern is most marked in the foreign exchange markets where the dollar has fallen more than 5 per cent against the D-Mark since early this month. It would have lost more on Friday but for strong intervention by the central bank.

The worry is that, unless U.S. interest rates harden, there is little to stop the dollar from plunging below the psychologically important DM 1.80 level.

Worries about rate trends have also made the big banks cautious about cutting their prime rate. Only one major bank, Chase Manhattan, has moved from the 20 per cent peak to 19 per cent.

The others are still at 19 1/2 per cent, apparently in an attempt to comply with the Fed's request to curb their lending.

Puzzlement also centres on the Fed's decision to allow rates to drop before there has been any improvement in inflation, which high rates are supposed to cure.

But in deciding whether to slow the rate decline, the Fed will be under political pressure not to do anything that damages an already fragile economy.

Unemployment is rising, economic activity is falling away sharply, and few economists believe the White House's contention that the looming recession will be "short and mild".

The Fed must also consider the fast-shrinking money supply. After last week's fifth consecutive, and unexpected, dip, growth is now well below target. And other indicators, like bank lending and reserves, all point to the success of the Fed's March measures in damping down credit.

U.S. bonds, Page 13

Jaguar peace plan floated

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

BL CARS last night concluded a peace formula with union leaders at Jaguar, Coventry, which should avert the threatened sacking of 1,800 workers.

Jaguar management agreed to delay for two days its threat to dismiss strikers who do not report for duty. Union leaders will call a mass meeting at the Browns Lane assembly plant tomorrow to report details of 18 hours of negotiations with the company at the weekend.

The men, who walked out in protest at a proposed new grading structure, have now been offered an appeals procedure to deal with their grievances. The management also gave other assurances to allay

union fears about the future viability of Jaguar within BL. The company had refrained from implementing the threat to dismiss any striker who failed to report for work.

Many strikers, originally told they would be dismissed from last Wednesday, believed implemented today unless they clocked in.

Although clearly conscious of the risk to the company's future, BL insisted last night that no concessions could be made in the face of strikes; nor was there any weakening in the company's resolution to dismiss strikers.

There are divisions at the Browns Lane assembly plant, where only about 1,800 of the 4,000-strong labour force re-

mained out in protest at the company's proposed new grading structure.

The Transport and General Workers' Union has emphasised to the management that dispute is not merely about the new pay structure, which downgrades many Jaguar workers, but also about the viability of the company within the BL framework.

Jaguar shop stewards, noted for their elitism and pride in the famous marque, argue that the company should be floated off as an independent operation.

There is some sympathy for the idea among local management. Preliminary investigations about its practicality have been undertaken. Alternative

sources for body pressings, currently taken from BL's Castle Bromwich plant, Birmingham, have been explored.

Failure to break the resistance so far shown by the Jaguar workers would pose a serious problem for BL. The company is aware that implementation of the sacking threat could lead to action by the transport union not only against Jaguar but against other BL plants.

The alternative, switching Jaguar assembly to the Rover plant, Solihull, is thought to have been ruled out. BL would prefer to keep Jaguar as a self-contained, potentially independent operation.

Other labour news, Page 3

Bid to avert provincial printing strike fails

BY PAULINE CLARK, LABOUR STAFF

A LAST-MINUTE attempt to avert in Britain's provincial newspaper and general print industry failed last night when print craftsmen's leaders again rejected an appeal to put a 20 per cent pay offer to ballot.

The appeal came from the British Guild of Newspaper Editors' conference in Cambridge on the eve of today's nationwide lock-out by employers of 45,000 members of the National Graphical Association (NGA) because of industrial action over pay.

Sympathetic action in support

of provincial printers is expected to continue this week by printers in Fleet Street, where the News of the World yesterday became the third national newspaper after the Sun and the Daily Mirror to stage a day's publication because of a walkout by the NGA.

The union has warned national newspapers with provincial paper interests that all are vulnerable to action aimed at putting pressure on their provincial managements to meet the union's pay claim.

The full extent to which newspaper and print industry

employers will follow the national call to suspend NGA members without pay from today is uncertain, although provincial newspaper representatives claim that 85 to 90 per cent have said they will respond, and big print groups have also firmly backed the stand.

The NGA claims that some companies, employing about a fifth of its members, have been exempted from disruption because they have agreed to an interim pay deal. It says it plans to name the companies which have reached agreement "in the near future."

A note of dissent, however, was expressed by Mr. Christopher Pole-Carew, managing director of T. Bailey Forman, publisher of the Nottingham Evening Post, which left the NS last year.

Attacking the decision to suspend printers without pay, he told the guild: "I cannot imagine a step more calculated to damage any company's good relations with its staff, or more certain to ensure that in future NGA members will rally to their union, however much they may object to the NGA's instructions."

Continued from Page 1

U.S. may still use military

not really feasible "and not one of our more serious concerns at the moment."

The Defence Secretary repeatedly refused to foreclose any military option. He noted, wryly, that the Administration's deliberate tactic of steering speculation away from the military alternative in the period immediately preceding last week's raid had obviously worked and added: "You wouldn't believe me anyway if I said now we weren't going to try again."

Officials acknowledged that if indeed the Iranians have dis-

persed the hostages then the chances of another rescue mission succeeding are diminished. Future negotiations with Iran over their release will also be further complicated. However, it is also argued that it might be more difficult for groups of the militants to retain control over those hostages in their custody.

Neither officials disclosed more details about those parts of the rescue mission which were to have fallen into place once the staging post had been established. This is generally taken to mean that the U.S.

force was expecting help on the ground in Tehran and has no intention now of jeopardising the safety of those involved.

Domestic reaction to the failed mission has so far encouraged the Administration. It does not appear that President Carter suffered much damage in Saturday's Democratic Party caucuses in Michigan, in which he lost marginally to Senator Kennedy, although subsequent investigations into the reasons for the failure by the Press and the Congress could turn public opinion against Mr. Carter.

As for reaction overseas, especially in Europe, Dr. Brzezinski claimed that public opinion abroad understands the need for rescue operations. The Germans and French have done their best, he said, to support from some allied heads of state.

The Administration feels it crucial that the allies do not reverse their sanctions programme agreed in Luxembourg last Tuesday, due to take effect on May 17 if the hostages are not released.

Continued from Page 1

EEC heads seek deal

£500m or £780m depending on how the advantages of currency subsidies in farm trade are counted.

Mrs. Thatcher was believed ready to negotiate on the basis of the lower figure, which would imply a cut of £800m in the UK's budget payments for this year.

But she was expected to press for a substantially larger reduction in the region of £700m to £750m so that she could take a great deal more than "half a loaf" back to her Cabinet.

Hitherto, Britain was the only country to say openly that the Commission proposal for a 2.4

per cent average rise went too far.

It insisted wine, milk and sugar prices should be frozen. Apart from budgetary costs, a 5 per cent average rise would cost UK consumers an estimated £300m, which would not show up in the budget.

But yesterday, amid mounting speculation that the British might give ground on prices if offered a satisfactory budget figure and if their £50 (£130m) butter subsidy were maintained, the Bonn Government mounted a rapid rearward action.

It fired off an opening salvo of statistics, showing that, on

the basis of the past five months, farm spending this year would exceed estimates by 1.5bn (£900m).

A 5 per cent price rise would add a further 1.7bn (£90m) to the West Germans claim, would push the EEC to within 900m (£50m) of its budgetary ceiling.

This, they pointed out, would leave little money to meet Britain's budgetary demands. Chancellor Helmut Schmidt is also believed to have invited Mrs. Thatcher to say when the UK might join the European Monetary Scheme, the joint EEC currency system. Mrs. Thatcher, however, gave no indication.

Weather

CLOUDY with some rain in Cent. England. Rest will be dry with some sunshine.

Lodon, S.E., E. Cent. N.E. England, S.W., N.E. N.W. Scotland, Aberdeen, Cent. Highlands, Moray Firth, Argyll, Orkney, Shetland, N. Ireland. Mostly cloudy, bright intervals and some light rain.

Midlands, N.W. Cent. S. England, Channel Isles, I. of Man, Lake District, N. Wales. Mainly dry, cloudy. Max 14C (57F).

S.W. England, S. Wales, Borders, Edinburgh, Dundee, Glasgow. Mainly dry, sunny periods. Max 3C (55F).

WORLDWIDE

	Y'day	Today	Y'day	Today
	midday	°C °F	midday	°C °F
Algeria	S 26 81	L 17 63	S 21 70	L 17 63
Algiers	S 26 81	L 17 63	S 21 70	L 17 63
Amst.	S 12 54	L 12 54	S 12 54	L 12 54
Athens	F 18 68	L 12 54	S 12 54	L 12 54
Bahia	S 26 81	L 17 63	S 21 70	L 17 63
Barcelona	F 19 66	L 12 54	S 12 54	L 12 54
Batumi	S 18 64	L 12 54	S 12 54	L 12 54
Belfast	S 18 64	L 12 54	S 12 54	L 12 54
Bombay	S 26 81	L 17 63	S 21 70	L 17 63
Bonn	F 19 66	L 12 54	S 12 54	L 12 54
Buenos Aires	S 18 64	L 12 54	S 12 54	L 12 54
Calcutta	S 26 81	L 17 63	S 21 70	L 17 63
Cairo	S 26 81	L 17 63	S 21 70	L 17 63
Cardiff	F 19 66	L 12 54	S 12 54	L 12 54
Cebu	S 26 81	L 17 63	S 21 70	L 17 63
Colon	S 26 81	L 17 63	S 21 70	L 17 63
Copenhagen	S 18 64	L 12 54	S 12 54	L 12 54
Cortina	S 18 64	L 12 54	S 12 54	L 12 54
Dublin	S 18 64	L 12 54	S 12 54	L 12 54
Edinburgh	S 18 64	L 12 54	S 12 54	L 12 54
Florence	S 18 64	L 12 54	S 12 54	L 12 54
Frankfurt	S 18 64	L 12 54	S 12 54	L 12 54
Glasgow	S 18 64	L 12 54	S 12 54	L 12 54
Hamburg	S 18 64	L 12 54	S 12 54	L 12 54
Helsinki	S 18 64	L 12 54	S 12 54	L 12 54
Hong Kong	S 26 81	L 17 63	S 21 70	L 17 63
Imbabura	S 18 64	L 12 54	S 12 54	L 12 54
Jersey	S 18 64	L 12 54	S 12 54	L 12 54
London	S 18 64	L 12 54	S 12 54	L 12 54
Lyons	S 18 64	L 12 54	S 12 54	L 12 54
Madrid	S 18 64	L 12 54	S 12 54	L 12 54
Manchester	S 18 64	L 12 54	S 12 54	L 12 54
Moscow	S 18 64	L 12 54	S 12 54	L 12 54
Munich	S 18 64	L 12 54	S 12 54	L 12 54
Nairobi	S 18 64	L 12 54	S 12 54	L 12 54
Norwich	S 18 64	L 12 54	S 12 54	L 12 54
Osaka	S 26 81	L 17 63	S 21 70	L 17 63
Paris	S 18 64	L 12 54	S 12 54	L 12 54
Perth	S 18 64	L 12 54	S 12 54	L 12 54
Prague	S 18 64	L 12 54	S 12 54	L 12 54
Rangoon	S 18 64	L 12 54	S 12 54	L 12 54
Rome	S 18 64	L 12 54	S 12 54	L 12 54
Saltzberg	S 18 64	L 12 54	S 12 54	L 12 54
Singapore	S 26 81	L 17 63	S 21 70	L 17 63
Stockholm	S 18 64	L 12 54	S 12 54	L 12 54
Sydney	S 18 64	L 12 54	S 12 54	L 12 54
Taipei	S 18 64	L 12 54	S 12 54	L 12 54
Tokyo	S 26 81	L 17 63	S 21 70	L 17 63
Toronto	S 18 64	L 12 54	S 12 54	L 12 54
Valencia	S 18 64	L 12 54	S 12 54	L 12 54
Warsaw	S 18 64	L 12 54	S 12 54	L 12 54
Zurich	S 18 64	L 12 54	S 12 54	L 12 54

C-Cloudy, F-Fair, Fo-Fog, B-Rain, S-Sunny, Si-Sleet, Sn-Snow.

Union plan for Labour as 'mass' party

BY ALAN PIKE, LABOUR CORRESPONDENT

PROPOSALS for trade unions to pay their Labour Party affiliation fees at constituency rather than national level are among radical and far-reaching ideas for reform of the party prepared by the Amalgamated Union of Engineering Workers.

The union says a "surgical operation" is needed to enable the party to emerge from its 1980 conference with a sound, democratic structure, "allowing more involvement in policy-making."

The plan, endorsed by the AUEW executive, will be presented to the union's policy-making National Committee in Blackpool this week.

If, as is likely, the committee approves the proposals, they will go to the Labour Party Commission of Inquiry, backed by the considerable weight of Britain's second largest union.

Among other submissions by the AUEW are calls for a reconstituted Labour Party National Executive Committee and for reselection of MPs by

a much bigger forum than the present general management committees. The submissions are in an executive document which National Committee delegates will receive this morning.

The choice for the party, the document says, is between retaining its existing "elitist" structure, and becoming more of a mass party in which millions can participate.

The second alternative, which the AUEW supported, would mean an end to the multitude of committees that produce little-read documents and a high shift in resources from party headquarters out to the organisation throughout the country.

The proposal for unions to pay affiliation fees through local branches to individual constituencies would "make possible the employment of hundreds of full-time agents with decent wages, who could spend their time organising, and not running rallies and sweepstakes to exist."

Each union and constituency branch would then send an

agreed number of delegates to a general constituency meeting, which would elect the general management committee and select the Parliamentary candidate before a General Election.

"This, in our view, is the truly democratic method of mandatory reselection."

The AUEW proposals would reform the 29-strong Labour Party National Executive into a body of 45, split equally between trade union representatives, MPs and lay activists who would not be MPs.

This would provide a more broadly based governing body. The present one, says the AUEW, "manifestly fails" to reflect the diversity of opinion in the party.

The union opposes the NEC alone's preparing Labour's election manifesto, and concludes that election of this party leader by the Parliamentary Labour Party remains "the most representative system of the choices

available."

If the document is adopted by the National Committee this week, it will have great importance for the AUEW's position at this year's Labour Party Conference.

Last year Left-wingers succeeded in casting the union's block vote in favour of mandatory reselection of candidates and executive control of the manifesto, and this week they